



Jefferson Parish
Economic Development Commission

2005 Annual Report



www.jedco.org

Jefferson Parish... Back to Business

Undoubtedly, the year 2005 has been the most challenging in the history of both Jefferson Parish and JEDCO. Hurricanes Katrina and Rita may have hindered our economy, but there are signs of recovery. Jefferson's sales tax collection for the months of November and December of 2005 has surpassed the same months in 2004 by 1 percent.

Most of our important projects are still on schedule. The bid process for the first stage of the Huey P. Long Bridge widening project has occurred. Despite bids well over projected costs, the low bid has been accepted and work will commence shortly on the bridge's piers. The proposed west bank technology park is moving forward as Jefferson Parish continues to fund this important job generator despite a relatively tight capital project budget. And, although local film production took a hit after the storms, I am confident that with continuing emphasis on this industry, combined with previous investments, opportunities will increase very shortly.

We must work hard and persevere as we assist in the recovery of our parish and the surrounding parishes. It's imperative that we work collectively to achieve a paramount goal—to protect Southeast Louisiana from the ravages of future storms while restarting the vibrant economy that existed prior to that fateful day in August.

I have every confidence that in 2006, Jefferson Parish and JEDCO will continue to work together to bring Jefferson Parish back from this tragedy and strive for growth and prosperity within our community.

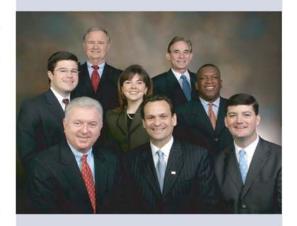
Sincerely,

Aaron Broussard

Jefferson Parish President

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Jefferson Parish Leadership

Aaron Broussard, Parish President
John Young, Councilman-At-Large, Division A
Tom Capella, Councilman-At-Large, Division B
Chris Roberts, Councilman District I
Elton Lagasse, Councilman District 2
Bryon Lee, Councilman District 3
Louis J. Congemi, Councilman District 4
Jennifer Sneed, Councilwoman District 5

Dear Jefferson Parish Citizens, Leaders and Partners:

Last year was no ordinary year; it was a life changing experience which we will forever remember in two parts: pre-Katrina and post-Katrina. It is only in that context that we can reflect on the accomplishments and recovery opportunities that the events of August 29th presented to Jefferson Parish, JEDCO and our entire region.



Pre-Katrina

In many respects 2005 was a planning year for Jefferson Parish. Through The Jefferson EDGE planning process our community-based, 5-year strategic plan for Jefferson Parish was updated. The EDGE 2010, adopted by the Parish Council in November, represents many volunteer hours of work and the united efforts of some of our best community leaders. They have created a footprint for a bright future for our parish which extends beyond the road to recovery. The EDGE 2010 is now the basis for the economic development element of Envision Jefferson 2020, the parish's comprehensive land use plan.

Part of this future was ensured with the generous donation from Joe Marcello to JEDCO of 40 acres with an option of an additional 50 acres toward the development of the 500-acre Churchill Technology and Business Park on the west bank of Jefferson Parish. Planning and funding for the infrastructure, including an \$850,000 EDA grant and parish commitments, were facilitated by JEDCO deputy director, Gaye Frederic. Moreover, state funding for the planning and design of the Patrick Taylor Science and Technology School was also secured.

Post-Katrina

Immediately after the storm, the JEDCO team, under the leadership of interim director Dottie Stephenson, was mobilized. Locating offices briefly in Baton Rouge, JEDCO worked to bring back our community and employees, in spite of many of JEDCO employees' personal losses and family concerns. Everyone returned and got to work along with our business partners: the Jefferson Chamber, Jefferson Business Council, GNO, Inc. and numerous associations and private businesses such as ATMOS Energy.

In many ways, the storm has brought our neighboring communities and parishes together presenting us with opportunities that were never thought possible. The year concluded on a very high note when JEDCO selected veteran leader Lucien Gunter as executive director. He is the right person at just the right time.

We approach 2006 with hope and optimism for good things to come for Jefferson, our region and Louisiana. Together we will not just survive but thrive.

Thank you for your continued support.

Sincerely,

Lynda Nugent Smith 2005 JEDCO Chair

Lynda Muguet Smith



January through August: Pre-Hurricanes Katrina and Rita

- Completed the donation of 40 acres dedicated for the Churchill Business & Technology Park.
- Awarded \$850,000 Economic Development Administration Grant for infrastructure improvements at Churchill Technology
 Business Park.
- Awarded \$200,000 in State funding for planning and design of the Patrick Taylor Science and Technology School.
- Worked with Parish Council to secure passage of the full parish sales tax exclusion on the purchase of machinery and equipment by Jefferson Parish manufacturers.
- Awarded \$100,000 grant to remove abandoned barges and boats from the Barataria Waterway through the state's Underwater Obstruction Removal Program.
- Awarded \$700,000 for Bayou Segnette dredging through the Corps of Engineers.
- Renewed Small Business Administration (SBA) approval for JEDCO's accredited lender status for 2 years.
- Completed *The Jefferson EDGE 2010* community-based planning process to update *The Jefferson EDGE*, Jefferson Parish's original 5-year economic development strategic plan.
- Broadened JEDCO's marketing efforts at the Zurich Classic to capture opportunities presented for Jefferson Parish.
- Published the Workforce Resources Directory.
- Adopted the Economic Development Element of Envision Jefferson 2020.



Congratulations to Albert-Garaudy and Associates Inc.

Albert-Garaudy and Associates Inc. (AGA) of Metairie is one of the 100 fastest-growing U.S. architecture, engineering and environmental firms, according to The Zweig Letter Hot Firm 2005 List.

AGA, a multi-disciplined consulting engineering company that serves the petroleum, refining and chemical industries, ranked No. 18 for revenues that nearly doubled to \$38 million in 2004 from \$19.5 million in 2001.

The Zwieg Letter Hot Firm List is published by ZweigWhite, a Chicago-based business that provides management help to architecture, engineering and consulting firms. This is the sixth year the annual list has been published.

The 100 fastest-growing companies are selected from entry forms where companies disclose their firm size, type and gross revenue.

2005: BACK TO BUSINESS

September through December: Post-Hurricanes Katrina and Rita

On August 29, 2005, Hurricane Katrina slammed into the Gulf Coast and Jefferson Parish was changed forever. It is time to rebuild and the Jefferson Parish Economic Development Commission (JEDCO) is stepping up to the task. Immediately following the storm, JEDCO began mapping a road to recovery.

- Opened two Business Counseling Centers, one on the east bank and a second location on the west bank, to assist Jefferson Parish businesses and companies throughout the New Orleans region.
- Established a Jefferson Back to Business Call Center with help from ATMOS Energy and worked with other business allies to conduct job fairs, a series of business recovery assistance briefings and other informative seminars, all of them free and designed to aid Jefferson Parish businesses.
- Worked with area bankers to successfully lobby for the state's bridge loan program designed to provide gap financing for companies waiting on government assistance, insurance claims or other sources of funding.
- Intensified efforts to offer financial assistance through JEDCO's loan programs.
- Expanded services to communicate the latest recovery information to the business community through regular media broadcasts and at the JEDCO Web site: www.jedco.org.
- Continued efforts to retain Jefferson Parish businesses, including developing advertising and computerized tracking of temporarily dislocated Jefferson Parish companies in order to encourage their return to the parish.
- Joined forces with Greater New Orleans, Inc. and other economic development organizations to lobby for expanded state incentive programs to keep as well as bring our companies back home.
- Remained on schedule with the development of the Churchill Technology & Business Park. A contract has been awarded for infrastructure with construction beginning in the spring of 2006.
- Contracted with a national firm to determine the feasibility of a festival park at the Alario Center.



Job Development

Jobs Created	Jobs Retained	Private Investment
947	2,648	\$88,994,046.00

Enterprise Development and Finance

Loans Approved	2005	Since Inception
Number	5	240
Project Value	\$3,533,726	\$133,566,082
Job Impact	268	3,495
Estimated Annual Impact	\$14,256,190	\$404,950,597
Incubator Activity	2005	Since Inception
Businesses On-Site	13	236
Participants Graduated	5	193
New Participants	2	N/A
Incubator Outreach	250	6,879

Economic Development Services

Program Services	2005	Since Inception
Marketing Database Requests	620	5,181
Real Estate Database Requests	94	1,214
Demographic Reports	33	477

Business Retention, Expansion and Attraction

State Tax Incentive Program	2005 Participants	New Jobs	Jobs Retained	Investment
Enterprise Zone Program	45	811	2,063	\$81,762,880.00
Quality Jobs Program	3	57	125	\$1,710,000.00

^{*}Included in the above numbers are three Industrial Tax Exemption Program participants.

Hurricane Housing

	Company Requests	Units Requested	Units Delivered
Temporary Housing (FEMA Trailers)	350	1,800	900

Hurricane Counseling

	Individual Counseling	Business Counseling Centers
Companies Assisted	254	1.733

Note: There may be other assistance JEDCO provides that may not be listed in the numbers shown above.



Post-Hurricane Business Forums

Back to Business Briefings

Post-Katrina Tax Relief

Business Interruption Insurance Claims

Forensic Accounting, Financial Statement Preparation and Projections

Loans, Incentives and Grants for Businesses

Contract Procurement

Business Turnaround Assistance and Consulting

2005 Financial Statements

TOTAL	\$1,506,743	\$1,486,237	(\$20,506)
Interest, Miscellaneous	7,000	25,667	18,667
Brownfields Project	4,500	(6,792)	(11,292)
Barrister Global	5,000	5,000	0
Incentive Fees	3,000	2,276	(724)
Colson Services (Interest)	6,000	2,676	(3,324)
Colson Services (Monthly)	40,000	35,806	(4,194)
HUD Service Fees	29,000	22,497	(6,503)
SBA Closing Fees	33,530	8,973	(24,557)
EDA Revenues	35,000	29,678	(5,322)
Phone System Fees	4,700	9,913	5,213
Tenant Rent, Fees	18,300	29,830	11,530
Occupational License	\$1,320,713	\$1,320,713	\$0
REVENUES:	Budget	Actual	Variance

EXPENDITURES:	Budget	Actual	Variance
Salaries	\$895,700	\$865,966	\$29,734
Health Benefits/Taxes	164,400	160,282	4,118
Communication	63,310	46,705	16,605
Office Rental	205,300	183,512	21,788
Equipment Rental	9,000	14,132	(5,132)
Advertising/Newsletter	34,400	37,582	(3,182)
Office Supplies	12,100	10,551	1,549
Postage	16,550	11,882	4,668
Dues and Subscriptions	14,000	13,423	577
Travel/Mileage	17,450	12,941	4,509
Training/Seminars	11,450	5,756	5,694
Bayou Segnette Expense	8,000	0	8,000
Insurance	28,550	14,430	14,120
Database Analysis	1,500	112	1,388
Committee Meetings	5,000	3,313	1,687
Seminars/Conventions	3,000	2,111	889
Accounting/Audit	20,000	14,014	5,986
Business Development	400	0	400
Miscellaneous	12,950	20,269	(7,319)
Special Projects	8,000	2,329	5,671
Executive Director Selection Cost	10,000	5,799	4,201
Staff Development	5,000	5,726	(726)
New Executive Director Expenses	7,000	6,073	927
Shrimp Study Expenses	5,000	0	5,000
GIS System	5,000	1,212	3,788
Web Site Update	50,000	3,056	46,944
Audio-Visual Equipment	5,500	4,618	882
Phone System	30,000	1,776	28,224
Server Enhancement	6,000	110	5,890
IEDC Accreditation Expense	6,000	0	6,000
Jefferson EDGE Contribution	50,000	50,000	0
Executive Director Search Expense	15,000	1,893	13,107
Opening Expenses	2,000	256	1,744
Supplies	2,000	474	1,526
Utilities	8,000	0	8,000
Janitorial Services	900	850	50
Phones	1,000	1,280	(280)
Marketing	5,000	2,520	2,480
TOTAL	\$1,744,460	\$1,504,953	\$239,507

Workforce Development

On-the-Job Training in 2005

OJT Program

Number of Contracts	Number of Trainees	Contract Value		
3	44	\$41,970.00		

JEDCO administered the OJT Program through June 30, 2005.

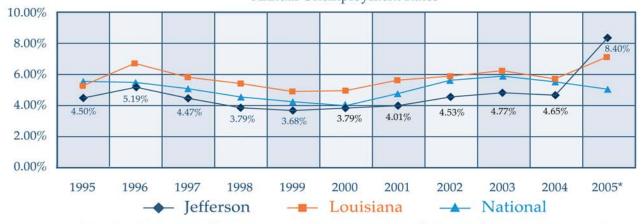
Incumbent Worker Training Contracts Awarded in 2005

Incumbent Worker Training Program (IWTP) grants support qualified training projects for employers. The program increases workers' skill levels, making them more valuable in the workforce and more productive in their careers.



Company	Value of Contract
ISH, Inc.	\$186,473.10
Universal Sodexho	\$2,130,982.70
Cox Communication, Louisiana	\$528,752.41
Omni Bank	\$422,328.48
Superior Energy Services, LLC	\$550,620.40
Northrop Grumman Ship Systems, Inc.	\$4,278,395.64
Metairie Bank and Trust Company, Inc.	\$90,447.50
Delta Catering Management LLC	\$282,156.60
Total	\$8,470,156.83

Jefferson Parish, Louisiana, and National Annual Unemployment Rates



^{*} Post-Katrina, Jefferson Parish's unemployment rate estimates reflect published data for the entire metropolitan area.

Jefferson Parish offers a competitive package of business and tax incentives for retaining and attracting productive and profitable businesses. The following is a list of programs available to businesses moving or expanding in our community.

Enterprise Zone Program
Quality Jobs Program
Industrial Tax Exemption Program
Film & Video Production Incentives
Workforce Training Grants
Work Opportunity Tax Credits
Welfare-to-Work Tax Credits
Renewal Community Program

Restoration Tax Abatement Program
Inventory Tax Credit Program
Corporate Job Tax Credits
Manufacturing Sales Tax Exclusion
Customized Software Sales Tax Exemption
Biotechnology Sales Tax Exemption
Research and Development Tax Credits
Technology Commercialization Tax Credits



2005 JEFFERSON PARISH TAX INCENTIVE PARTICIPANTS

C	New	Jobs			New	Jobs	T
Company	Jobs	Retained	Investment	Company	Jobs	Retained	Investment
Advanced Plastic Surgery, Inc.	4	5	\$2,500,000.00	Laitram Machinery, Inc.	5	75	\$1,500,000.00
A J Labourdette	5	65	\$1,980,000.00	Lake Avenue Animal Clinic, Inc.	5	0	\$100,000.00
Aquaculture Systems Technologies, LLC	3	8	\$230,000.00	Lapeyre Stair, Inc.	5	28	\$75,000.00
Aum Mau Aum	6	0	\$1,820,000.00	M. L. Robert II, LLC	50	0	\$1,000,000.00
Aurora DMS, LLC dba Blimpie Subs and Salads	10	0	\$160,000.00	Marchand Interior Specialities, Inc.	5	19	\$10,000.00
Bamboola's Barbeque Harahan	15	0	\$250,000.00	Metairie Hotel Investors LP	85	5	\$3,000,000.00
Baroni Investments, LLC	0	15	\$1,650,000.00	Panavision International, L.P.	3	1	\$200,000.00
Bayou Steel Corporation	16	0	\$1,600,000.00	Piccadilly Restaurants LLC - Veterans Blvd	5	0	\$54,000.00
Biomedical Applications of La., LLC	15	125	\$40,000.00	Piccadilly Restaurants, LLC - Clearview	5	0	\$835,000.00
Biomedical Applications of La., LLC	26	0	\$70,000.00	Piccadilly Restaurants, LLC - Jefferson Hwy	5	0	\$734,000.00
Brick and Block Products, LLC	10	0	\$1,050,000.00	Piccadilly Restaurants, LLC - Lapalco Blvd	5	0	\$750,000.00
Bryan Chevrolet, Inc.	12	112	\$700,000.00	Precise Printing	1	7	\$320,000.00
Canseco's LLC	3	2	\$22,000.00	Randy's Plumbing & Heating, LLC	1	1	\$10,000.00
Cross Road Centers	6	6	\$240,000.00	Ray Brandt Nissan Marrero	10	0	\$1,000,000.00
Cycle Construction & Co., LLC	14	46	\$500,000.00	Ray Brandt Toyota Kenner	10	0	\$1,000,000.00
Eagle Distributors Holding Co., LLC	5	74	\$50,000.00	Rent A Nerd, Inc.	1	10	\$10,000.00
Elmwood General Nutrition Center Inc.	5	0	\$168,880.00	Robert Resources, LLC	25	5	\$225,000.00
Ferdie's Printing, Inc/Print Prop, LLC	3	7	\$430,000.00	Rouse's Enteprises, LLC	100	0	\$600,000.00
Fidelity Homestead Association	10	0	\$2,400,000.00	Ryan M. Thibodaux, DDS, APDC	2	3	\$111,000.00
Hatmaker & Associates Commerical Collections	60	3	\$30,000.00	St. Theresa Hospital of Kenner, LLC	100	0	\$19,500,000.00
Innovative Consultants, Inc.	4	5	\$10,000.00	Walgreen Louisiana Company (W Esplanade)	50	0	\$403,000.00
Intralox, LLC	5	700	\$4,000,000.00	Walle Corporation 2005	20	108	\$2,250,000.00
Intralox, LLC	20	750	\$20,000,000.00	Wal-mart Louisiana, LLC	95	0	\$4,375,000.00
Kaleidoscope Ventures, Inc.	3	3	\$10,000.00	Westbank Hotel, LLC	15	0	\$5,500,000.00
				Totals:	868	2,188	\$83,472,880.00

The above data are maintained by JEDCO's EDS Department from information provided by companies enrolling in state tax incentive programs with Louisiana's Department of Economic Development. The "jobs retained" total may reflect duplication of jobs if a company enrolled multiple projects for incentive program participation.

DEMOGRAPHIC/ECONOMIC PERFORMANCE INDICATORS

	2005*	2004	2003	2002	2001
Demographic					
Population	452,820	453,090	452,040	451,730	452,210
Per Capita Personal Income	\$28,302	\$28,008	\$27,680	\$27,356	\$26,870
Total Personal Income (000's)	\$12,816,010	\$12,690,080	\$12,512,570	\$12,357,360	\$12,150,850
Mean Household Income (current \$)	\$70,932	\$70,557	\$70,062	\$69,513	\$68,519
Civilian Labor Force	213,139	227,385	226,000	221,700	228,900
Employment	196,903	216,834	214,600	211,400	219,000
Unemployment	8.2%	4.7%	5.0%	4.6%	4.3%
Average Annual Wage	\$32,706	\$32,512	\$31,208	\$30,482	\$29,344
Economic Indicators					
Net New Businesses	2,156	2,349	1,829	1,452	1,541
Total Businesses	30,172	28,016	25,667	23,838	22,386
Tax Revenue					
Occupational License (000's)	\$6,158	\$5,741	\$5,951	\$6,325	\$5,462
Ad Valorem (000's)	\$146,209	\$141,151	\$135,696	\$124,632	\$107,526
Sales (000's)	\$123,309	\$120,181	\$117,118	\$114,945	\$112,473
Assessed Value of Property					
Real Property (000's)	\$3,030,455	\$3,210,149	\$2,098,649	\$2,035,771	\$1,979,672
Personal Property (000's)	\$779,256	\$769,106	\$749,714	\$718,319	\$697,458
Construction Permits					
Residential	1,865	2,586	2,645	2,303	1,910
Number	\$146,056	\$179,946	\$159,666	\$148,758	\$111,384
Value (000's)					
Commercial					
Number	897	1,112	1,137	1,012	1,041
Value (000's)	\$113,846	\$161,246	\$151,690	\$154,398	\$204,573

The Jefferson Parish Economic Development Commission (JEDCO) is an independent, yet complementary arm of Jefferson Parish government. Its mission is to drive wealth creation through entrepreneurship, quality jobs and investments. JEDCO is committed to helping businesses thrive in Jefferson Parish and is coordinating economic recovery and renewal of the region subsequent to Hurricane Katrina. Since its inception in 1987, JEDCO has aided thousands of companies through business incubator and loan programs, tax incentives, real estate development, workforce solutions and marketing data.

*Jefferson Parish's 2005 demographics may contain estimates as local data sampling was unavailable in the months following Hurricane Katrina.

2005 JEDCO Company Success Stories

Below are a few of the companies JEDCO assisted in 2005:

Company	New Jobs Created	Jobs Retained	Total Investments	Results	JEDCO Assistance
Aquaculture System Technologies, LLC	3	8	\$230,000.00	Expansion	EZ Program
Baroni Investments, LLC	0	15	\$1,650,000.00	New Building/Expansion	EZ Program
Bayou Steel Corporation	16	0	\$1,600,000.00	New Location	Quality Jobs Program
Brick & Block Products, LLC	10	0	\$1,050,000.00	New Business	EZ Program
Claverie's Three, LLC	0	9	\$616,000.00	Retention	EDA Loan
Crescent Family Enterprises, LLC	3	0	\$151,875.00	New Business	SBA 504 Loan
First Communication Company	4	7	\$23,040.00	Expansion	On-the-Job Training
Hatmaker & Associates Commercial Collections	60	3	\$30,000.00	New Business	EZ Program/Sites
Intralox, LLC 2nd expansion	5	700	\$4,000,000.00	Expansion	EZ Program
Intralox, LLC 3rd expansion	20	750	\$20,000,000.00	Expansion	EZ Program/ITE
Lapeyre Stair, Inc.	5	28	\$75,000.00	Expansion	EZ Program
Latriam Machinery, Inc.	5	75	\$1,500,000.00	Expansion	EZ Program
Loop Linen Service, Inc.	6	62	\$1,515,877.00	Expansion	SBA 504 Loan
Panavision International, L.P.	3	1	\$2,000,000.00	New Business	EZ Program
The Curtain Company	10	21	\$21,840.00	Expansion	On-the-Job Training
Walle Corporation	20	108	\$2,250,000.00	Expansion	EZ Program/ITE
Westbank Hotel, LLC	15	0	\$5,500,000.00	New Expansion	EZ Program

Community Awards

Distinguished Jefferson EDGE Supporters: Senators Francis Heitmeier, Ken Hollis, Art Lentini & Chris Ullo

Charlet Business Award: Scott M. Burke, Loop Linen Services, Inc.

Business Retention & Expansion Award: Ricky Burke, ATMOS Energy Louisiana

Outgoing Chairman's Champion Award: Reginald H. Smith, Jr, Metairie Bank



A HEARTFELT THANK YOU FROM JEDCO

For five years, over one hundred business and community leaders, elected officials, *The Jefferson EDGE* Steering Committee and its Investors Council have provided JEDCO with steady support and guidance. Ninety percent (90%) of the benchmarks identified in the original Jefferson EDGE report have been achieved, initiated, or on-going. During 2005, JEDCO, with assistance from local planning firm GCR & Associates and the University of New Orleans Center for Economic Development, updated the plan. Our volunteer community leaders once again contributed their expertise and valuable time to plan and prioritize economic development initiatives for another five years.

The JEDCO Board of Commissioners adopted the updated strategic plan, *The EDGE 2010* at its August meeting. In light of the economic and physical damage that our community suffered as a result of Hurricanes Katrina and Rita, JEDCO and its partners revisited *The EDGE 2010* to determine its relevance in the post-Katrina environment. After re-evaluating the vision statement, critical issues and action plans, the planning participants concurred that *The EDGE 2010* be used as the framework for Jefferson Parish's long-term business recovery plan. The critical issue action plans were amended to respond appropriately to the recovery that our parish is facing over the next five years. In November 2005, the Jefferson Parish Council adopted *The Jefferson EDGE 2010*: Road to Recovery. Without the committed and generous support of our investors and participants, attainment of the EDGE's goals would not have been possible. We thank each of you for your contributions and inspiration as we implement *The EDGE 2010* and prepare for a future with increased economic opportunity, growth and investment benefiting the citizens of our parish.

For more information about how we are working to improve the quality of life and business in Jefferson Parish, please visit our web site www.jedco.org.

EDGE Investors/Partners as of December 31, 2005

Acme Truck Line, Inc. AmSouth Bank ATMOS ENERGY Louisiana BellSouth Boomtown Casino Campbell, McCraine, Sistrunk, Anzelmo & Hardy Chase Bank Cingular Wireless Company **Durr Heavy Construction** East Jefferson General Hospital Elmwood Fitness Center **Entergy Corporation** Favrot & Shane First American Bank & Trust First American Title First Bank & Trust Garvey & Associates Gootee Construction Company The Greater New Orleans Foundation Gulf Coast Bank

Hibernia Bank Hilton Garden Inn Hilton New Orleans Airport Iberia Bank Jack Stumpf & Associates J.B. Levert Land Co., Inc. **Jefferson Parish** Kass Brothers, Inc. Krebs, LaSalle, LeMieux Consultants, Inc. Laitram Corporation Lakeside Shopping Center Lakeside Women's Specialty Center LaPorte, Sehrt, Romig & Hand CPA's Lauricella Land State of Louisiana Max J. Derbes, Inc. McDonald's Corporation McGlinchey Stafford Metairie Bank & Trust Nabors Offshore, Inc.

New Orleans Publishing Group Newton & Associates Northrop Grumman Ship Systems/ **Avondale Operations** Oakwood Center Ochsner Clinic Foundation Omni Bank Rathborne Land Company Reagan Equipment Company Rebowe & Company Royal Honda Select Properties Southern Eagle Sales & Service Superior Energy Services **TENET Healthcare** The Times-Picayune US LEC Communications, Inc. Vinson Guard Service Wyndham Hotel Zatarain's, Inc.

2005 FINANCIAL STATEMENTS

REVENUES:			
	Budget	Actual	Variance
JEDCO Contribution	\$50,000	\$50,000	\$0
Private Funds	340,000	244,500	(95,500)
Parish Funds	80,000	80,000	0
State Funds	50,000	50,000	0
Investment Income	2,500	16,598	14,098
TOTAL	\$522,500	\$441,098	(\$81,402)

All figures represent unaudited year-end results.



EXPENDITURES:	Budget	Actual	Variance
EDGE Update	\$83,100	\$72,200	\$10,900
Marketing/Public Relations Activities:			
Marketing/Advertising/Public Relations	\$175,000	\$21,538	\$153,462
Recruitment	60,000	0	60,000
Special Events/Promotions	35,000	1,999	33,001
Contingency	30,000	500	29,500
Sub-Total	\$300,000	\$24,037	\$275,963
Technology Development:			
Technology Park Implementation	\$200,000	\$46,606	\$153,394
Technology Incubator Feasibility Study	50,000	0	50,000
Technology Park Marketing	50,000	55,182	(5,182)
Sub-Total	\$300,000	\$101,788	\$198,212
Administrative:			
Miscellaneous Project Fund	\$25,000	\$2,798	\$22,202
Fundraising Consultant	65,000	0	65,000
Legal Services	25,000	0	25,000
Investor Relations Staff Support	25,000	21,651	3,349
Sub-Total	\$140,000	\$24,449	\$115,551
Land Dev. & Redevelopment:			
Festival Park Feasibility Study	\$15,000	\$296	\$14,704
Housing Needs Assessment Study	30,000	0	30,000
Brownfields BCRLF Application	10,000	0	10,000
Contingency	50,000	0	50,000
Sub-Total	\$105,000	\$296	\$104,704

The Jefferson EDGE 2010: Road to Recovery

Six critical issues have been identified in the Short Term Business Recovery Plan: Communication, Housing, Financing, Adequate Infrastructure, Business Opportunity in the Recovery/Redevelopment process, and Regional Redevelopment. In addition, the plan specifies strategies and actions that must be implemented to address these pressing issues. JEDCO has already employed many of these strategies assisting businesses that remained and/or are returning to Jefferson Parish. Full execution of the plan is expected to take between 9 and 12 months after which the Long Term Economic Development Plan identified as "Jefferson Edge 2010: Road to Recovery" will roll out.

2006 JEDCO GOALS & OBJECTIVES

- Implement Jefferson Parish's short-term business recovery plan which includes:
 - Maintain network of Business Counseling Centers to support business recovery.
 - Develop and sponsor workshops to support business retention and redevelopment.
 - Market information regionally to encourage displaced companies' return to Jefferson Parish.
- Redevelop and enhance JEDCO's Web site as a state-of-the-art business resource and economic development tool.
- Facilitate the creation of quality jobs by leveraging private investment and supporting entrepreneurship.
- Develop and continue initiatives to accomplish JEDCO's plan for port and transportation improvements and expansions.
- Partner with the Workforce Investment Board to determine solutions for employers' short-term and long-term workforce needs.
- Continue JEDCO's aggressive campaign to retain resident businesses and industries by continuing strategic Business Retention and Expansion Program.
- Continue lobbying efforts for regional transportation projects that create jobs and investment opportunities.
- Develop hurricane business recovery manual to include pre- and poststorm operations.
- Partner with the Jefferson Chamber as well as other business-related organizations to enhance economic development exposure and leverage resources.
- Pursue resident companies with greatest growth potential to ensure their expansion in Jefferson Parish.
- Begin infrastructure for the Churchill Technology & Business Park on Jefferson Parish's west bank.







Louisiana based DynMcDermott has been selected as a 2005 recipient of the Malcolm Baldrige National Quality Award. The award is presented annually to organizations that distinguish themselves through management performance excellence and demonstrated continuous improvement to stakeholders. DynMcDermot becomes the first Louisiana organization to receive this prestigious award.

DynMcDermott is the management and operations contractor for the U.S. Department of Energy Strategic Petroleum Reserve. Headquartered in Jefferson Parish, DynMcDermott operates four government-owned crude oil storage sites.

The 2005 Baldrige Award recipients were selected from among 64 applicants. All six recipients were evaluated rigorously by an independent board of examiners in seven areas: leadership, strategic planning, customer and market focus, measurement-analysis and knowledge management, human resource focus, process management, and results. The evaluation process included about 1,000 hours of review and an on-site visit by teams of examiners to clarify questions and verify information in the application.

THANK YOU TO OUR LEADERSHIP TEAM

JEDCO 2005 Board of Commissioners

Representative

Stacey Shane-Schott

Ric Smith

Ernest Stalberte

Nominating Entity

Apartment Assn. of Greater New Orleans

Committee For Better Jefferson

Jefferson Area Business Alliance

Lynda Nugent Smith, Chairman N.O. Metropolitan Association of Realtors Women Business Council Gulf Coast Tina Dandry-Mayes, Vice-Chair Councilman At Large, John F. Young, Division A Hon. Vinicio Madrigal, M.D., Secretary Pat Rooney, Treasurer Home Builders Assn. of Greater New Orleans Jerry Alexander East Jefferson Business Association Councilman Chris Roberts, District 1 David Andignac Elmwood Business Association Jimmy Baum **Eddie Doucet** Councilman Elton Lagasse, District 2 Joe Ewell Councilman Bryon Lee, District 3 The Jefferson Chamber of Commerce-- East Bank Glenn Hayes Brian Heiden Harvey Canal Industrial Association Paul Hurley Councilwoman Jennifer Sneed, District 5 Parish President, Aaron Broussard Mike Jacobs Hon. Tim Kerner J.P. Marine Fisheries Advisory Board David Martin Councilman At Large, Tom Capella, Division B Bill Peperone Councilman Louis J. Congemi, District 4 Rufino Saavedra Hispanic Chamber of Commerce of Louisiana Ray Seamon The Jefferson Chamber of Commerce-- West Bank

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