

#### JEDCO Executive Committee March 28, 2019 8:30 A.M. JEDCO Administration Building 700 Churchill Parkway, Avondale, LA 70094 AGENDA

### I. Call to Order – Chairman, Lloyd Clark

- Welcome Guests and Pledge of Allegiance
- Approval of Board absences for today, March 28, 2019
- Approval of Board absences February 21, 2019 Teresa Lawrence and Floyd Simeon
- Approval of JEDCO Quarterly Board of Commissioners minutes for February 21, 2019 Pg. 2
- Approval of JEDCO Board Retreat Minutes for February 21, 2019 Pg. 5

#### II. Public Comments on Agenda Items

#### **III.** Unfinished and New Business

- Approval of JEDCO's 2019 Strategic Operating Plan for implementation Lacey Bordelon Pg. 7
- Resolution authorizing second amendment to Escrow Agreement between JEDCO, LCTCS Facilities Corporation and the State of Louisiana for the use and benefit of the Louisiana Community & Technical College System Delgado Community College – Lacey Bordelon Pg. 16
- Approval of unbudgeted emergency expense exterior broken waterline Scott Rojas
- Approval of Louisiana Compliance Questionnaire for 2018 Cynthia Grows Pg. 23
- IV. Monthly Financial Report
  - February 2019 Cynthia Grows Pg. 30
- V. President & CEO Report Jerry Bologna
- VI. Other Updates or Comments from the JEDCO Board of Commissioners
- VII. Adjournment

March 28. 2019

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#### JEDCO Quarterly Board of Commissioners Meeting February 21, 2019 8:30 A.M. JEDCO Conference Center 701-A Churchill Parkway, Avondale, LA 70094

#### MINUTES

- Call to Order: 8:30 a.m.
- Attendance: Mickal Adler, Barry Breaux, Jimmy Baum, Mario Bazile, Lloyd Clark, Anthony DiGerolamo, Joe Ewell, Lesha Freeland, Roy Gattuso, Tom Gennaro, Brian Heiden, Larry Katz, Keith Merritt, Mayra Pineda
- Staff:Jerry Bologna, Lacey Bordelon, Lisa Cabrera, Cynthia Grows, Annalisa Kelly,<br/>Jessica Lobue, Jennifer Lapeyrouse, Kate Moreano, Scott Rojas, Kelsey Scram,<br/>Penny Weeks
- Absences: Bruce Dantin, Josline Frank, Michael Kraft, Teresa Lawrence, Tricia Phillpott, Stephen Robinson and Floyd Simeon
- Attorney: Bryan McManus Jefferson Parish Attorney's Office
- Guests:Stephen Coulston and Caitlin Admire Perkins+Will<br/>Dr. Cade Brumley Jefferson Parish Public School System<br/>Cherreen Gegenheimer Parish Government<br/>Dwayne Munch Parish President's Office
  - I. Call to Order Chairman, Lloyd Clark

Chairman Clark opened the meeting by welcoming the above named guests and leading in the Pledge of Allegiance.

- Approval of Board absences for today, February 21, 2019 Joe Ewell motioned to excuse Bruce Dantin, Josline Frank, Michael Kraft, Tricia Phillpott and Stephen Robinson. The motion was seconded by Keith Merritt and passed unanimously.
- Approval of JEDCO minutes for January 31, 2019 Lesha Freeland motioned to approve the minutes, seconded by Roy Gattuso. The motion passed unanimously.
- Jefferson Parish Public School System Dr. Cade Brumley
  - On May 4, 2019 voters will be asked to consider a 7.9 mill tax for employee raises. Dr. Brumley presented a Competitive and Fair Compensation package for Jefferson Parish Schools. The compensation package for the proposed millage

identifies category disbursements and approximate cost; 73% of millage to teacher pay and 27% to support personnel pay. Commissioners were encouraged to share information presented with their business organizations.

**Churchill Technology & Business Park Master Plan Presentation** In January 2018, JEDCO's Board authorized a contract with Perkins+Will for the development of a Master Plan. Today, Stephen Coulston and Caitlin Admire presented the final version of the Master Plan. The document includes several key design features: integrated stormwater management, shared parking, density and complete streets, and mixed-use developments. The Plan also includes implementation guidelines and next steps.

#### II. Public Comments on Agenda Items None

#### III. Unfinished and New Business

(Note: Commissioner Roy Gattuso excused himself from the meeting.)

- Approval and Adoption of the Churchill Technology & Business Park Master Plan by Perkins+Will – Lacey Bordelon Following discussion, Mickal Adler motioned to accept and adopt the Master Plan developed by Perkins+Will as the official guiding plan for development of the Park. The motion was seconded by Joe Ewell and passed unanimously.
- **Resolution approving an Intergovernmental Agreement between the Parish** of Jefferson and JEDCO for Economic Development and related services and providing for related matters - Lacey Bordelon Contingent upon Parish Council approval, Jimmy Baum motioned to approve the resolution approving the Intergovernmental Agreement between JEDCO and the Parish. The motion was seconded by Brian Heiden and passed unanimously. The Parish will provide JEDCO with funding in the amount of \$90,000 for the services/deliverables set forth in the Agreement, and JEDCO shall cooperate with GNO, Inc. for the delivery of the economic development services set forth in the Agreement and for other related services that JEDCO may deem appropriate.
- **Resolution approving a Cooperative Endeavor Agreement with Greater New** Orleans, Inc. for Economic Development and related services and providing for related matters – Lacey Bordelon

Contingent upon Parish Council approval of an Intergovernmental Agreement between the Parish and JEDCO, Jimmy Baum motioned to approve the Cooperative Endeavor Agreement with Greater New Orleans, Inc. The motion was seconded by Mayra Pineda and passed unanimously. (Note: Commissioner Brian Heiden was not present when the vote was called.)



#### IV. **Monthly Financial Report**

January 2019 – Cynthia Grows •

Joe Ewell motioned to accept the report as presented, seconded by Tom Gennaro. The motion passed unanimously.

#### V. President & CEO Report – Jerry Bologna

- Commissioner Mayra Pineda was congratulated for being named Queen of Mardi Gras Mambo 2019.
- Introduction was given for Lisa Cabrera. Lisa joined JEDCO in early February • and will be supporting JEDCO's Finance Department as a Loan Specialist.
- VI. Other Updates or Comments from the JEDCO Board of Commissioners None
- VII. Adjournment Brian Heiden motioned to adjourn, seconded by Barry Breaux. The motion passed unanimously.

Tom Gennaro **JEDCO Secretary** Minutes for February 21, 2019



## JEDCO Board of Commissioners

## Board Retreat February 21, 2019 10:00 A.M. JEDCO Conference Center 701-A Churchill Parkway, Avondale, LA 70094

### Minutes

- Call to Order: 10:00 a.m.
- Attendance: Mickal Adler, Jimmy Baum, Mario Bazile, Lloyd Clark, Anthony DiGerolamo, Joe Ewell, Lesha Freeland, Tom Gennaro, Brian Heiden, Larry Katz, Keith Merritt.
- Staff:Jerry Bologna, Lacey Bordelon, Cynthia Grows, Annalisa Kelly, Jennifer<br/>Lapeyrouse, Kate Moreano, Scott Rojas, Kelsey Scram, Penny Weeks.
- Absences:Barry Breaux, Bruce Dantin, Josline Frank, Roy Gattuso, Michael Kraft, Teresa<br/>Lawrence, Tricia Phillpott, Mayra Pineda, Stephen Robinson, Floyd Simeon.
- Guests: Michael Hecht GNO, Inc.

#### I. Call to Order – Chairman, Lloyd Clark

Chairman Clark called the meeting to order and welcomed Michael Hecht, President and CEO of Greater New Orleans, Inc.

Mr. Hecht presented an overview of services provided by GNO, Inc. to help Jefferson Parish with economic development. Such services included Site Certification, Site Portal and Site Selector tours. Additionally, Mr. Hecht highlighted a few business development wins; such as Select Comfort, U.S. Foods, Fuji Vegetable Oil, Dyno Nobel and most recently, Avondale Marine. Business environment wins included National Flood Insurance, Airport Redevelopment, Fat City Redevelopment, and Urban Water Plan for Elmwood.

#### II. Review of 2018 Strategic Operating Plan

JEDCO staff provided an overview of the 2018 Matrix; highlighting action items that are 100% complete and action items having substantial progress. Overall, the EDS, Finance and Administration departments had a productive year.

#### **III. 2019 Strategic Operating Plan Presentation**

JEDCO staff presented the proposed 2019 JEDCO Strategic Operating Plan; Goals 1 - 5, along with objectives for each. The plan is intended to guide JEDCO's activities related to economic development, strategic initiatives, financing/loans, operations, facilities and information technology throughout the 2019 year. A final copy of the plan will be presented for approval at the March 28, 2019 Executive Committee meeting.

IV. Adjournment – There being no other discussion, the meeting adjourned.

Tom Gennaro JEDCO Secretary Minutes for Board Retreat, February 21, 2019

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# **JEDCO** 2019 STRATEGIC OPERATING PLAN

ATTRACT. GROW. CREATE.

March

# INTRODUCTION

JEDCO's mission is to proactively influence the economy through the retention and creation of quality jobs, entrepreneurship and investment in Jefferson Parish. JEDCO aims to fulfill its mission through several integral functions including but not limited to business financing; the Business Innovation Center; use of the JED-CO Conference Center; the JEDCO Challenge; strategic initiatives; the development of the Churchill Technology & Business Park; JEDCO's award-winning Business Retention & Expansion Program; economic, demographic and incentive information services; and marketing of Jefferson Parish's many great qualities and businesses through many mediums. Additionally, in an effort to maintain JEDCO's status as a premier economic development organization, JEDCO places great emphasis on refining and improving operation-



al aspects of the organization and employing technology to enhance our operations and programming.

This Strategic Operating Plan shows how we intend to achieve our mission in 2019 and strengthen our position at the forefront of economic development in our region.

# PURPOSE

The 2019 Strategic Operating Plan is a plan of action, created to guide JEDCO's programs, initiatives and services throughout the year, while ensuring consistency with our mission and the EDGE 2020 economic development strategic plan.

## THE STRATEGIC OPERATING PLAN IS MEANT TO:

- Provide clarity to JEDCO team members and board regarding JEDCO's strategic directives
- Outline major priorities with deliverables for the year
- Ensure accountability for performance

# PROGRESS OF THE PLAN'S ACTIONS WILL BE ASSESSED VIA:

- Updates at senior management and full staff meetings
- Quarterly updates to the 2019 Strategic Operating Plan implementation matrix
- Continual review and assessments by the JEDCO Executive Team

# JEDCO'S STRATEGIC APPROACH

In 2019, JEDCO will execute **70** actions to fulfill **18** strategic objectives of **5** overarching goals to position JEDCO and Jefferson Parish for success.



GOAL I: ESTABLISH AND MANAGE POLICIES AND PROGRAMS THAT CREATE AND RETAIN QUALITY JOBS, BUSINESSES AND INVESTMENT

GOAL V: MAINTAIN JEDCO AS A PREMIER ECONOMIC DEVELOMENT ORGANIZATION THROUGH OPERATIONS, IN ADDITION TO PROGRAMMING GOAL II: FOSTER A CLIMATE FOR ENTREPRENEURSHIP AND INNOVATION

> GOAL III: PROTECT AND PROMOTE JEFFERSON PARISH'S TOP ECONOMIC DEVELOPMENT ASSETS

GOAL IV: LEVERAGE ADDITIONAL RESOURCES THROUGH PARTNER ORGANIZATIONS TO ADVANCE JEDCO'S MISSION

## GOAL I: ESTABLISH AND MANAGE POLICIES AND PROGRAMS THAT CREATE AND RETAIN QUALITY JOBS, BUSINESSES AND INVESTMENT

- **Objective A.** Advance an aggressive JEDCO campaign to retain resident businesses and industries by continuing a strategic Business Retention & Expansion Program. (Kate M.)
- I.A.1 Maintain established relationships while cultivating new relationships through annual retention visits and follow-up with 60 of the parish's top employers, manufacturers and revenue generators.
- I.A.2 Meet with 90 targeted companies, including but not limited to economic driver companies as defined by LED, businesses within the EDGE 2020 industry clusters, and through business connections made at business resource and networking events.
- I.A.3 Support and implement local workforce development initiatives via participation on the Committee on Career Tech Curriculum of the JPPSS and the Jefferson Parish Workforce Development Board, in addition to the development of a Workforce Summit showcasing workforce development opportunities at local institutions and related industry issues.
- Objective B. Respond to challenges facing industry clusters identified in the EDGE 2020 strategic plan through strategic programs and initiatives (Managers as noted)
- I.B.1 Continue supporting JEDCO's IT industry Group through development of roundtable or other beneficial events. (Annalisa)
- I.B.2 Finalize draft regulations to encourage breweries and distilleries in Jefferson Parish. (Lacey)
- I.B.3 Develop programming to assist companies engaging in or seeking to engage in green infrastructure and coastal restoration projects. (Annalisa)

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#### (OBJECTIVE B CONTINUED)

I.B.4 In collaboration with GNO, Inc. and JeT, work to develop strategies to implement recommendations within the JeT Strategic Plan. (Annalisa)



- **Objective C.** Advance the economic development of Jefferson Parish-based small businesses through JEDCO's loan programs (Jennifer)
- I.C.1 Fund \$1,000,000 in small business loans through the JEDCO Growth Fund. Impact Goals: 10 new job opportunities and 3 small businesses created or retained.
- I.C.2 Host or participate in eight (8) meetings or events to create loan program awareness with COIs and targeted end users.
- I.C.3 Fund \$3,000,000 in SBA 504 debentures in support of \$7,500,000 in 504 projects through JEDCO Development Corporation.
- I.C.4 Develop investment plan for specific and measurable economic development activities with 504 program-generated funds.

# Objective D. Attract businesses from outside the region and pursue companies that are considering a regional move (Managers as noted)

- I.D.1 Continue laying the groundwork for a comprehensive business recruitment strategy by developing prospect list gleaned from biggest development/site opportunities within the parish and emphasizing EDGE clusters for targeted recruitment efforts. (Annalisa)
- I.D.2 Identify major retail needs in the parish and pursue retailers seeking a presence in the market. (Annalisa)
- I.D.3 Cohost with GNO, Inc. a site selector tour in Jefferson Parish. (Annalisa)
- I.D.4 Secure commitments from viable prospects. (Jerry & Lacey)



## GOAL I: ESTABLISH AND MANAGE POLICIES AND PROGRAMS THAT CREATE AND RETAIN QUALITY JOBS, BUSINESSES AND INVESTMENT (continued)



Objective E. Increase public awareness of JEDCO's core services and accomplishments, and Jefferson Parish as a business destination through marketing activities (Managers as noted)

I.E.1 Through weekly social media updates and appropriate e-marketing and web content updates; grow social media following by 300 Twitter followers, 100 LinkedIn connections, 200 Facebook likes and 100 Instagram followers by year end. (Kelsey)

- I.E.2 Publicize positive news about JEDCO's accomplishments and progress through media relations, press releases, newsletter, speaking engagements and speaking points. (Kelsey)
- I.E.3 Monitor and enhance the effectiveness of content marketing and media outreach through the use of web analytics. (Kelsey)
- I.E.4 Create and implement an integrated marketing strategy to promote PiP, JEDCO's Business Retention & Expansion Program. (Kelsey)
- I.E.5 Promote and market the diversity that makes Jefferson Parish unique. (Kelsey)
- I.E.6 Continue the promotion of the SBA 504 loan program through an integrated public relations ad campaign. (Kelsey)
- 1.E.7 Through marketing activities, target JEDCO's loan programs to EDGE industry clusters. (Kelsey)
- I.E.8 Launch JEDCO podcast to promote Jefferson Parish as a destination for business by featuring key economic development players and innovative business leaders. (Kelsey)
- I.E.9 Promote the projects completed through the Façade Improvement Program. (Kelsey)
- I.E.10 Hold 20 JEDCO service briefings to share highlights of JEDCO programs, services and accomplishments to the business community and engaged citizens. (Jerry, Lacey, Annalisa, Kate, Kelsey)





## GOAL II: FOSTER A CLIMATE FOR ENTREPRENEURSHIP AND INNOVATION

- **Objective A.** Offer educational growth opportunities for Jefferson Parish entrepreneurs, start-ups and small businesses (Kelsey)
- II.A.1 Collaborate with the Jefferson Chamber to produce the Prosper Jefferson speaker series and to include opportunities for JEDCO services to be presented at appropriate seminars.
- II.A.2 Execute JEDCO's annual pitch competition to promote successful entrepreneurs and innovators.
- II.A.3 Use nominations for small business and entrepreneurial awards as opportunities for promotion of the companies and of the parish's positive business climate.



## GOAL III: PROTECT AND PROMOTE JEFFERSON PARISH'S TOP ECONOMIC DEVELOPMENT ASSETS

- Objective A. Develop and promote Churchill Technology & Business Park and larger Fairfield area in alignment with the Park's Master Plan (Managers as noted)
- III.A.1 Develop an internal informational piece to guide staff's explanation to public of park's readiness for development. (Lacey & Annalisa)
- III.A.2 Work with Jefferson Parish Planning toward the adoption of the Park's Master Plan and allowance of its uses and development standards via planning channels. (Lacey & Annalisa)
- III.A.3 Coordinate with relevant external agencies and adjacent property owners to ensure feasibility of the Master Plan's proposed roadway network beyond the Park's boundaries. (Lacey & Annalisa)
- III.A.4 Per the recommendations of the Master Plan, evaluate the feasibility of creating a new staff position to oversee all of the Master Plan's implementation items and manage all aspects of Park development. (Jerry)
- III.A.5 Work to begin implementing the Park's Master Plan recommendations, specifically the "next steps" identified within the plan. (Lacey)
- III.A.6 Develop and begin implementing a preliminary branding and marketing plan of Churchill Park. (Kelsey)
- III.A.7 Develop recommendations on uses of Churchill TIF proceeds toward development within the Churchill Park. (Jerry & Lacey)



Encourage development of underutilized land and assets in the Fairfield area. (Annalisa & Kate)

- Objective B. Work with Avondale Marine, LLC to maximize redevelopment opportunities at the Avondale Shipyard site (Managers as noted)
- III.B.1 Continue working with partner organizations to satisfy infrastructure needs. (Jerry)
- III.8.2 Serve as coordinating organization for local interface and financial and incentive package development for Avondale Marine's business attraction efforts. (Lacey)
- III.8.3 Secure business development opportunities for the site. (Annalisa & Kate)
- III.8.4 Finalize the PILOT agreement with Avondale Marine, LLC. (Lacey)

Objective C. Promote key development opportunities throughout the Parish (Annalisa)

- III.C.1 Support the expansion of the Louis Armstrong International Airport and the redevelopment of airport-owned properties
- III.C.2 Develop and implement a strategy for promoting Opportunity Zone projects and development sites.
- III.C.3 Work with the City of Gretna Mayor, Jefferson Parish and GNO, Inc. to redevelop 519 Huey P. Long Avenue as a business development opportunity.
- III.C.4 Develop a plan to host guarterly site tours with regional brokers and investors to begin in 2019, with the goal of holding two in 2019.

### Objective D. Assist the Parish in implementing the Housing Stock Enhancement Strategic Plan (Managers as noted)

- III.D.1 Work with Ochsner and funding partner(s) to develop pilot employerassisted housing program targeting housing along the corridor. (Lacey & Annalisa)
- III.D.2 Coordinate the Terrytown Neighborhood Revitalization Pilot Program in partnership with Jefferson Planning Department and Tulane Small Center for Collaborative Design. (Lacey & Annalisa)



## GOAL IV: LEVERAGE ADDITIONAL RESOURCES THROUGH PARTNER ORGANIZATIONS TO ADVANCE JEDCO'S MISSION

- **Objective A.** Continue JEDCO's strong working relationship with the Parish, City of Gretna, and GNO, Inc. and leverage to advance economic development efforts (Managers as noted)
- IV.A.1 Hold meetings with Council members and members of administration to determine priorities and provide updates and gain support on JEDCO initiatives. (Jerry)
- IV.A.2 Maintain high level of communication with Mayor of Gretna about JEDCO's activities and major accomplishments emanating from CEA and beyond. (Lacey & Annalisa)
- IV.A.3 Finalize development of CEA with GNO, Inc. and IGA with Jefferson Parish to manage delivery of economic development services (Jerry & Lacey)
- Objective B. Advocate for legislative polices that protect Jefferson Parish's economic development priorities and track pertinent legislation policies and funding opportunities (Managers as noted)
- IV.B.1 Participate in the state legislative session and prioritize most important legislation to support or defeat. (Jerry)
- IV.B.2 Convey JEDCO's legislative priorities to GNO, Inc., LIDEA, JBC and Jefferson Chamber in order to take a proactive stance regarding economic development programs and policies. (Jerry)
- IV.B.3 Review proposed legislation and take a position on any bills that significantly impact economic development incentives. (Jerry & Lacey)
- IV.B.4 Track policy and funding opportunities at federal, state, regional and local levels pertaining to Jefferson Parish economic development priorities, and pursue grants and other financial tools to achieve major programmatic and infrastructure goals. (Annalisa)

- Objective C. Continue fundraising efforts for the Jefferson EDGE 2020 and seek sponsorships for signature JEDCO events (Managers as noted)
- IV.C.1 Continue internal fundraising efforts; identify 10 potential new donors, while staying in compliance with IRS regulations for non-profits. (Jerry)
- IV.C.2 Provide deliverables to EDGE investors commensurate with investment levels. (Jerry)
- IV.C.3 Identify sponsorship(s) for JEDCO events, such as the JEDCO Annual Luncheon and JEDCO Challenge. (Jerry & Kelsey)



## GOAL V: MAINTAIN JEDCO AS A PREMIER ECONOMIC DEVELOPMENT ORGANIZATION THROUGH OPERATIONS, IN ADDITION TO PROGRAM-MING

Objective A. Encourage professional and skill development of staff and employee engagement (Managers as noted)

- V.A.1 Identify certifications and training opportunities and allocate funding for all departments. (All Managers)
- V.A.2 Develop employee engagement, wellness and volunteer activities. (Cynthia)
- Objective B. Operate Churchill Technology & Business Park as a premiere business development site ensuring proper grounds upkeep, and safety of employees, tenants and visitors (Managers as noted)
- V.B.1 Work with JPPSS, JPSB and State to ensure cash and noncash lines of credit are issued for the construction of the PFTSTA event center. (Lacey)
- V.B.2 Coordinate construction activity of PFTSTA's event center to ensure safety of park tenants and visitors and cleanliness of construction site. (Scott)
- V.B.3 Coordinate with PFTSTA and Delgado to develop short and long term solutions to traffic ingress/egress issues. (Scott)

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## **Objective C.** Develop strategy for use of the Business Innovation Center (Managers as noted)

- V.C.1 Develop lease rate for short term rental of BIC for marketing to prospective tenants. (Scott)
- V.C.2 Continue offering reduced or rent-free BIC space as an incentive to new Jefferson Parish companies (Jerry & Lacey)

### **Objective D.** Promote and operate the JEDCO Conference Center (Managers as noted)

- V.D.1 Implement a marketing plan including advertising, social media and internet applications to generate paid bookings and increase revenue. (Kelsey & Scott)
- V.D.2 Partner with other organizations or agencies to host or cohost non-paid events in support of Jefferson Parish government and local business growth and acumen. (All managers)
- V.D.3 Perform facility maintenance, including carpet cleaning, painting, furniture cleaning and re-lamping lobby. (Scott)

# **Objective E.** Update and retain all administrative, human resource and accounting functions while maintaining adequate controls (Cynthia)

- V.E.1 Review, update and maintain Employee Manual (inclusive of policies and procedures) to ensure compliance with laws.
- V.E.2 Review and update accounting policies and procedures internally to fulfill JED-CO's fiduciary responsibility.
- V.E.3 Schedule H/R seminars (i.e. Personnel Law, and annual Management and Ethics and Sexual Harassment training) for staff and board members and monitor compliance.
- V.C.4 Amend, update and maintain state-approved records retention policy.



## **MEMORANDUM**

DATE: March 21, 2019

TO: JEDCO Board of Commissioners

FROM: Jerry Bologna, President & CEO via Lacey Bordelon, Vice President & COO

SUBJECT:Resolution authorizing the Second Amendment to Escrow Agreement with the LCTCSFacilities Corporation and Delgado Community College

#### Background:

In 2016, JEDCO transferred title of 10.5 acres of land within the Churchill Technology & Business Park to the LCTCS Facilities Corporation ("LCTCS F.C.") for the use and benefit of Delgado Community College. The title transfer was accompanied with a Cooperative Endeavor Agreement and Escrow Agreement that instructed the LCTCS F.C. to deposit \$510,714 into an escrow fund where the funds would remain until the escrow funds transfer date of April 1, 2018. In accordance with the Escrow Agreement, on this date instructions are to be delivered to the escrow agent to transfer the funds back to the LCTCS F.C. if Jefferson Parish is in receipt of state capital outlay funds it requested to construct a roadway within Churchill Park. In the event the parish is not in receipt of those funds, the agreement stipulates that instructions be delivered to the escrow agent to transfer the escrow funds to JEDCO.

While the Parish did not receive the requested funds for the road project as a result of the 2017 legislative session, the project received appropriation in the full amount requested within the capital outlay act, and the parish subsequently made a second request to be considered by the State Legislature during the 2018 legislative session. At the request of the LCTCS F.C., the JEDCO Board of Commissioners agreed to and approved an amendment to the Escrow Agreement effective April 1, 2018 for a one-year extension to the escrow funds transfer date to provide an opportunity to the road project to be funded.

The road project did not receive appropriation within the 2018 capital outlay act and, therefore, the Parish will not receive the project funds it requested by the amended escrow funds transfer date of April 1, 2019. However, JEDCO has been requested once again by the LCTCS F.C. to allow for an additional one-year extension to the escrow funds transfer date due to the state's improved stable fiscal outlook. This formal request, dated March 19, 2019, is enclosed with this memorandum.

700 Churchill Parkway • Avondale, LA 70094 • Phone 504-875-3908 • Fax 504-875-3923 • www.jedco.org JEDCO is an internationally Accredited Economic Development Organization. March 28, 2019 JEDCO Board Memorandum, for 3-28-19 Board Meeting: Resolution authorizing Second Amendment to Escrow Agreement with the LCTCS FC and Delgado, Page 2

#### Discussion:

JEDCO staff with counsel, Johnny Domiano of Adams & Reese, along with the LCTCS F.C. and Delgado with their counsel, Robert Atkinson of Breazeale, Sachse & Wilson, L.L.P. have agreed to the Second Amendment to Escrow Agreement, which reflects what has transpired thus far in terms of the Parish submitting a capital outlay request to the state legislature for the 2019 session and extends the escrow funds transfer date to April 1, 2020.

It should be noted that while the land for the road project was donated to JEDCO by Churchill Farms, Inc. in November 2017, the donation was tied to a five-year reversionary clause from the effective date of the donation, which is conditioned upon the road project being completed (i.e. two-lane asphalted road with swale ditches on either side for drainage). Furthermore, the new JEDCO Board-adopted Master Plan for Churchill Park designates the parcel that has been slated for the road project as the right-of-way for a new, primary roadway and a major point of ingress and ingress to the Park to be completed as part of Phase I Park development. If the road project were to receive funds in the full amount requested by the Parish during the state's 2019-2020 fiscal year and construction commenced, title to the donated land from Churchill Farms, Inc. would stay with JEDCO and the Park would realize what might be the first step toward Phase I improvement called for by the Master Plan. The road would essentially serve as the foundation for the larger, complete street called for by the Master Plan, as well as improved traffic circulation within the Park.

#### **Recommendation:**

We are requesting that the JEDCO Board of Commissioners consider the request of the LCTCS and LCTCS F.C for an extension to the Escrow Agreement, approve the attached resolution authorizing the Second Amendment to Escrow Agreement with the LCTCS Facilities Corporation and the State of Louisiana for the use and benefit of the Louisiana Technical College System, Delgado Community College.

#### Attachments (3):

- Letter from LCTCS and LCTCS F.C. requesting one-year extension to the Escrow Agreement
- JEDCO Board Resolution
- Second Amendment to Escrow Agreement





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> Louisiana Community & Technical College System

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Phone: 225-922-2800 Fax: 225-922-1185

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## LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM

March 19, 2019

Mr. Jerry Bologna President and Chief Executive Officer Jefferson Parish Economic Development Commission (JEDCO) 700 Churchill Parkway Avondale, Louisiana 70094

RE: Request for Extension of Delgado River City Escrow Account

Dear Jerry:

This letter is to respectfully request a one-year extension to the current Escrow Agreement (slated to end April 1, 2019) between the Jefferson Parish Economic Development and Port District and the Louisiana Community and Technical College System Facilities Corporation and the Louisiana Community and Technical College System for the benefit of Delgado Community College, River City Campus. As you know, funds (\$510,714.00) were placed into an escrow account while funding is sought for the construction of a road at the Delgado River City Campus.

Given the improved stable fiscal outlook of the state and the upcoming legislative session, the requested extension affords all interested parties the opportunity to request and hopefully obtain the funds needed for a road so that these escrow funds can be used for instructional and workforce development upgrades/expansions at the River City Campus, such as in the marine diesel program, as one example. Should you have any questions on this matter, please feel free to contact us.

Sincerely,

ngol J. Marin

Joseph F. Marin Chief Operations Officer LCTCS

Stephen C. Smith Board Chair LCTCS Facilities Corporation

#### JEDCO RESOLUTION

On motion of

\_, seconded by, \_

the following resolution was offered:

#### RESOLUTION AUTHORIZING SECOND AMENDMENT TO ESCROW AGREEMENT BETWEEN JEDCO, LCTCS FACILITIES CORPORATION AND THE STATE OF LOUISIANA FOR THE USE AND BENEFIT OF THE LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM DELGADO COMMUNITY COLLEGE

WHEREAS, In 2016, JEDCO transferred title of 10.5 acres of land within the Churchill Technology & Business Park to the LCTCS Facilities Corporation ("LCTCS F.C.") to facilitate the construction of Delgado Community College's River City Campus and Advanced Manufacturing Center of Excellence; and

WHEREAS, A Cooperative Endeavor Agreement and Escrow Agreement accompanied the title transfer instructing the LCTCS F.C. to deposit \$510,714 into an escrow fund where the funds would remain until the escrow funds transfer date of April 1, 2018, when either the funds would be transferred back to the LCTCS F.C. or to JEDCO; and

WHEREAS, the delivery of the escrowed funds back to the LCTCS F.C. were conditioned on Jefferson Parish's receipt of state capital outlay funds it requested in the 2017 legislative sessions for a road project within Churchill Park, which the Parish did not receive by April 1, 2018; and

WHEREAS, Since the project received appropriation in the full amount requested during the 2017 legislative session, the Parish made a second request to be considered by the State Legislature during the 2018 legislative session for a cash line of credit; and

WHEREAS, At the request of the LCTCS F.C., the JEDCO Board of Commissioners agreed to and approved an amendment to the Escrow Agreement effective April 1, 2018 for a one-year extension to the escrow funds transfer date to provide an opportunity to the road project to be funded; and

WHEREAS, While the Parish did not receive appropriation in the 2018 capital outlay act and, therefore, will not receive the project funds it requested by the amended escrow funds transfer date of April 1, 2019, JEDCO has been requested once again by the LCTCS F.C. to allow for an additional one-year extension to the escrow funds transfer date due to the state's improved stable fiscal outlook; and

WHEREAS, the Parish has submitted a request for state capital outlay for the road project to be considered in the 2019 legislative session; and

WHEREAS, JEDCO, the LCTCS F.C. and Delgado Community College have agreed to an amendment to the Escrow Agreement that reflects the Parish's new request for capital outlay dollars to the state in the 2019 legislative session and extends the escrow funds transfer date to April 1, 2020.

**NOW, THEREFORE BE IT RESOLVED**, by the Executive Committee of the Jefferson Parish Economic Development and Port District that:

Jerry Bologna, President & CEO of JEDCO, is authorized to execute the Second Amendment to Escrow Agreement by and between JEDCO, LCTCS Facilities Corporation and The State of Louisiana for the use and benefit of The Louisiana Community & Technical College System, Delgado Community College, substantially in the form attached hereto.

The foregoing resolution having been submitted to a vote, the vote hereon was as follows:YEAS:NAYS:ABSENT:

The resolution was declared to be adopted on this the 28th day of March, 2019.

Attested by:

Thomas Gennaro Secretary



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#### SECOND AMENDMENT TO ESCROW AGREEMENT

THIS SECOND AMENDMENT TO ESCROW AGREEMENT (the "2nd Amendment") is entered into on the dates set forth below, effective on April 1, 2019 (the "Effective Date") by and between:

**JEFFERSON PARISH ECONOMIC DEVELOPMENT AND PORT DISTRICT**, a Louisiana political subdivision created to foster economic development in Jefferson Parish, Louisiana, whose mailing address is 700 Churchill Parkway, Avondale, Louisiana 70094, herein appearing by and through Gerald A. Bologna, its President & CEO, duly authorized ("JEDCO"); and

LCTCS FACILITIES CORPORATION, a Louisiana not-forprofit corporation established to benefit the Louisiana Community and Technical College System, represented herein by Stephen C. Smith, its President, duly authorized, ("LCTCS F.C.").

THE STATE OF LOUISIANA for the use and benefit of the LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM, DELGADO COMMUNITY COLLEGE, whose mailing address is 265 S. Foster Drive, Baton Rouge, LA 70806 represented by and through Joseph F. Marin, its Chief Operations Officer, duly authorized ("Delgado");

JEDCO, LCTCS F.C. and DELGADO are each a "Party" and collectively the "Parties"

#### RECITALS

A. The Parties entered into an Escrow Agreement dated effective on November 16, 2016 (the "Agreement"); the terms and conditions of the Agreement are incorporated by reference and for all purposes; capitalized terms used in the Agreement but not defined herein will have the meaning given to such terms in the Agreement; and

B. The Parties amended the Agreement by amendment effective April 1, 2018 (the "1<sup>st</sup> Amendment") and desire to amend the Agreement a second time as set forth in this  $2^{nd}$  Agreement.

NOW, THEREFORE, the Parties agree as follows:

1. <u>Recitals Incorporated</u>. The foregoing recitals are incorporated by reference and for all purposes.

#### 2. <u>Amendments to Agreement</u>.

(a) <u>Recital D</u>. Recital D of the Agreement and 1<sup>st</sup> Amendment are amended to read in entirety as follows:

D. JEDCO shall petition Jefferson Parish to make a request for funds in House Bill 2, which will be submitted to the Louisiana Legislature at its 2019 Regular Session, for the purpose of constructing a road on adjoining property owned by JEDCO. The escrowed funds will be returned to LCTCS F.C., with accrued interest, in the event Jefferson Parish is allocated and in receipt of the funds in the full amount requested to fund the cost of the road (the "Road Construction Funding"). Otherwise, the principal amount held in escrow will be delivered to JEDCO and any accrued interest will be paid to LCTCS F.C. on April 1, 2020 unless otherwise agreed by the Parties in writing.

(b) <u>Section 3</u>. Section 3 of the Agreement and 1<sup>st</sup> Amendment are amended to read in entirety as follows:

Transfer of Escrow Funds. LCTCS F.C. and JEDCO agree that 3. the Escrow Agent shall immediately transfer the funds held pursuant to this Escrow Agreement, together with accrued interest, by wire transfer or by check (at LCTCS F.C.'s election) to LCTCS F.C. or to an account designated by LCTCS F.C., on Escrow Agent's receipt of notice signed by JEDCO that the condition described in the second sentence of Recital D has been satisfied. In the event Escrow Agent receives notice that the Road Construction Funding has not been obtained on or before April 1, 2020, LCTCS F.C. and JEDCO agree that Escrow Agent shall immediately transfer \$510,714.00 by wire transfer or by check (at JEDCO's election) to JEDCO or to an account designated by JEDCO and shall immediately transfer any interest accrued on such amount to LCTCS F.C. by wire transfer or by check (at LCTCS F.C.'s election) to LCTCS F.C. or to an account designated by LCTCS F.C. Notwithstanding anything in this Section 3 to the contrary, Escrow Agent will disburse the Escrow Funds and any interest accrued thereon pursuant to instructions contained in a written notice signed by both LCTCS F.C. and JEDCO.

4. <u>Agreement to Remain Effective</u>. Except as expressly amended hereby, the Parties acknowledge that the Agreement remains in full force and effect. If there is a direct conflict between the provisions of this 2<sup>nd</sup> Amendment, the 1<sup>st</sup> Amendment, the Agreement or the Cooperative Endeavor Agreement between the parties dated April 1, 2016 then the provisions of this 2<sup>nd</sup> Amendment shall control.

5. <u>Counterparts.</u> This 2<sup>nd</sup> Amendment may be executed in two or more counterparts, each of which shall be deemed an original and all of which together will constitute the same agreement, whether or not each Party executes each separate counterpart. A facsimile or scanned signature shall be deemed equivalent to an original signature.

March 28, 2019

#### LCTCS/JEDCO - 2<sup>nd</sup> Amendment to Escrow Agreement

AND NOW, came and appeared Breazeale, Sachse & Wilson, L.L.P., which accepts its designation as Escrow Agent for the purposes set forth in the Agreement and which acknowledges its receipt of this 2<sup>nd</sup> Amendment.

IN WITNESS WHEREOF, the Parties have caused this 2<sup>nd</sup> Amendment to be duly executed in multiple originals by the hereunder signed officers, as of the dates set forth below, after diligent reading of the whole, in multiple counterparts, each of which is an original, effective on the Effective Date.

#### JEFFERSON PARISH ECONOMIC DEVELOPMENT AND PORT DISTRICT

By:

Gerald A. Bologna, President & CEO

Date:

#### LCTCS FACILITIES CORPORATION

By:

Stephen C. Smith, President

Date:

#### STATE OF LOUISIANA for the use and benefit of the LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM, DELGADO COMMUNITY COLLEGE

By:

Joseph F. Marin, its Chief Operations

Date:

BREAZEALE, SACHSE & WILSON, L.L.P.

By:

Robert L. Atkinson, Partner

Date: \_\_\_\_\_



#### LOUISIANA COMPLIANCE QUESTIONNAIRE (For Audit Engagements of Governments)

Dear Chief Executive Officer:

Attached is the Louisiana Compliance Questionnaire that is to be completed by you or your staff. This questionnaire is a required part of a financial audit of Louisiana state and local government agencies. Upon completion, the questionnaire must be presented to and adopted by the governing body, if any, of your organization by means of a formal resolution in an open meeting. Independently elected officials should sign the document, in lieu of such a resolution.

The completed questionnaire and a copy of the adoption instrument, if appropriate, must be given to the auditor at the beginning of the audit. The auditor will, during the course of his/her regular audit, test the accuracy of the responses in the questionnaire. It is not necessary to return the questionnaire to my office.

Certain portions of the questionnaire may not be applicable to your organization. In such cases, it is appropriate to mark the representation "not applicable." However, you must respond to each applicable representation. A 'yes' answer indicates that you have complied with the applicable law or regulation. A 'no' answer to any representation indicates a possible violation of law or regulation and, as such, should be fully explained. These matters will be reviewed by the auditor during the course of his/her examination. Please feel free to attach a further explanation of any representation.

Your cooperation in this matter will be greatly appreciated.

Sincerely,

Daryl G. Purpera, CPA, CFE Louisiana Legislative Auditor

Enclosure

time to an an

#### LOUISIANA COMPLIANCE QUESTIONNAIRE (For Audit Engagements of Government Agencies)

\_\_\_\_\_ (Date Transmitted)

LaPorte, APAC

111 Veterans Memorial Boulevard, Suite 600

Metairie, LA 70005

In connection with your audit of our financial statements as of December 31, 2018 and for the year then ending, for the purpose of expressing an opinion as to the fair presentation of our financial statements in accordance with accounting principles generally accepted in the United States of America, to assess our internal control structure as a part of your audit, and to review our compliance with applicable laws and regulations, we confirm, to the best of our knowledge and belief, the following representations. These representations are based on the information available to us as of (date completed/date of the representations).

#### PART I. AGENCY PROFILE

 Name and address of the organization. Jefferson Parish Economic Development and Port District (JEDCO) 700 Churchill Parkway Avondale, LA 70094

2. List the population of the municipality or parish based upon the last official United States Census or most recent official census (municipalities and police juries only). Include the source of the information.

432,552-United States 2019 Census

3. List names, addresses, and telephone numbers of entity officials. Include elected/appointed members of the governing board, chief executive and fiscal officer, and legal counsel.

See attached

 Period of time covered by this questionnaire, January 1, 2018 through December 31, 2018

5. The entity has been organized under the following provisions of the Louisiana Revised Statute(s) (R.S.) and, if applicable, local resolutions/ordinances.

R.S. 34-2021

March 28, 2019

- Briefly describe the public services provided.
  Provide economic development in Jefferson Parish.
- 7. Expiration date of current elected/appointed officials' terms.

Various dates

#### LEGAL COMPLIANCE

#### PART II. PUBLIC BID LAW

- The provisions of the public bid law, R.S. Title 38:2211-2296, and, where applicable, the regulations of the Division of Administration, State Purchasing Office have been complied with.
  All public works purchases exceeding 5154 450 have been complied with.
  - A) All public works purchases exceeding \$154,450 have been publicly bid.
  - B) All material and supply purchases exceeding \$30,000 have been publicly bid.

Yes [ X] No [ ]

#### PART III. CODE OF ETHICS LAW FOR PUBLIC OFFICIALS AND PUBLIC EMPLOYEES

9. It is true that no employees or officials have accepted anything of value, whether in the form of a service, loan, or promise, from anyone that would constitute a violation of R.S. 42:1101-1124.

Yes [X] No [ ]

10. It is true that no member of the immediate family of any member of the governing authority, or the chief executive of the governmental entity, has been employed by the governmental entity after April 1, 1980, under circumstances that would constitute a violation of R.S. 42 1119.

Yes [X] No [ ]

#### PART IV. LAWS AFFECTING BUDGETING

11. We have complied with the budgeting requirements of the Local Government Budget Act (R.S. 39:1301-15) R.S. 39:33, or R.S. 39:1331-1342, as applicable

#### A: Local Budget Act

1. We have adopted a budget for the general fund and all special revenue funds (R.S. 39:1305).

2. The chief executive officer, or equivalent, has prepared a proposed budget that included a budget message, a proposed budget for the general fund and each special revenue fund, and a budget adoption instrument that specified the chief executive's authority to make budgetary amendments without approval of the governing authority. Furthermore, the proposed expenditures did not exceed estimated funds to be available during the period (R.S. 39:1305).

3. The proposed budget was submitted to the governing authority and made available for public inspection at least 15 days prior to the beginning of the budget year (R.S. 39:1306).

4. To the extent that proposed expenditures were greater than \$500,000, we have made the budget available for public inspection and have advertised its availability in our official journal. The advertisement included the date, time, and place of the public hearing on the budget. Notice has also been published certifying that all actions required by the Local Government Budget Act have been completed (R.S. 39;1307).

5 If required, the proposed budget was made available for public inspection at the location required by R.S. 39:1308.

 All action necessary to adopt and finalize the budget was completed prior to the date required by state law. The adopted budget contained the same information as that required for the proposed budget (R.S. 39:1309).

7. After adoption, a certified copy of the budget has been retained by the chief executive officer or

## March 28, 2019

equivalent officer (R.S. 39:1309).

8. To the extent that proposed expenditures were greater than \$500,000, the chief executive officer or equivalent notified the governing authority in writing during the year when actual receipts plus projected revenue collections for the year failed to meet budgeted revenues by five percent or more, or when actual expenditures plus projected expenditures to year end exceeded budgeted expenditures by five percent or more (R.S. 39:1311).

9. The governing authority has amended its budget when notified, as provided by R.S. 39:1311. (Note, general and special revenue fund budgets should be amended, regardless of the amount of expenditures in the fund, when actual receipts plus projected revenue collections for the year fail to meet budgeted revenues by five percent or more; or when actual expenditures plus projected expenditures to year end exceed budgeted expenditures by five percent or more. State law exempts from the amendment requirements special revenue funds with anticipated expenditures of \$500,000 or less, and exempts special revenue funds whose revenues are expenditure-driven - primarily federal funds-from the requirement to amend revenues.)

B. State Budget Requirements

1. The state agency has complied with the budgetary requirements of R.S. 39:33.

#### C. Licensing Boards

1. The licensing board has complied with the budgetary requirements of R.S. 39:1331-1342.

# PART V. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING LAWS

12. We have maintained our accounting records in such a manner as to provide evidence of legal compliance and the preparation of annual financial statements to comply with R.S. 24:513 and 515, and/or 33:463.

Yes[X] No[]

13. All non-exempt governmental records are available as a public record and have been retained for at least three years, as required by R.S. 44:1, 44:7, 44:31, and 44:36.

Yes [X] No [ ]

14. We have filed our annual financial statements in accordance with R.S. 24:514, and 33:463 where applicable. Yes [ X] No [ ]

15. We have had our financial statements audited in a timely manner in accordance with R.S. 24:513. Yes [ X ] No [ ]

16. We did not enter into any contracts that utilized state funds as defined in R.S. 39:72.1 A. (2); and that were subject to the public bid law (R.S. 38:2211, et seq.), while the agency was not in compliance with R.S. 24:513 (the audit law).

Yes [ X ] No [ ]

17. We have complied with R.S. 24:513 A. (3) regarding disclosure of compensation, reimbursements, benefits and other payments to the agency head, political subdivision head, or chief executive officer.

Yes [X] No [ ]

18. We have remitted all fees, fines, and court costs collected on behalf of other entities, in compliance with applicable Louisiana Revised Statutes or other laws.

Yes [X] No []

Yes[]No[] NA

Yes [X] No []

Yes[]No[] NA

## March 28, 2019

#### PART VI. MEETINGS

42:28.

PART IX.

PART X.

#### PART VII. ASSET MANAGEMENT LAWS

DEBT RESTRICTION LAWS

### 20. We have maintained records of our fixed assets and movable property records, as required by R.S. 24:515 and/or 39:321-332, as applicable.

19. We have complied with the provisions of the Open Meetings Law, provided in R, S, 42:11 through

#### PART VIII. FISCAL AGENCY AND CASH MANAGEMENT LAWS

21. We have complied with the fiscal agency and cash management requirements of R.S. 39:1211-45 and 49:301-327, as applicable.

22. It is true we have not incurred any long-term indebtedness without the approval of the State Bond

Commission, as provided by Article VII, Section 8 of the 1974 Louisiana Constitution, Article VI, Section 33 of the 1974 Louisiana Constitution, and R.S. 39:1410.60-1410.65. Yes [X] No []

23. We have complied with the debt limitation requirements of state law (R.S. 39:562).

24. We have complied with the reporting requirements relating to the Fiscal Review Committee of the State Bond Commission (R.S. 39:1410.62).

> Yes X No [] **REVENUE AND EXPENDITURE RESTRICTION LAWS**

25. We have restricted the collections and expenditures of revenues to those amounts authorized by Louisiana statutes, tax propositions, and budget ordinances.

26. It is true we have not advanced wages or salaries to employees or paid bonuses in violation of Article VII, Section 14 of the 1974 Louisiana Constitution, R.S. 14:138, and AG opinion 79-729.

27. It is true that no property or things of value have been loaned, pledged, or granted to anyone in violation of Article VII, Section 14 of the 1974 Louisiana Constitution.

#### PART XI. **ISSUERS OF MUNICIPAL SECURITIES**

28. It is true that we have complied with the requirements of R.S. 39 1438 C.

PART XI. QUESTIONS FOR SPECIFIC GOVERNMENTAL UNITS

Parish Governments

29. We have adopted a system of road administration that provides as follows:

- Approval of the governing authority of all expenditures, R.S. 48:755(A). Α.
- Β. Development of a capital improvement program on a selective basis, R.S. 48:755,
- Centralized purchasing of equipment and supplies, R.S. 48:755. C.
- Centralized accounting, R.S. 48:755. D.
- Ε. A construction program based on engineering plans and inspections, R.S. 48,755.
- Selective maintenance program, R.S. 48:755. F.
- Annual certification of compliance to the auditor, R.S. 48:758. G.

Yes [X] No [ ]

Yes [X] No [ ]

Yes [x] No [ ]

Yes | No | NA

Yes | No | NA

Yes [X] No [ ]

Yes [X] No []

Yes [X] No [ ]

Yes [x] No []

School Boards

30. We have complied with the general statutory, constitutional, and regulatory provisions of the Louisiana Department of Education, R.S. 17:51-400.

Yes [ ] No [ ] NA

31. We have complied with the regulatory circulars issued by the Louisiana Department of Education that govern the Minimum Foundation Program.

Yes [ ] No [ ] NA

32. We have, to the best of our knowledge, accurately compiled the performance measurement data contained in the following schedules and recognize that your agreed-upon procedures will be applied to such schedules and performance measurement data:

Parish school boards are required to report, as part of their annual financial statements, measures of performance. These performance indicators are found in the supplemental schedules:

- Schedule 1, General Fund Instructional and Support Expenditures and Certain Local Revenue Sources
- Schedule 2, Education Levels of Public School Staff
- Schedule 3, Number and Type of Public Schools
- Schedule 4, Experience of Public Principals, Assistant Principals, and Full-time Classroom Teachers
- Schedule 5, Public School Staff Data: Average Salaries
- Schedule 6, Class Size Characteristics
- Schedule 7, Louisiana Educational Assessment Program (LEAP)
- Schedule 8, Graduation Exit Examination (GEE) (Note: this schedule is no longer applicable.)
- Schedule 9, iLEAP Tests

|   | Yes [ | ] No [                      | 1 | NA |
|---|-------|-----------------------------|---|----|
| Tax Collectors  |       |                             |   |    |
| 33. We have complied with the general statutory requirements of R.S. 47.                                    | Yes [ | ] No [                      | 1 | NA |
| Sheriffs  |       |                             |   |    |
| 34. We have complied with the state supplemental pay regulations of R.S. 40.16                              |       | ] No (                      | 1 | NA |
| 35. We have complied with R.S. 13:5535 relating to the feeding and keeping of                               |       |                             | 1 | NА |
|   | Yes ( | ] No [                      | ] | NA |
| District Attorneys  |       |                             |   |    |
| 36. We have complied with the regulations of the DCFS that relate to the Title IV                           |       | gram <sub>e</sub><br>] No ( | ] | NA |
| Assessors   |       |                             |   |    |
| 37. We have complied with the regulatory requirements found in R.S. Title 47.                               | Yes ( | ] No [                      | 1 | NA |
| 38. We have complied with the regulations of the Louisiana Tax Commission reli<br>reassessment of property. |       |                             | 1 |    |
|   | Yes ( | ] No [                      | ] | NA |
| Clerks of Court   |       |                             |   |    |
| 39. We have complied with R.S. 13:751-917 and applicable sections of R.S. 11: $\ensuremath{R}$              |       | 562.<br>] No [              | 1 | NA |
| Libraries   | •     |                             | • |    |
| 40. We have complied with the regulations of the Louisiana State Library.                                   |       |                             |   |    |
|   | Yes [ | ] No [                      | 1 | NA |

Drainage and Irrigation Districts

56. We have complied with the statutory requirements of R.S. 38:1601-1707 (Drainage Districts); R.S. 38:1751-1921 (Gravity Drainage Districts); R.S. 38:1991-2048 (Levee and Drainage Districts); or R.S. 38:2101-2123 (Irrīgation Districts), as appropriate.

Yes [] No [] NA

NA

| Fire Protection | Districts |
|-----------------|-----------|
|-----------------|-----------|

57. We have complied with the statutory requirements of R.S. 40:1491-1509.

Other Special Districts

58. We have complied with those specific statutory requirements of state law applicable to our district.

Yes [ ] No [ ] NA

Yes [ ] No [ ]

The previous responses have been made to the best of our belief and knowledge. We have disclosed to you all known noncompliance of the foregoing laws and regulations, as well as any contradictions to the foregoing representations. We have made available to you documentation relating to the foregoing laws and regulations.

We have provided you with any communications from regulatory agencies or other sources concerning any possible noncompliance with the foregoing laws and regulations, including any communications received between the end of the period under examination and the Issuance of this report. We acknowledge our responsibility to disclose to you and the Legislative Auditor any known noncompliance that may occur subsequent to the issuance of your report.

| <br>Secretary | Date |
|---------------|------|
| <br>Treasurer | Date |
| <br>President | Date |

## **MONTHLY FINANCIAL REPORT HIGHLIGHTS**

## **FEBRUARY 2019**

#### JEDCO-

**Revenues:** 

• Received \$221,962 of Occupational License Revenues and servicing fees (\$200,000-Jefferson Parish, \$15,798-Finance, \$500-EDS, \$400-Marketing, \$212-Conference Center and \$5,052 in interest).

Expenses:

- PR/Advertising expenses for the Marketing programs totaling \$7,717 (Documart \$277, N.O. Publishing Group \$2,170, Renaissance Publication \$5,270) (Marketing)
- Committee Meeting fees of \$2,756 for expenses related to the board retreat(\$756, events for Jefferson Chamber (\$1,000) and N.O. Regional Black Chamber of Commerce (\$1,000) (Administration)
- Computer/Equip./Svc. charges equaling \$2,168 for license renewal, software, support service and subscription renewal (Administration)
- Neighborhood Revitalization Expenses totaling \$33,330-second payment to Select Comfort per CEA (Administration)
- Hog Abatements expenses for January and February 2019 (\$3,215) (Tech Park)
- Food and Beverage Expenses of \$1,354 for Prosper Jefferson events.

Others:

JEDCO LAMP account balance at February 28, 2019 was \$2.56M

#### **JEFFERSON EDGE-**

**Revenues:** 

• Received revenues of \$6,897 (Private funds of \$5,250 and \$1,647 in interest)

Expenses:

• Total expenses below \$5,000

Others:

• EDGE LAMP account balance at February 28, 2019 was \$830K

#### SUPPLEMENTARY INFORMATION-

• Completing draft copy of the JEDCO 2018 Financial Report.

## JEDCO'S INVESTMENT REPORT 2/28/2019

| ACTIVE<br>DATE | INSTITUTIONS | OPENING<br>BALANCE | CURRENT<br>BALANCE | INTEREST | TERMS | MATURITY<br>DATE | CURRENT<br>STATUS |
|----------------|--------------|--------------------|--------------------|----------|-------|------------------|-------------------|
| 12/04/03       | JEDCO LAMP   | \$350,000          | \$2,566,647        | 2.49%    | DAILY |                  | OPEN              |
|                | TOTAL        | \$350,000          | \$2,566,647        |          |       |                  |                   |

Updated March 18, 2019

March 28, 2019

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#### JEFFERSON ECONOMIC DEVELOPMENT COMMISSION (JEDCO) End of Month-February 2019

Fiscal Year Ending December 31, 2019

|  | ( A )<br>2017<br>Final Amended<br>Budget |           |                                   | (B)       |    | (C)                  | (D)                                    |    | (E)                             | (F)<br>Projected                                    |              |  |
|--|--|-----------|-----------------------------------|-----------|----|----------------------|--|----|---------------------------------|---|--------------|--|
|  |  |           | 2018<br>d Final Amended<br>Budget |           | Fe | Actual<br>bruary-19  | <br>Actual<br>ar-to-Date<br>2/28/2019) |    | Estimate<br>maining for<br>Year | Actual Result at<br>Year End-2019<br>Adopted Budget |              |  |
| SUMMARY OF REVENUES BY SOURCES         |  | 0         |                                   |           |    |                      | <br>                                   | _  |                                 |   | ipica pooBer |  |
| LOCAL SOURCES:                         |  |           |                                   |           |    |                      |  |    |                                 |   |              |  |
| Occupational Licenses                  | \$                                       | 2,020,000 | \$                                | 2,052,320 | \$ | 200,000              | \$<br>400,000                          | \$ | 1,711,837                       | 5   | 2,111,837    |  |
| Business Innovation Ctr. (Schedule A)  |  | -         |                                   | 16,800    |    | -                    |  |    | 18,000                          | -   | 18,000       |  |
| Financing Activities (Schedule B)      |  | 211,000   |                                   | 315,000   |    | 15,798               | 30,192                                 |    | 253,558                         |   | 283,750      |  |
| Econ. Dev. Svc. Fees (Schedule C)      |  | 126,720   |                                   | 193,210   |    | 500                  | 25,100                                 |    | 100,500                         |   | 125,600      |  |
| Strategic Initiatives (Schedule D)     |  | 25,500    |                                   | 25,000    |    | -                    | 1.20                                   |    | 25,000                          |   | 25,000       |  |
| Marketing = P/R (Schedule E)           |  | 67,000    |                                   | 57,220    |    | 400                  | 1,600                                  |    | 51,050                          |   | 52,650       |  |
| Administration (*) (**) (Schedule F)   |  | 158,330   |                                   |           |    | -                    | 0.000                                  |    | 10 mg/                          |   | ,            |  |
| Interest, Misc.                        |  | 22,000    |                                   | 47,000    |    | 5,052                | 10,466                                 |    | 534                             |   | 11.000       |  |
| Kenner Program (Schedule G)            |  | 25,000    |                                   | -         |    | -                    |  |    | (1941)                          |   |              |  |
| Tech. Park Revenues (Schedule I)       |  | 15,650    |                                   | 19,200    |    | -                    | -                                      |    | 22,000                          |   | 22,000       |  |
| FORJ (Ground Lease Payment)            |  | -         |                                   | 9         |    |                      | -                                      |    | ,                               |   |              |  |
| Conference Center (Schedule J)         |  | 9,200     |                                   | 15,000    |    | 212                  | 1,302                                  |    | 19,698                          |   | 21,000       |  |
| Delgado Escrow Revenues                |  | 1         |                                   |           |    |                      | <br>                                   |    |                                 |   |              |  |
| Total Revenues from Local Sources      | \$                                       | 2,680,400 | \$                                | 2,740,750 | \$ | 221, <del>96</del> 2 | \$<br>468,660                          | \$ | 2,202,177                       | \$  | 2,670,837    |  |
| SUMMARY OF EXPENDITURES BY AGENCY      |  |           |                                   |           |    |                      |  |    |                                 |   |              |  |
| JEDCO                                  |  |           |                                   |           |    |                      |  |    |                                 |   |              |  |
| Total Expenditures by Agency           | \$                                       | 2,442,960 | \$                                | 2,731,208 | \$ | 205,669              | \$<br>602,739                          | \$ | 2,147,801                       | \$  | 2,750,540    |  |
| SUMMARY OF EXPENDITURES BY DEPARTMENTS |  |           |                                   |           |    |                      |  |    |                                 |   |              |  |
| Departments:                           |  |           |                                   |           |    |                      |  |    |                                 |   |              |  |
| Business Innovation Ctr. (Schedule A)  |  | 124,789   |                                   | 63,950    |    | 5,240                | 11,192                                 |    | 54,808                          |   | 66,000       |  |
| Finance (Schedule B)                   |  | 245,900   |                                   | 278,900   |    | 18,128               | 41,163                                 |    | 245,537                         |   | 286,700      |  |
| Econ. Dev. Svc. (Schedule C)           |  | 258,100   |                                   | 306,180   |    | 25,634               | 55,310                                 |    | 286,390                         |   | 341,700      |  |
| Strategic Initiatives (Schedule D)     |  | 66,600    |                                   | 126,506   |    | 11,832               | 20,303                                 |    | 121,547                         |   | 141,850      |  |
| Marketing - P/R (Schedule E)           |  | 244,850   |                                   | 243,812   |    | 15,342               | 24,218                                 |    | 189,832                         |   | 214,050      |  |
| Admin. Exp. (Schedule F)               |  | 877,700   |                                   | 1,046,900 |    | 104,365              | 184,304                                |    | 832,526                         |   | 1,016,830    |  |
| Kenner Program (Schdule G)             |  | 25,000    |                                   | 51        |    | -                    | -                                      |    |                                 |   | ×            |  |
| JEDCO Bldg. Expenses (Schedule H)      |  | 482,200   |                                   | 560,390   |    | 19,898               | 257,594                                |    | 260,506                         |   | 518,100      |  |
| Tech. Park Expenses (Schedule I)       |  | 68,550    |                                   | 74,770    |    | 3,215                | 4,861                                  |    | 93,039                          |   | 97,900       |  |
| Conference Center (Schedule J)         |  | 49,271    |                                   | 29,800    |    | 2,015                | <br>3,794                              |    | 63,616                          |   | 67,410       |  |
| Total Expenditures by Departments      | \$                                       | 2,442,960 | \$                                | 2,731,208 | \$ | 205,669              | \$<br>602,739                          | \$ | 2,147,801                       | \$  | 2,750,540    |  |

\* Restricted funds of \$49,725 received from J.P. in 2015 for Strategic Neighborhood Revitalization Plan project with expenses occurring in 2016 (\$47,948) and 2017 (\$1,777). Additional related expenses incurred by JEDCO are also included.

\*\*Restricted funds of \$158,330 received from J.P. in 2017 for Select Comfort project. Expenses are expected to be paid out in 2018 (\$100,000), 2019 (\$33,330) and 2020 (\$25,000).

#### JEFFERSON ECONOMIC DEVELOPMENT COMMISSION (JEDCO)

End of Month-February 2019

Fiscal Year Ending December 31, 2019

|   | ( A )<br>2017<br>Final Amended<br>Budget | (B)<br>2018<br>Final Amended<br>Budget | (C)<br>Actual<br>February-19 | ( D )<br>Actual<br>Year-to-Date<br>( @ 02/28/2019) | (E)<br>Estimate<br>Remaining for<br>Year | (F)<br>Projected<br>Actual Result<br>Year End-2018 F<br>Amended Bud |
|---|--|--|------------------------------|--|--|---|
| SUMMARY OF EXPENDITURES BY CHARACTERS           |  |  | ,                            | (0 / 10/ 0012)                                     |  | Amenaca baa   |
| Salaries/HB&Taxes/SEP-Retirement                | 1,316,590                                | 1,503,556                              | 124,119                      | 259,323  | 1,329,527                                | 1,588   |
| Communications                                  | 32,250                                   | 40,300                                 | 2,401                        | 4,861  | 36,139                                   | 41  |
| Equipment Rental/Maintenance                    | 7,375                                    | 13,150                                 | 313                          | 626  | 12,624                                   |   |
| Office Supplies & Postage                       | 19,540                                   | 33,550                                 | 892                          | 2,194  | 30,156                                   | 13  |
| Dues & Subscriptions                            | 33,900                                   | 45,100                                 | 3,842                        | 8,841  | 38,109                                   | 32  |
| PR/Advertising/Video Equip. Expense             | 58,500                                   | 71,500                                 | 7,809                        |  |  | 46  |
| Travel/Mileage                                  | 9,170                                    | 16,500                                 | 469                          | 14,599<br>570                                      | 45,801                                   | 60  |
| Staff & Professional Development                | 15,300                                   | 18,000                                 | 883                          |  | 19,230                                   | 19  |
| Special Project/Programs/Events                 | 79,900                                   | 48,630                                 | 18                           | 1,324  | 20,176                                   | 21  |
| Attorney Fees                                   | 14,000                                   | 10,500                                 | 10                           | 99   | 37,901                                   | 38  |
| Data Base Analysis/Website Update               | 9,300                                    |  | -                            | 55   | 10,445                                   | 10  |
| Gretna Expenses                                 |  | 3,400                                  | 75                           | 150  | 4,850                                    | 5   |
| Entrepreneur Challenge                          | 25,000                                   | 25,000                                 | 5,320                        | 10,640   | 14,360                                   | 25  |
| Seminars/Conferences & Conventions              | 25,200                                   | 28,432                                 | -                            |  | 28,000                                   | 28  |
|   | 14,000                                   | 14,500                                 | 6                            | 356  | 12,644                                   | 13  |
| Admin Fees/Personnel & Emergency Exp.           | 19,000                                   | 21,000                                 | 1,422                        | 2,087  | 20,913                                   | 23  |
| Computer/Equip./Svc.                            | 80,100                                   | 73,000                                 | 2,168                        | 4,602  | 75,398                                   | 80  |
| Committee Mtg./Business Development             | 13,000                                   | 16,500                                 | 3,297                        | 4,992  | 10,008                                   | 15  |
| Utilities/Water                                 | 63,700                                   | 52,300                                 | 3,131                        | 7,507  | 59,893                                   | 67  |
| Repairs and Maintenance                         | 17,000                                   | 11,500                                 |                              | 230  | 14,770                                   | 15  |
| Janitorial & Contract Services                  | 53,000                                   | 37,000                                 | 3,211                        | 6,521  | 46,979                                   | 53  |
| Insurance and Security                          | 73,650                                   | 88,500                                 | 5,018                        | 10,219   | 77,281                                   | 8   |
| Accounting/Audit                                | 32,000                                   | 40,000                                 | -                            | 1,350  | 38,650                                   | 4(  |
| Lawn Maintenance                                | 13,000                                   | 15,000                                 | 3.T                          | 4,410  | 10,590                                   | 1   |
| Generator Expenses                              | 3,500                                    | 13,270                                 | 465                          | 465  | 5,035                                    | 5   |
| Bldgs. Supplies                                 | 3,821                                    | 2,800                                  | -                            | -  | 13,000                                   | 13  |
| HVAC Expenses                                   | 16,800                                   | 25,000                                 | 1,402                        | 2,804  | 15,196                                   | 18  |
| Elevator Repairs and Maintenance                | 6,200                                    | 5,400                                  | 535                          | 1,070  | 4,330                                    | :   |
| Landscaping                                     | 5,700                                    | 9,500                                  | 26                           | 1,587  | 9,413                                    | 1:  |
| Grass Cutting/Clearing/Fill                     | 9,000                                    | 13,500                                 | 2                            | -  | 41,400                                   | 41  |
| Access Road Expenses                            | 6,800                                    | -                                      | <i>i i i i i i i i i i</i>   |  |  |   |
| Hog Abatement                                   | 38,550                                   | 38,500                                 | 3,212                        | 3,212  | 35,288                                   | 31  |
| Appraisal Expenses                              | 4,500                                    |  | 1.1                          | · · · · · · · · · · · · · · · · · · ·              |  |   |
| Sales and Marketing                             | -  | -                                      |                              | 22   | 5,500                                    | ç   |
| Program Costs                                   | 9,275                                    | 1,000                                  | 282                          | 355  | 4,645                                    |   |
| Garbage Collection/Pest Control/Door Mat        | 6,600                                    | 5,020                                  | 297                          | 513  | 6,087                                    | é   |
| JEDCO Loan Payment                              | 212,000                                  | 212,000                                |                              | 212,095  | 5  | 212   |
| Food & Beverage Expenses                        |  |  | 1,355                        | 1,355  | (355)                                    | 1   |
| Neighborhood Revitalization Expenses *          | 4,000                                    |  | -,000                        |  | 2,000                                    |   |
| Services  | 12,500                                   |  |                              |  | 2,000                                    | 4   |
| Contract Svc./Loan Processing                   | 24,000                                   | 2                                      |                              |  |  |   |
| AEDO Accrediation                               |  | 4,900                                  | 2                            |  |  |   |
| Business Attraction                             | 2,000                                    | 2,500                                  |                              |  | 1 600                                    | -   |
| Economic Dev. (Select Comfort)                  | -,                                       | 100,000                                | 33,330                       | 33,330   | 2,500                                    | 2   |
| Bad Debt  | 53,239                                   | 100,000                                | 23,330                       | 22,220   |  | 33  |
| Prosper Jefferson                               | 55,255                                   | 2,500                                  | 397                          | 207  | 1 400                                    |   |
| Pond Maintenance                                | 25                                       |  | 357                          | 397  | 1,403                                    | 1   |
| Office Build-out                                | -  | 8,000                                  | -                            |  | 1,000                                    | 1   |
| Press Announcements Expenses                    |  | 42,000                                 |                              |  |  |   |
| Delgado Road Expenses                           |  | 9,130                                  | 2                            | Č.   |  |   |
| Fire System                                     | - 2                                      | 9,270                                  |                              |  |  |   |
| Fire System<br>Total Expenditures by Characters | 2 442 050                                | 2 724 222                              | *                            | -  | 6,910                                    | 6   |
| i usai experioritures by characters             | 2,442,960                                | 2,731,208                              | 205,669                      | 602,739  | 2,147,801                                | 2,750   |

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#### JEFFERSON ECONOMIC DEVELOPMENT COMMISSION (JEDCO)

End of Month-February 2019

Fiscal Year Ending December 31, 2019

|  | (A)                     | (B)                     | (C)                   | (D)                             | (E)                   | (F)<br>Projected                      |  |  |
|--|-------------------------|-------------------------|-----------------------|---------------------------------|-----------------------|---------------------------------------|--|--|
|  | 2017                    | 2018                    |                       | Actual                          | Estimate              | Actual Result at                      |  |  |
|  | Final Amended<br>Budget | Final Amended<br>Budget | Actual<br>February-19 | Year-to-Date<br>( 他 02/28/2019) | Remaining for<br>Year | Year End-2018 Final<br>Amended Budget |  |  |
| SUMMARY OF OTHER FINANCING USES        |                         |                         |                       |                                 |                       |                                       |  |  |
| Transfer to other funds                |                         |                         |                       |                                 |                       |                                       |  |  |
| Transfer from other funds              | <u> </u>                |                         |                       |                                 |                       |                                       |  |  |
| Total Other Financing Uses             | <u>\$</u> -             | <u>\$</u>               | <u>\$-</u>            | <u> </u>                        | <u>\$</u> •           | <u>\$</u>                             |  |  |
| NET CHANGE IN FUND BALANCE             | 237,440                 | 9,542                   | 16,293                | (134,079)                       | 54,376                | (79,703)                              |  |  |
| ESTIMATED BEGINNING BALANCE            | 2,489,660               | 2,534,391               |                       |                                 |                       | 2,534,391                             |  |  |
| Committed Funds (Capital Improvements) |                         |                         |                       |                                 |                       | 440,000                               |  |  |
| Committed Funds (Future T.P. Expenses) |                         |                         |                       |                                 |                       | 510,714                               |  |  |
| Unassigned Fund Balance                |                         |                         |                       |                                 |                       | 1,063,974                             |  |  |
| ESTIMATED ENDING BALANCE               | \$ 2,727,100            | \$ 2,543,933            |                       |                                 |                       | \$ 2,454,688                          |  |  |

#### Jefferson EDGE End of Month-February 2019 Fiscal Year Ending December 31, 2019

|  | (A) |                                 |    | (8)                             |    | (C)                   |    | (D)                                    |    | (E)                               |     | (F)  |  |
|--|-----|---------------------------------|----|---------------------------------|----|-----------------------|----|--|----|-----------------------------------|-----|--|--|
|  | Fin | 2017<br>Final Amended<br>Budget |    | 2018<br>Final Amended<br>Budget |    | Actual<br>February-19 |    | Actual<br>Year-to-Date<br>(@2/28/2019) |    | Estimate<br>Remaining for<br>Year |     | Projected<br>Actual Result at<br>Year End-2019<br>Adopted Budget |  |
| SUMMARY OF REVENUES BY SOURCES         |     |                                 | -  |                                 |    |                       |    |  |    |                                   | nuv | dopted Budget  |  |
| LOCAL SOURCES:                         |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Private Funds                          | \$  | 217,500                         | \$ | 222,500                         | \$ | 5,250                 | \$ | 5,250                                  | \$ | 244,750                           | \$  | 250,000  |  |
| Investment Income                      |     | 7,100                           | -  | 13,500                          |    | 1,647                 | •  | 3,449                                  | •  | 551                               | •   | 4,000  |  |
| Total Revenues from Local Sources      | \$  | 224,600                         | \$ | 236,000                         | \$ | 6,897                 | \$ | 8,699                                  | \$ | 245,301                           | \$  | 254,000  |  |
| SUMMARY OF EXPENDITURES BY CHARACTERS  |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Marketing P/R:                         |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Local Market/PR Campaign               |     | 9,500                           |    | 20,000                          |    | 1,195                 |    | 2,390                                  |    | 27,610                            |     | 30,000   |  |
| Site Selection Initiative              |     | 5,000                           |    | <u> </u>                        |    |                       |    | •                                      |    | 5,000                             |     | 5,000  |  |
| Sub-Total                              | \$  | 14,500                          | \$ | 20,000                          | \$ | 1,195                 | \$ | 2,390                                  | \$ | 32,610                            | \$  | 35,000   |  |
| Technology Park Development:           |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Tech. Park Implementation              |     | 40,000                          |    | 255,000                         |    | -                     |    | 26,937                                 |    | 23,063                            |     | 50,000   |  |
| Tech Park Marketing                    |     |                                 |    | 25,000                          |    | 75                    |    | 2,150                                  |    | 37,850                            |     | 40,000   |  |
| Infrastructure Expenses                |     | ~                               |    |                                 |    | 20                    |    | -,                                     |    | 20,000                            |     | 20,000   |  |
| Sub-Total                              | \$  | 40,000                          | \$ | 280,000                         | \$ | 75                    | \$ | 29,087                                 | \$ | 80,913                            | \$  | 110,000  |  |
| Administrative:                        |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Misc. Project Fund                     |     | 10,000                          |    | 12,500                          |    | 1,832                 |    | 5,579                                  |    | 4,421                             |     | 10,000   |  |
| EDGE Fundraising                       |     | 18,000                          |    | 18,000                          |    | 1,513                 |    | 3,026                                  |    | 16,174                            |     | 19,200   |  |
| Strategic Initiatives                  |     |                                 |    | -                               |    | -                     |    | -                                      |    | 27,500                            |     | 27,500   |  |
| Investor Relations/Staff Support       |     | 1,000                           |    | 5,000                           |    | 7                     |    | 7                                      |    | 493                               |     | 500  |  |
| Meetings/Meals                         |     | 5,000                           |    | 4,000                           |    | -                     |    | ( <b>.</b> .)                          |    | 2,000                             |     | 2,000  |  |
| Sub-Total                              | \$  | 34,000                          | \$ | 39,500                          | \$ | 3,352                 | \$ | 8,612                                  | \$ | 50,588                            | \$  | 59,200   |  |
| Total Expenditures by Characters       | \$  | 88,500                          | \$ | 339,500                         | \$ | 4,622                 | \$ | 40,089                                 | \$ | 164,111                           | \$  | 204,200  |  |
| SUMMARY OF OTHER FINANCING USES        |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Transfer to other funds(IEDCO-Clearing |     | -                               |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Transfer from other funds              |     | -                               |    | -                               |    |                       |    |  |    | 100                               |     |  |  |
|  |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| Total Other Financing Uses             |     | •                               |    | • •                             | -  | -                     |    | 5.55                                   |    | 3 <b>*</b> 3                      |     |  |  |
| NET CHANGE IN FUND BALANCE             | \$  | 136,100                         | \$ | (103,500)                       | \$ | 2,275                 | \$ | (31,390)                               | \$ | 81,190                            | \$  | 49,800   |  |
|  |     |                                 |    |                                 |    |                       |    |  |    |                                   |     |  |  |
| ESTIMATED BEGINNING FUND BALANCE       | \$  | 894,550                         | \$ | 948,486                         |    |                       |    |  |    |                                   | \$  | 786,986  |  |

#### Forward Jefferson (FORI) End of Month-February 2019 Fiscal Year Ending December 31, 2019

|                                       | ( A )<br>2017<br>Final Amended<br>Budget |        | 2017 2018 |        |                       | (C) |  | (D) (E) |                                   | р   | (F)<br>rojected |   |  |
|---------------------------------------|--|--------|-----------|--------|-----------------------|-----|--|---------|-----------------------------------|-----|-----------------|---|--|
|                                       |  |        |           |        | Actual<br>February-19 |     | Actual<br>Year-to-Date<br>( @ 2/28/2019) |         | Estimate<br>Remaining for<br>Year |     | Actu<br>Yea     | al Result at<br>r End-2019<br>Died Budget |  |
| SUMMARY OF REVENUES BY SOURCES        |  |        |           |        |                       |     |  |         |                                   |     |                 |   |  |
| LOCAL SOURCES:                        |  |        |           |        |                       |     |  |         |                                   |     |                 |   |  |
| Account Balance                       | \$                                       | 10,000 | \$        | 10,000 | \$                    |     | \$                                       | 10,000  | \$                                | 10  | \$              | 10,000                                    |  |
| JEDCO Bldg. Lease Income              |  |        |           | -      |                       | 1.1 |  |         |                                   |     |                 | - C.                                      |  |
| Insurance Revenues                    |  | -      |           | 1      |                       | 81  |  |         |                                   |     |                 |   |  |
| Total Revenues from Local Sources     | \$                                       | 10,000 | \$        | 10,000 | \$                    |     | \$                                       | 10,000  | \$                                |     | \$              | 10,000                                    |  |
| SUMMARY OF EXPENDITURES BY CHARACTERS |  |        |           |        |                       |     |  |         |                                   |     |                 |   |  |
| Debt Service/Capital One Loan         |  |        |           |        |                       |     |  |         |                                   |     |                 |   |  |
| Monthly Lease Payments                |  |        |           | 8      |                       | 1   |  |         |                                   | -   |                 |   |  |
| Insurance                             |  |        |           | - Q.   |                       |     |  |         |                                   |     |                 |   |  |
| Other Fees                            |  |        |           |        |                       | -   |  |         |                                   |     |                 |   |  |
|                                       |  |        |           |        |                       |     |  |         |                                   |     |                 |   |  |
| Total Expenditures by Characters      | \$                                       | -      | \$        | -      | \$                    |     | \$                                       | •       | \$                                | -   | \$              | •   |  |
| SUMMARY OF OTHER FINANCING USES       |  |        |           |        |                       |     |  |         |                                   |     |                 |   |  |
| Transfer to other funds (JEDCO)       |  | 8      |           | ÷.     |                       |     |  | 1.40    |                                   |     |                 | 140)<br>1400                              |  |
| Total Other Financing Uses            |  | 2      |           | ~      |                       |     |  | 5.20    |                                   | 12  |                 | -   |  |
| NET CHANGE IN FUND BALANCE            | \$                                       | 10,000 | \$        | 10,000 | \$                    | •   | \$                                       | 10,000  |                                   | 150 | \$              | 10,000                                    |  |

### LRCF End of Month-February 2019 Fiscal Year Ending December 31, 2019

|  |     | (A)<br>2017 |     | (B)<br>2018 |     | (C)      |     | (D)<br>Actual   | (E)<br>Estimate   | ( F )<br>Projected<br>tual Result at |  |
|--|-----|-------------|-----|-------------|-----|----------|-----|-----------------|-------------------|--------------------------------------|--|
|  | Fir | nal Amended | Fin | al Amended  |     | Actual   |     | r-to-Date       | maining for       | ar End-2019                          |  |
|  |     | Budget      |     | Budget      | Fel | wuary-19 | (@; | 2/28/2019)      | <br>Year          | opted Budget                         |  |
| SUMMARY OF REVENUES BY SOURCES<br>LOCAL SOURCES: |     |             |     |             |     |          |     | · · · · · · · - | <br>              | <br>                                 |  |
| Interest Earned from Payment                     | \$  | 175,000     | \$  | 195,000     | \$  | 18,630   | \$  | 38,993          | \$<br>161,007     | \$<br>200,000                        |  |
| Interest Earned from Investment                  |     | 1,800       |     | 2,800       |     | 247      |     | 488             | 1,012             | 1,500                                |  |
| Recovery Revenues                                |     | -           |     | S.*.)       |     | •        |     |                 | 4,000             | 4,000                                |  |
| <b>Total Revenues From Local Sources</b>         | \$  | 176,800     | \$  | 197,800     | \$  | 18,877   | \$  | 39,481          | \$<br>166,019     | \$<br>205,500                        |  |
| SUMMARY OF EXPENDITURES                          |     |             |     |             |     |          |     |                 |                   |                                      |  |
| Administration Expenses                          |     | 100,000     |     | 110,000     |     | 6,737    |     | 10,622          | 119,378           | 130,000                              |  |
| Loan Loss Reserve                                |     | 1,872,283   |     |             |     |          |     | -               | 1,872,789         | 1,872,789                            |  |
| Bad Debt   |     | 112,442     |     | 34 d        |     | -        |     | -               | •                 | •                                    |  |
| Total Expenditures by Characters                 | \$  | 2,084,725   | \$  | 110,000     | \$  | 6,737    | \$  | 10,622          | \$<br>1,992,167   | \$<br>2,002,789                      |  |
| NET CHANGE IN FUND BALANCE                       | \$  | (1,907,925) | \$  | 87,800      | \$  | 12,140   | \$  | 28,859          | \$<br>(1,826,148) | \$<br>(1,797,289)                    |  |
| ESTIMATED BEGINNING FUND BALANCE                 | \$  | 8,190,698   | \$  | 8,203,365   |     |          |     |                 |                   | \$<br>8,508,865                      |  |
| ESTIMATED ENDING FUND BALANCE                    | \$  | 6,282,773   | \$  | 8,291,165   |     |          |     |                 |                   | \$<br>6,711,576                      |  |

### EDA End of Month-February 2019 Fiscal Year Ending December 31, 2019

|                                       |     | (A)                          |     | (B)                          | (C)                |     | (D)                                | (E)                           |            | (F)<br>Projected                             |  |
|---------------------------------------|-----|------------------------------|-----|------------------------------|--------------------|-----|------------------------------------|-------------------------------|------------|--|--|
|                                       | Fin | 2017<br>al Amended<br>Budget | Fin | 2018<br>al Amended<br>Budget | Actual<br>ruary-19 | Yea | Actual<br>Ir-to-Date<br>2/28/2019) | timate<br>naining for<br>Year | Act<br>Yei | ual Result at<br>ar End-2019<br>opted Budget |  |
| SUMMARY OF REVENUES BY SOURCES        |     |                              |     |                              | <br>               |     |                                    |                               |            |  |  |
| LOCAL SOURCES:                        |     |                              |     |                              |                    |     |                                    |                               |            |  |  |
| Interest Earned from Payment          | \$  | 33,000                       | \$  | 51,000                       | \$<br>4,054        | \$  | 8,992                              | \$<br>36,008                  | \$         | 45,000                                       |  |
| Interest Earned from Investment       |     | 1,050                        |     | 1,600                        | 35                 |     | 79                                 | 21                            |            | 100  |  |
| Total Revenues from Local Sources     | \$  | 34,050                       | \$  | 52,600                       | \$<br>4,089        | \$  | 9,071                              | \$<br>36,029                  | \$         | 45,100                                       |  |
| SUMMARY OF EXPENDITURES BY CHARACTERS |     |                              |     |                              |                    |     |                                    |                               |            |  |  |
| Administrative Expenses               |     | 45,000                       |     | 47,000                       | 3,627              |     | 6,897                              | 43,103                        |            | 50,000                                       |  |
| Total Expenditures by Characters      | \$  | 45,000                       | \$  | 47,000                       | \$<br>3,627        | \$  | 6,897                              | \$<br>43,103                  | \$         | 50,000                                       |  |
| NET CHANGE IN FUND BALANCE            | \$  | (10,950)                     | \$  | 5,600                        | \$<br>462          | \$  | 2,174                              | \$<br>(7,074)                 | \$         | (4,900)                                      |  |
| ESTIMATED BEGINNING FUND BALANCE      | \$  | 1,347,675                    | \$  | 1,359,325                    |                    |     |                                    |                               | \$         | 1,360,575                                    |  |
| ESTIMATED ENDING FUND BALANCE         | \$  | 1,336,725                    | \$  | 1,364,925                    |                    |     |                                    |                               | \$         | 1,355,675                                    |  |

### ILTAP End of Month-February 2019 Fiscal Year Ending December 31, 2019

|  |     | (A)                          |     | (B)                          | (C)                 |     | (D)                                | (E)                           |            | (F)<br>Projected                            |   |
|--|-----|------------------------------|-----|------------------------------|---------------------|-----|------------------------------------|-------------------------------|------------|---|---|
|  | Fin | 2017<br>al Amended<br>Budget | Fin | 2018<br>al Amended<br>Budget | Actual<br>bruary-19 | Yea | Actual<br>ar-to-Date<br>2/28/2019) | timate<br>taining for<br>Year | Act<br>Yei | ual Result at<br>ar End-2019<br>pted Budget |   |
| SUMMARY OF REVENURES BY SOURCES<br>LOCAL SOURCES:                |     |                              |     |                              | <b>-</b>            |     |                                    | <br>                          |            |   |   |
| Interest Earned from Payment<br>Interest Earned from Investment  | \$  | 42,000<br>600                | \$  | 60,000<br>950                | \$<br>5,450<br>89   | \$  | 13,810<br>167                      | \$<br>34,190<br>283           | \$         | 48,000<br>450                               |   |
| Total Revenues from Local Sources                                | \$  | 42,600                       | \$  | 60,950                       | \$<br>5,539         | \$  | 13,977                             | \$<br>34,473                  | \$         | 48,450                                      |   |
| SUMMARY OF EXPENDITURES BY CHARACTERS<br>Administrative Expenses |     | 18,000                       |     | 35,000                       | 3,284               |     | 6,437                              | 23,563                        |            | 30,000                                      |   |
| Total Expenditures by Characters                                 | \$  | 18,000                       | \$  | 35,000                       | \$<br>3,284         | \$  | 6,437                              | \$<br>23,563                  | \$         | 30,000                                      |   |
| NET CHANGE IN FUND BALANCE                                       | \$  | 24,600                       | \$  | 25,950                       | \$<br>2,255         | \$  | 7,540                              | \$<br>10,910                  | \$         | 18,450                                      | 6 |
| ESTIMATED BEGINNING FUND BALANCE                                 | \$  | 2,350,229                    | \$  | 2,393,865                    |                     |     |                                    |                               | \$         | 2,412,723                                   |   |
| ESTIMATED ENDING FUND BALANCE                                    | \$  | 2,374,829                    | \$  | 2,419,815                    |                     |     |                                    |                               | \$         | 2,431,173                                   |   |

### JEDCO Development Corporation End of Month-February 2019 Fiscal Year Ending December 31, 2019

|  | (A)                                 |    | (B)                          | (C)                |     | (0)                              | (E)                          | P           | (F)<br>rojected                           |
|--|-------------------------------------|----|------------------------------|--------------------|-----|----------------------------------|------------------------------|-------------|---|
|  | <br>2017<br>Final Amended<br>Budget |    | 2018<br>Il Amended<br>Budget | Actual<br>ruary-19 | Yea | Actual<br>r-to-Date<br>/28/2019) | timate<br>alning for<br>Year | Actu<br>Yea | al Result at<br>r End-2019<br>Died Budget |
| SUMMARY OF REVENUES BY SOURCES                                   |                                     |    |                              |                    | 10- | <u>,</u> ,                       |                              |             |   |
| Fee Payments   | \$<br>60,000                        | \$ | 83,000                       | \$<br>3,635        | \$  | 7,275                            | \$<br>77,725                 | \$          | 85,000                                    |
| Total Revenues from Local Sources                                | \$<br>60,000                        | \$ | 83,000                       | \$<br>3,635        | \$  | 7,275                            | \$<br>77,725                 | \$          | 85,000                                    |
| SUMMARY OF EXPENDITURES BY CHARACTERS<br>Administrative Expenses | 60,000                              |    | 83,000                       | 3,635              |     | 7,275                            | 77,725                       |             | 85,000                                    |
| Total Expenditures by Characters                                 | \$<br>60,000                        | \$ | 83,000                       | \$<br>3,635        | \$  | 7,275                            | \$<br>77,725                 | \$          | 85,000                                    |
| NET CHANGE IN FUND BALANCE                                       | \$<br>1                             | \$ |                              | \$                 | \$  |                                  | \$<br>*                      | \$          | -   |

End of Month-February 2019

Business Innovation Center (BIC)-Schedule A

|                                      |     | (A)                          |    | (B)                          | (C)                 | (D)                                 | (E)                                |             | (F)<br>rojected  |
|--------------------------------------|-----|------------------------------|----|------------------------------|---------------------|-------------------------------------|------------------------------------|-------------|--|
|                                      | Fin | 2017<br>al Amended<br>Budget |    | 2018<br>Il Amended<br>Budget | Actual<br>oruary-19 | Actual<br>ar-to-Date<br>)2/28/2019) | <br>stimate<br>naining for<br>Year | Actu<br>Yea | rojected<br>al Result at<br>r End-2019<br><u>oted Budget</u> |
| PROGRAM REVENUES                     |     |                              |    |                              |                     |                                     |                                    |             |  |
| Tenant Revenue<br>Services           | \$  | 8)<br>10                     | \$ | 16,800                       | \$                  | \$                                  | <br>\$18,000                       | \$          | 18,000   |
| Total Revenues                       | \$  | -                            | \$ | 16,800                       | \$                  | \$<br>-                             | \$<br>18,000                       | \$          | 18,000   |
| PROGRAM EXPENDITURES                 |     |                              |    |                              |                     |                                     |                                    |             |  |
| Staff Salaries                       |     | 45,500                       |    | 47,500                       | 4,108               | 8,216                               | 39,784                             |             | 48,000   |
| Health Benefits & Taxes              |     | 5,600                        |    | 6,800                        | 473                 | 1,758                               | 6,342                              |             | 8,100  |
| SEP/IRA-Retirement                   |     | 6,000                        |    | 5,800                        | 501                 | 1,002                               | 4,898                              |             | 5,900  |
| Communications                       |     | 700                          |    | 700                          | 58                  | 116                                 | 584                                |             | 700  |
| Equipment Rental/Maintenance         |     | 1,000                        |    | 3,050                        |                     |                                     | 3,050                              |             | 3,050  |
| PR/Advertising                       |     | -                            |    |                              | -                   | -                                   | -                                  |             | 5,050  |
| Office Supplies                      |     | -                            |    | -                            |                     |                                     | -                                  |             |  |
| Dues & Subscriptions                 |     | 250                          |    | 100                          | 100                 | 100                                 | 150                                |             | 250  |
| Postage                              |     |                              |    | 0.400                        |                     |                                     | -                                  |             | 2.50   |
| Travel/Mileage                       |     |                              |    |                              | 2                   |                                     | -                                  |             |  |
| Staff Development                    |     | -                            |    |                              | -                   |                                     | 2                                  |             |  |
| Special Projects                     |     | -                            |    | -                            |                     |                                     | -                                  |             |  |
| Services                             |     | 12,500                       |    | 1.1                          |                     |                                     | 2                                  |             | 2.   |
| Bad Debt                             |     | 53,239                       | -  | <u></u>                      | <br>•               |                                     | <br>9                              |             |  |
| Total Expenditures                   | \$  | 124,789                      | \$ | 63,950                       | \$<br>5,240         | \$<br>11,192                        | \$<br>54,808                       | \$          | 66,000   |
| OTHER FINANCING SOURCES (USES)       |     |                              |    |                              |                     |                                     |                                    |             |  |
| Transfer to other funds              |     | -5                           |    | 04                           | <br>-               | <br>1.                              | <br><u>(</u> 2                     |             | 20   |
| Total other financing sources (uses) |     | 1                            |    | 1.0                          |                     | 5.4                                 | -                                  |             | -  |
| NET PROGRAM SURPLUS/DEFICIT          | \$  | (124,789)                    | \$ | (47,150)                     | \$<br>(5,240)       | \$<br>(11,192)                      | \$<br>(36,808)                     | \$          | (48,000)   |

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# End of Month-February 2019

Financing-Schedule B

|                               | (A)                          | (B)                              | (C)                 | (D)                                 |    | (E )                           |            | (F)   |
|-------------------------------|------------------------------|----------------------------------|---------------------|-------------------------------------|----|--------------------------------|------------|---|
|                               | 2017<br>al Amended<br>Budget | <br>2018<br>Il Amended<br>Budget | Actual<br>bruary-19 | Actual<br>ar-to-Date<br>)2/28/2019) | -  | stimate<br>naining for<br>Year | Act<br>Ye: | Projected<br>ual Result at<br>ar End-2019<br>opted Budget |
| PROGRAM REVENUES              |                              |                                  |                     |                                     |    |                                |            |   |
| Financing Income              | \$<br>113,000                | \$<br>195,000                    | \$<br>7,213         | \$<br>17,722                        | Ś  | 136,028                        | s          | 153,750   |
| BRGL & LRCF Fees              | <br>98,000                   | <br>120,000                      | <br>8,585           | <br>12,470                          |    | 117,530                        |            | 130,000   |
| Total Revenues                | \$<br>211,000                | \$<br>315,000                    | \$<br>15,798        | \$<br>30,192                        | \$ | 253,558                        | \$         | 283,750   |
| ROGRAM EXPENDITURES           |                              |                                  |                     |                                     |    |                                |            |   |
| Staff Salaries                | 160,000                      | 192,500                          | 13,734              | 24,968                              |    | 182,032                        |            | 207,000   |
| Health Benefits & Taxes       | 9,100                        | 10,000                           | 653                 | 2,678                               |    | 9,322                          |            | 12,000  |
| SEP/IRA-Retirement            | 20,000                       | 23,500                           | 1,370               | 2,740                               |    | 22,460                         |            | 25,200  |
| Communications                | 5,000                        | 6,000                            | 477                 | 954                                 |    | 5,046                          |            | 6,000   |
| Program Costs                 | 500                          | S2                               | 625                 | 82                                  |    | (82)                           |            |   |
| Equipment Rental/Maintenance  | 1,500                        | 900                              | 72                  | 144                                 |    | (144)                          |            |   |
| PR/Advertising                | 800                          | 14,000                           | 90                  | 6,850                               |    | 3,150                          |            | 10,000  |
| Office Supplies               | 1,500                        | 5,000                            | 24                  | 160                                 |    | 3,340                          |            | 3,500   |
| Postage & Coping              | 2,000                        | 2,200                            | 108                 | 108                                 |    | 2,392                          |            | 2,500   |
| Travel/Mileage                | 1,500                        | 6,200                            | -                   | 45                                  |    | 3,955                          |            | 4,000   |
| Staff Development             | 4,000                        | 4,000                            | 788                 | 825                                 |    | 3,175                          |            | 4,000   |
| Dues & Subscriptions          | 11,000                       | 10,100                           | 812                 | 1,554                               |    | 8,446                          |            | 10,000  |
| Attorney Fees                 | 5,000                        | 4,500                            | -                   | 55                                  |    | 1,445                          |            | 1,500   |
| Contract Svc./Loan Processing | <br>24,000                   | <br>-                            | <br>+               | <br>24                              |    | 5                              |            | 1   |
| Total Expenditures            | \$<br>245,900                | \$<br>278,900                    | \$<br>18,128        | \$<br>41,163                        | \$ | 244,537                        | \$         | 285,700   |
| ET PROGRAM SURPLUS/DEFICIT    | \$<br>(34,900)               | \$<br>36,100                     | \$<br>(2,330)       |                                     |    |                                |            |   |

## End of Month-February 2019

Economic Development Services (EDS)-Schedule C

|                                    |      | (A)                          | (B)                          | (C)                 |     | (D)                               |    | (E)                            |             | (F)<br>Projected                            |
|------------------------------------|------|------------------------------|------------------------------|---------------------|-----|-----------------------------------|----|--------------------------------|-------------|---|
|                                    | Fin: | 2017<br>al Amended<br>Budget | 2018<br>al Amended<br>Budget | Actual<br>bruary-19 | Yea | Actual<br>w-to-Date<br>2/28/2019) |    | stimate<br>naining for<br>Year | Actı<br>Yea | ual Result at<br>ar End-2019<br>pted Budget |
| PROGRAM REVENUES                   |      |                              |                              |                     |     |                                   |    |                                |             |   |
| Incentive Fees                     | \$   | 1,120                        | \$<br>2,000                  | \$<br>500           | \$  | 590                               | Ś  | 1,410                          | \$          | 2,000                                       |
| Gretna Revenues                    |      | -                            | -                            | -                   | -   | -                                 | -  | -                              | ÷           |   |
| Pllot Administration Fees          |      | 125,600                      | 168,305                      | -                   |     | 24,510                            |    | 99,090                         |             | 123,600                                     |
| Bond Closing Fees                  |      | <u> </u>                     | <br>22,905                   | <br>•               |     | -                                 |    | -                              |             |   |
| Total Revenues                     | \$   | 126,720                      | \$<br>193,210                | \$<br>500           | \$  | 25,100                            | \$ | 100,500                        | \$          | 125,600                                     |
| ROGRAM EXPENDITURES                |      |                              |                              |                     |     |                                   |    |                                |             |   |
| Staff Salaries                     |      | 152,000                      | 192,700                      | 18,144              |     | 36,023                            |    | 180,977                        |             | 217,000                                     |
| Health Benefits & Taxes            |      | 27,500                       | 39,920                       | 2,292               |     | 7,506                             |    | 27,494                         |             | 35,000                                      |
| SEP/IRA-Retirement                 |      | 20,900                       | 23,880                       | 2,214               |     | 4,395                             |    | 22,605                         |             | 27,000                                      |
| Communications                     |      | 8,000                        | 8,300                        | 477                 |     | 954                               |    | 7,346                          |             | 8,300                                       |
| Program Costs                      |      | 8,500                        | 500                          | 282                 |     | 355                               |    | 3,645                          |             | 4,000                                       |
| Equipment Rental/Maintenance       |      | 1,200                        | 2,000                        | 72                  |     | 144                               |    | 1,856                          |             | 2,000                                       |
| Office Supplies                    |      | 1,500                        | 1,000                        | 142                 |     | 184                               |    | 816                            |             | 1,000                                       |
| Dues & Subscriptions               |      | 15,500                       | 22,400                       | 1,581               |     | 4,351                             |    | 18,049                         |             | 22,400                                      |
| Postage                            |      | 2,000                        | 2,000                        | 60                  |     | 222                               |    | 1,778                          |             | 2,000                                       |
| Data Base Analysis                 |      | 6,000                        | -                            | -                   |     | -                                 |    | 3,000                          |             | 3,000                                       |
| Travel/Mileage                     |      | 4,500                        | 3,500                        | 366                 |     | 422                               |    | 5,578                          |             | 6,000                                       |
| Staff Development                  |      | 6,000                        | 2,000                        | -                   |     | 400                               |    | 5,600                          |             | 6,000                                       |
| Special Projects                   |      | 4,500                        | 2,980                        | -                   |     | ~                                 |    | 4,000                          |             | 4,000                                       |
| Gretna Expenses                    |      | -                            | -                            | -                   |     | -                                 |    | -                              |             |   |
| Seminars/Conferences & Conventions | _    |                              | <br>5,000                    | <br>4               |     | 354                               |    | 3,646                          |             | 4,000                                       |
| Total Expenditures                 | \$   | 258,100                      | \$<br>306,180                | \$<br>25,634        | \$  | 55,310                            | \$ | 286,390                        | \$          | 341,700                                     |
| T PROGRAM SURPLUS/DEFICIT          | \$   | (131,380)                    | \$<br>(112,970)              | \$<br>(25,134)      | \$  | (30,210)                          | \$ | -<br>(185,890)                 | \$          | -<br>(216,100)                              |

### End of Month-February 2019

Strategic Initiatives-Schedule D

| SumeBie Humbleres Schedule D   | (A)                         |      | (B)                                  |    | (C)                 |     | {D}                                | (E)                            |           | (F)<br>Projected                              |
|--------------------------------|-----------------------------|------|--------------------------------------|----|---------------------|-----|------------------------------------|--------------------------------|-----------|---|
|                                | 2017<br>  Amended<br>Budget | Fina | 2018<br>al Amended<br>Budg <u>et</u> | Fe | Actual<br>bruary-19 | Yea | Actual<br>ir-to-Date<br>2/28/2019) | stimate<br>naining for<br>Year | Act<br>Ye | tual Result at<br>ar End-2019<br>opted Budget |
| PROGRAM REVENUES               |                             |      |                                      |    |                     |     |                                    |                                |           |   |
| Gretna Revenues<br>Scholarship | \$<br>25,000<br>500         | \$   | 25,000                               | \$ | -                   | \$  | -                                  | \$<br><b>25,000</b><br>-       | \$        | 25,000  |
| Total Revenues                 | \$<br>25,500                | \$   | 25,000                               | \$ |                     | \$  |                                    | \$<br>25,000                   | \$        | 25,000  |
| PROGRAM EXPENDITURES           |                             |      |                                      |    |                     |     |                                    |                                |           |   |
| Staff Salaries                 | 20,000                      |      | 58,000                               |    | 3,974               |     | 4,359                              | 60,141                         |           | 64,500  |
| Health Benefits & Taxes        | 4,000                       |      | 11,225                               |    | 487                 |     | 1,897                              | 11,353                         |           | 13,250  |
| SEP/IRA-Retirement             | 5,000                       |      | 10,381                               |    | 649                 |     | 1,298                              | 9,702                          |           | 11,000  |
| Communications                 | 900                         |      | 1,300                                |    | 150                 |     | 300                                | 1,700                          |           | 2,000   |
| Program Costs                  | 275                         |      | 500                                  |    | -                   |     |                                    | 1,000                          |           | 1,000   |
| Equipment Rental/Maintenance   | 125                         |      | 700                                  |    | 25                  |     | 50                                 | 650                            |           | 700   |
| Office Supplies                | 150                         |      | 400                                  |    | 18                  |     | 120                                | 280                            |           | 400   |
| Dues & Subscriptions           | 2,500                       |      | 6,000                                |    | 1,109               |     | 1,501                              | 6,499                          |           | 8,000   |
| Postage                        | 100                         |      | 200                                  |    | -                   |     | -                                  | 200                            |           | 200   |
| Conferences/Conventions        | 5,000                       |      | 5,000                                |    | 2                   |     | 2                                  | 4,998                          |           | 5,000   |
| Travel/Mileage                 | 300                         |      | 800                                  |    | 80                  |     | 80                                 | 720                            |           | 800   |
| Staff Development              | 1,000                       |      | 3,500                                |    | -                   |     | -                                  | 3,500                          |           | 3,500   |
| Business Attraction Strategy   | 2,000                       |      | 2,500                                |    | -                   |     | -                                  | 2,500                          |           | 2,500   |
| Gretna Expenses                | 25,000                      |      | 25,000                               |    | 5,320               |     | 10,640                             | 14,360                         |           | 25,000  |
| Special Projects               | <br>250                     |      | 1,000                                |    | 18                  |     | 56                                 | <br>3,944                      |           | 4,000   |
| Total Expenditures             | \$<br>66,600                | \$   | 126,506                              | \$ | 11,832              | \$  | 20,303                             | \$<br>121,547                  | \$        | 141,850                                       |
| NET PROGRAM SURPLUS/DEFICIT    | \$<br>(41,100)              | \$   | (101,506)                            | \$ | (11,832)            | \$  | (20,303)                           | \$<br>(96,547)                 | \$        | (116,850)                                     |

End of Month-February 2019

Marketing-Schedule E

| manning schedule E           |      | (A)                          |     | (8)                          |    | (C)                 |     | (D)                                |    | (E)                             | z           | (F)<br>Projected                            |
|------------------------------|------|------------------------------|-----|------------------------------|----|---------------------|-----|------------------------------------|----|---------------------------------|-------------|---|
|                              | Fina | 2017<br>al Amended<br>Budget | Fin | 2018<br>al Amended<br>Budget | Fe | Actual<br>bruary-19 | Yea | Actual<br>ar-to-Date<br>2/28/2019) |    | istimate<br>maining for<br>Year | Acti<br>Yea | ual Result at<br>or End-2019<br>pted Budget |
| PROGRAM REVENUES             |      |                              |     |                              |    | _                   |     |                                    |    |                                 |             |   |
| Program/Event Revenues       | \$   | 14,000                       | 5   | 15,000                       | s  | 60                  | \$  | 600                                | \$ | 15,400                          | \$          | 16,000                                      |
| Entrepreneur Challenge       | •    | 20,000                       | Ŧ   | 20,500                       | *  | -                   | ~   | -                                  | ~  | 20,000                          | Ş           | 20,000                                      |
| Sponsorship                  |      | 33,000                       |     | 11,750                       |    |                     |     | -                                  |    | 15,000                          |             | 15,000                                      |
| Prosper Jefferson            |      |                              |     | 2,900                        |    | 340                 |     | 1,000                              |    | 650                             |             | 1,650                                       |
| Press Announcement Fees      |      | -                            |     | 7,070                        |    |                     |     |                                    |    | <u> </u>                        |             | -   |
| Total Revenues               | \$   | 67,000                       | \$  | 57,220                       | \$ | 400                 | \$  | 1,600                              | \$ | 51,050                          | \$          | 52,650                                      |
| ROGRAM EXPENDITURES          |      |                              |     |                              |    |                     |     |                                    |    |                                 |             |   |
| Staff Salaries               |      | 60,000                       |     | 64,000                       |    | 5,288               |     | 10,576                             |    | 55,424                          |             | 66,000                                      |
| Health Benefits & Taxes      |      | 6,800                        |     | 7,100                        |    | 469                 |     | 2,574                              |    | 5.026                           |             | 7,600                                       |
| SEP/IRA-Retirement           |      | 6,500                        |     | 6,850                        |    | 645                 |     | 1,290                              |    | 6,710                           |             | 8,000                                       |
| Communications               |      | 6,000                        |     | 7,000                        |    | 477                 |     | 954                                |    | 6,046                           |             | 7,000                                       |
| Equipment Rental/Maintenance |      | 1,500                        |     | 2,500                        |    | 72                  |     | 144                                |    | 2,356                           |             | 2,500                                       |
| PR/Advertising               |      | 57,700                       |     | 57,000                       |    | 7,719               |     | 7,749                              |    | 42,651                          |             | 50,400                                      |
| Office Supplies              |      | 1,500                        |     | 3,000                        |    | -                   |     | 32                                 |    | 2,968                           |             | 3,000                                       |
| Dues & Subscriptions         |      | 500                          |     | 4,500                        |    | 135                 |     | 135                                |    | 4,365                           |             | 4,500                                       |
| Postage                      |      | 750                          |     | 750                          |    | 41                  |     | 102                                |    | 648                             |             | 750   |
| Travel/Mileage               |      | -                            |     | 500                          |    | -                   |     | -                                  |    | 500                             |             | 500   |
| Staff Development            |      | 100                          |     | 2,000                        |    | -                   |     | -                                  |    | 2,000                           |             | 2,000                                       |
| Web-Site Update              |      | 3,300                        |     | 3,400                        |    | 75                  |     | 150                                |    | 1,850                           |             | 2,000                                       |
| Programs/Event               |      | 75,000                       |     | 44,650                       |    | -                   |     | 43                                 |    | 29,957                          |             | 30,000                                      |
| Video Equipment Expenses     |      | -                            |     | 500                          |    | -                   |     | -                                  |    | -                               |             |   |
| Entrepeneur Challenge        |      | 25,200                       |     | 28,432                       |    | -                   |     |                                    |    | 28,000                          |             | 28,000                                      |
| Prosper Jefferson            |      | -                            |     | 2,500                        |    | 421                 |     | 469                                |    | 1,331                           |             | 1,800                                       |
| Press Announcement Expenses  |      | •                            |     | 9,130                        |    | •                   |     |                                    |    | -                               |             |   |
| Total Expenditures           | \$   | 244,850                      | \$  | 243,812                      | \$ | 15,342              | \$  | 24,218                             | \$ | 189,832                         | \$          | 214,050                                     |
| IET PROGRAM SURPLUS/DEFICIT  | \$   | (177,850)                    | \$  | (186,592)                    | \$ | (14,942)            | \$  | (22,618)                           | \$ | (138,782)                       | \$          | (161,400                                    |

#### End of Month-February 2019

Administration-Schedule F

| Administration-Schedule F              |     |            |     |             |    |           |    |             |    |             |    |                |  |
|--|-----|------------|-----|-------------|----|-----------|----|-------------|----|-------------|----|----------------|--|
|  |     | (A)        |     | (B)         |    | (C)       |    | (D)         |    | {E }        |    | {F}            |  |
|  |     | 2017       |     | 2018        |    |           |    |             | _  |             |    | Projected      |  |
|  |     |            |     |             |    | G. 225    |    | Actual      |    | stimate     |    | tual Result at |  |
|  | Fin | al Amended | Fin | al Amended  | -  | Actual    |    | ar-to-Date  | Re | maining for |    | ar End-2019    |  |
|  |     | Budget     |     | Budget      | Fe | bruary-19 | (@ | 02/28/2019) |    | Year        | Ad | opted Budget   |  |
| PROGRAM REVENUES                       |     |            |     |             |    |           |    |             |    |             |    |                |  |
| Economic Assist. (Select Comfort) **   | \$  | 158,330    | \$  | 6 <u>1</u>  | \$ | 1         | \$ |             | \$ | -           | \$ |                |  |
| Total Revenues                         | \$  | 158,330    | \$  | 10          | \$ |           | \$ | 1.7         | \$ | -           | \$ |                |  |
| PROGRAM EXPENDITURES                   |     |            |     |             |    |           |    |             |    |             |    |                |  |
| Staff Salaries                         |     | 526,000    |     | 566,000     |    | 50,149    |    | 103,756     |    | 461,244     |    | 565,000        |  |
| Health Benefits & Taxes                |     | 60,000     |     | 65,000      |    | 4,527     |    | 14,104      |    | 77,896      |    | 92,000         |  |
| SEP/IRA-Retirement                     |     | 62,500     |     | 70,000      |    | 5,923     |    | 11,846      |    | 59,154      |    | 71,000         |  |
| Communications                         |     | 10,000     |     | 11,000      |    | 681       |    | 1,422       |    | 9,578       |    | 11,000         |  |
| Equipment Rental/Maintenance           |     | 2,000      |     | 4,000       |    | 72        |    | 144         |    | 3,856       |    | 4,000          |  |
| Office Supplies                        |     | 7,000      |     | 16,000      |    | 288       |    | 635         |    | 15,365      |    | 16,000         |  |
| Dues & Subscriptions                   |     | 2,500      |     | 1,500       |    | 85        |    | 1,159       |    | 341         |    | 1,500          |  |
| Postage                                |     | 3,000      |     | 3,000       |    | 211       |    | 549         |    | 2,451       |    | 3,000          |  |
| Committee Meetings                     |     | 8,000      |     | 10,000      |    | 2,756     |    | 3,606       |    | 6,394       |    | 10,000         |  |
| Seminars/Conventions                   |     | 9,000      |     | 4,500       |    | 1.00      |    | · •         |    | 4,000       |    | 4,000          |  |
| Accounting/Audit                       |     | 32,000     |     | 40,000      |    |           |    | 1,350       |    | 38,650      |    | 40,000         |  |
| Insurance                              |     | 35,000     |     | 36,000      |    | 2,119     |    | 4,277       |    | 31,723      |    | 36,000         |  |
| Business Development                   |     | 5,000      |     | 6,500       |    | 541       |    | 1,386       |    | 3,614       |    | 5,000          |  |
| Travel/Mileage                         |     | 2,500      |     | 5,000       |    | 23        |    | 23          |    | 7,977       |    | 8,000          |  |
| Staff Development                      |     | 1,200      |     | 3,500       |    | 95        |    | 100         |    | 2,900       |    | 3,000          |  |
| Administrative Fees                    |     | 12,000     |     | 13,000      |    | 1,397     |    | 2.015       |    | 10,985      |    | 13,000         |  |
| Computer/Equip./Svc.                   |     | 80,000     |     | 73,000      |    | 2,168     |    | 4,602       |    | 75,398      |    | 80,000         |  |
| AEDO Accreditation                     |     |            |     | 4,900       |    | -         |    |             |    |             |    |                |  |
| Personnel Expenses                     |     | 7,000      |     | 5,000       |    | -         |    |             |    | 7,000       |    | 7,000          |  |
| Emergency Expenses                     |     |            |     | 3,000       |    |           |    |             |    | 3,000       |    | 3,000          |  |
| Attorney Fees                          |     | 9,000      |     | 6,000       |    | -         |    | 2           |    | 9,000       |    | 9,000          |  |
| Neighborhood Revitalization Expenses * |     | 4,000      |     |             |    | 33,330    |    | 33,330      |    | (31,330)    |    | 2,000          |  |
| Economic Assist. (Select Comfort) **   | _   | •          |     | 100,000     |    |           |    | ंच          |    | 33,330      |    | 33,330         |  |
| Total Expenditures                     | \$  | 877,700    | \$  | 1,046,900   | \$ | 104,365   | \$ | 184,304     | \$ | 832,526     | \$ | 1,016,830      |  |
| NET PROGRAM SURPLUS/DEFICIT            | \$  | (719,370)  | \$  | (1,046,900) | \$ | (104,365) | \$ | (184,304)   | \$ | (832,526)   | \$ | (1,016,830)    |  |

 Restricted funds of \$49,725 received from J.P. in 2015 for Strategic Neighborhood Revitalization Plan project with expenses occurring in 2016 (\$47,948) and 2017 (\$1,777). Additional related expenses incurred by JEDCO are also included.

\*\*Restricted funds of \$158,330 received from J.P. in 2017 for Select Comfort project. Expenses are expected to be paid out in 2018 (\$100,000), 2019 (\$33,330) and 2020 (\$25,000).

End of Month-February 2019

Kenner-Schedule G

|                              | <br>(A)<br>2017<br>Amended<br>Budget | 20<br>Final A | B )<br>D18<br>mended<br>dget | Act | C)<br>Ival<br>ary-19 | Ac<br>Year-t | D)<br>tual<br>o-Date<br>28/2019) | Estin<br>Remain | E }<br>nate<br>ning for<br>ear | ( i<br>Proje<br>Actual R<br>Year En<br>Adopted | cted<br>esult at<br>d-2019 |
|------------------------------|--------------------------------------|---------------|------------------------------|-----|----------------------|--------------|----------------------------------|-----------------|--------------------------------|--|----------------------------|
| PROGRAM REVENUES             |                                      |               |                              |     |                      |              |                                  |                 |                                |  |                            |
| City of Kenner               | \$<br>25,000                         | \$            | <u>.</u>                     | \$  |                      | \$           | -                                | \$              | -                              | \$   |                            |
| Total Revenues               | \$<br>25,000                         | \$            | •                            | \$  | -                    | \$           | -                                | \$              | -                              | \$   | -                          |
| PROGRAM EXPENDITURES         |                                      |               |                              |     |                      |              |                                  |                 |                                |  |                            |
| Staff Salaries               | 17,350                               |               | -                            |     | 2                    |              |                                  |                 | 1.0                            |  | 2                          |
| Health Benefits & Taxes      | 3,050                                |               | -                            |     | -                    |              |                                  |                 | -                              |  |                            |
| SEP/IRA-Retirement           | 2,340                                |               | -                            |     |                      |              |                                  |                 |                                |  |                            |
| Communications               | 450                                  |               | -                            |     |                      |              | 1.1                              |                 | 1.1                            |  |                            |
| Equipment Rental/Maintenance | 50                                   |               |                              |     |                      |              |                                  |                 | 0.                             |  |                            |
| Office Supplies              | 40                                   |               | -                            |     | <u>_</u>             |              |                                  |                 | 1.20                           |  | 8                          |
| Seminar                      | -                                    |               | -                            |     | -                    |              | - 1                              |                 |                                |  |                            |
| Travel Expenses              | 320                                  |               | -                            |     |                      |              |                                  |                 |                                |  | -                          |
| Program & Project Expenses   | 150                                  |               | -                            |     | -                    |              | - 2                              |                 |                                |  |                            |
| Staff Development            | -                                    |               | -                            |     |                      |              | -                                |                 |                                |  |                            |
| Computer Expenses            | 100                                  |               | -                            |     |                      |              |                                  |                 |                                |  | -                          |
| Data Base Analysis           | -                                    |               | -                            |     | -                    |              |                                  |                 |                                |  |                            |
| Dues and Subscriptions       | <br>1,150                            |               | -                            |     | -                    |              | -                                |                 | <u> </u>                       |  |                            |
| Total Expenditures           | 25,000                               |               | -                            |     |                      |              | -0                               |                 |                                |  |                            |
| NET PROGRAM SURPLUS/DEFICIT  | \$<br>-                              | \$            |                              | \$  |                      | \$           |                                  | \$              | 12                             | \$   | 5                          |

#### End of Month-February 2019

Building Operations-Schedule H

| sunding Operations-Schedule H    |               |               |             |                |               |                               |
|----------------------------------|---------------|---------------|-------------|----------------|---------------|-------------------------------|
|                                  | (A)           | (8)           | (C)         | (D)            | (E)           | (F)                           |
|                                  | 2017          | 2018          |             | Actual         | Estimate      | Projected<br>Actual Result at |
|                                  | Final Amended | Final Amended | Actual      | Year-to-Date   | Remaining for | Year End-2019                 |
|                                  | Budget        | Budget        | February-19 | (@ 02/28/2019) | Year          | Adopted Budget                |
| PROGRAM EXPENDITURES             |               |               |             |                |               |                               |
| Staff Salaries                   | 75,200        | 78,500        | 6,734       | 13,468         | 65,732        | 79,200                        |
| Health Benefits & Taxes          | 12,000        | 14,200        | 960         | 3,220          | 12,980        | 16,200                        |
| SEP/IRA-Retirement               | 9,250         | 9,700         | 822         | 1,644          | 8,256         | 9,900                         |
| Communications                   | 1,200         | 6,000         | 83          | 166            | 5,834         | 6,000                         |
| Travel/Mileage                   | 50            | 500           |             | 10 <b>-</b> 03 | 500           | 500                           |
| Repairs and Maintenance          | 5,500         | 4,000         |             |                | 5,500         | 5,500                         |
| Janitorial Services              | 35,000        | 29,000        | 2,550       | 4,995          | 30,005        | 35,000                        |
| Utilities                        | 39,500        | 32,000        | 2,650       | 5,923          | 34,077        | 40,000                        |
| Security                         | 1,500         | 2,500         | 58          | 260            | 740           | 1,000                         |
| Insurance                        | 37,000        | 50,000        | 2,841       | 5,682          | 44,318        | 50,000                        |
| JEDCO Bidg. Lease Expenses       |               | -             | 100         |                | ,             | -                             |
| Lawn Maintenance                 | 13,000        | 15,000        | -           | 4,410          | 10,590        | 15,000                        |
| Garbage Collection               | 2,000         | 1,620         | 128         | 256            | 1,744         | 2,000                         |
| Generator Maintenance            | 3,500         | 3,200         | 465         | 465            | 2,535         | 3,000                         |
| Bldg. Supplies                   | 2,000         | 1,500         |             | 361            | 5,139         | 5,500                         |
| Water                            | 2,400         | 3,300         | 480         | 480            | 1,920         | 2,400                         |
| Dues and Subscriptions           | 500           | 500           | 21          | 42             | 258           | 300                           |
| HVAC Maintenance                 | 16,800        | 25,000        | 1,402       | 2,804          | 15,196        | 18,000                        |
| Elevator Repairs and Maintenance | 6,200         | 5,400         | 535         | 1,070          | 4,330         | 5,400                         |
| Door Mat Services                | 2,100         | 1,800         | 169         | 253            | 1,847         | 2,100                         |
| Pest Control                     | 2,500         | 1,600         |             |                | 2,500         | 2,500                         |
| Generator Repairs                |               | 10,070        |             |                | 2,500         | 2,500                         |
| Professional Development         | 3,000         | 3,000         |             |                | 3,000         | 3,000                         |
| JEDCO Loan Payment               | 212,000       | 212,000       | -           | 212,095        | 5             | 212,100                       |
| Pond Retention                   |               | 8,000         |             | 222,000        | 1,000         | 1,000                         |
| Office Build-out                 |               | 42,000        |             |                | 1,000         | 1,000                         |
| Total Expenditures               | \$ 482,200    | \$ 560,390    | \$ 19,898   | \$ 257,594     | \$ 260,506    |                               |

#### End of Month-February 2019

Tech Park Expenses-Schedule I

| recir Park Expenses-schedule i       |     |          |     |          |     |          |       |            |     |             |      |              |
|--------------------------------------|-----|----------|-----|----------|-----|----------|-------|------------|-----|-------------|------|--------------|
|                                      |     | (A)      |     | (8)      |     | (C)      |       | (D)        |     | (E)         |      | (F)          |
|                                      |     |          |     |          |     |          |       |            |     |             |      | rojected     |
|                                      | 2.2 | 2017     | 125 | 2018     |     |          |       | Actual     |     | timate      |      | al Result at |
|                                      |     | Amended  |     | Amended  |     | Actual   |       | r-to-Date  | Ren | naining for |      | r End-2019   |
|                                      |     | Budget   |     | Budget   | Feb | ruary-19 | (@ 0) | 2/28/2019) |     | Year        | Adoj | pted Budget  |
| PROGRAM REVENUES                     |     |          |     |          |     |          |       |            |     |             |      |              |
| Common Area Revenues                 | \$  | 15,650   | \$  | 19,200   | Ś   | 20       | \$    | 1.00       | \$  | 22,000      | Ś    | 22,000       |
| Insurance (Pond)                     | *   |          | *   | 10,200   | *   | -        | Ŷ     |            | *   | 22,000      | 4    | 22,000       |
|                                      |     |          |     |          |     |          |       |            |     |             |      |              |
| Total Revenues                       | \$  | 15,650   | \$  | 19,200   | \$  | -        | \$    |            | \$  | 22,000      | \$   | 22,000       |
| PROGRAM EXPENDITURES                 |     |          |     |          |     |          |       |            |     |             |      |              |
| Landscaping                          |     | 5,700    |     | 9,500    |     |          |       | 1,588      |     | 9,412       |      | 11,000       |
| Grass Cutting/Clearing/Fill          |     | 9,000    |     | 13,500   |     | -        |       | -          |     | 41,400      |      | 41,400       |
| Utilities                            |     | 3,000    |     | 2,000    |     |          |       | -          |     | 3,000       |      | 3,000        |
| Repairs and Maintenance              |     | 1,000    |     | 2,000    |     |          |       | 58         |     | 3,942       |      | 4,000        |
| Liability Insurance                  |     | 2        |     | -        |     | -        |       |            |     |             |      |              |
| Access Road Expenses                 |     | 6,800    |     | -        |     |          |       |            |     |             |      |              |
| Lease Expenses                       |     | -        |     | -        |     | 7.6      |       |            |     |             |      | -            |
| Hog Abatement                        |     | 38,550   |     | 38,500   |     | 3,215    |       | 3,215      |     | 35,285      |      | 38,500       |
| Appraisal Expenses                   |     | 4,500    |     |          |     |          |       | -          |     | -           |      | •            |
| Delgado Road Extension               |     | -        |     | 9,270    |     | -        |       |            |     | -           |      |              |
| Total Expenditures                   | \$  | 68,550   | \$  | 74,770   | \$  | 3,215    | \$    | 4,861      |     | \$93,039    | \$   | 97,900       |
| DTHER FINANCING SOURCES (USES)       |     |          |     |          |     |          |       |            |     |             |      |              |
| Transfer to other funds              |     | -        |     | -        |     | -        |       |            |     |             |      | -            |
| Transfer from other funds            |     |          |     |          |     |          |       |            |     |             |      |              |
|                                      |     |          |     |          |     |          |       |            |     |             |      |              |
| Total other financing sources (uses) | \$  | 20       | \$  |          | \$  |          | \$    |            | \$  | ÷.          | \$   |              |
| NET PROGRAM SURPLUS/DEFICIT          | \$  | (52,900) | \$  | (55,570) | \$  | (3,215)  | \$    | (4,861)    |     | (71,039)    | \$   | (75,900)     |
|                                      |     |          |     |          |     |          |       |            |     |             |      |              |

### End of Month-February 2019

Conference Center-Schedule J

| Concrete Center Pericoule 1 |    |             |    |           |     |           |       |            |     |             |      |              |    |
|-----------------------------|----|-------------|----|-----------|-----|-----------|-------|------------|-----|-------------|------|--------------|----|
|                             |    | (A)         |    | (8)       |     | (C)       |       | (D)        |     | (E )        |      | (F)          |    |
|                             |    |             |    |           |     |           |       |            |     |             | P    | rojected     |    |
|                             |    | 2017        |    | 2018      |     |           |       | Actual     | Es  | timate      | Actu | al Result at |    |
|                             |    | Amended     |    | l Amended |     | Actual    | Yea   | r-to-Date  | Ren | naining for | Year | r End-2019   |    |
|                             |    | Budget      |    | Budget    | Feb | orwary-19 | (@ 0) | 2/28/2019) |     | Year        | Adop | ited Budget  |    |
| PROGRAM REVENUES            |    |             |    |           |     |           |       |            |     |             |      |              |    |
| Building Rent               | \$ | 9,200       | \$ | 15,000    | s   | 212       | s     | 1,302      | s   | 18 608      | s    | 20.000       |    |
| Food & Beverage Revenues    | 2  | 3,200       | 2  | 15,000    | Ş   | 212       | Ş     | 1,302      | Ş   | 18,698      | Ş    | 20,000       |    |
| toos a settinge nerendes    |    |             |    |           |     |           |       |            |     | 1,000       |      | 1,000        |    |
| Total Revenues              | \$ | 9,200       | \$ | 15,000    | \$  | 212       | \$    | 1,302      | \$  | 19,698      | \$   | 21,000       |    |
| PROGRAM EXPENDITURES        |    |             |    |           |     |           |       |            |     |             |      |              |    |
| Repairs and Maintenance     |    | 10,500      |    | 5,500     |     |           |       | 172        |     | 5,328       |      | 5,500        |    |
| Utilities                   |    | 18,800      |    | 15,000    |     | -         |       | 742        |     | 21,258      |      | 22,000       |    |
| Contract Services           |    | 18,000      |    | 8,000     |     | 661       |       | 1,526      |     | 16,974      |      | 18,500       |    |
| Insurance                   |    | <b>7</b> .2 |    | 07.0      |     |           |       | -          |     | -           |      | -            |    |
| Sales and Marketing         |    |             |    | -         |     |           |       | -          |     | 5,500       |      | 5,500        |    |
| Supplies                    |    | 1,821       |    | 1,300     |     | -         |       | -          |     | 7,500       |      | 7,500        |    |
| Security                    |    | 150         |    |           |     | -         |       | -          |     | 500         |      | 500          | ÷. |
| Food & Beverage Expenses    |    |             |    |           |     | 1,354     |       | 1,354      |     | (354)       |      | 1,000        |    |
| Fire System                 |    | 5           |    | -         |     |           |       | -          |     | 6,910       |      | 6,910        |    |
| Total Expenditures          | \$ | 49,271      | \$ | 29,800    | \$  | 2,015     | \$    | 3,794      | \$  | 63,616      | \$   | 67,410       |    |
| NET PROGRAM SURPLUS/DEFICIT | \$ | (40,071)    | \$ | (14,800)  | \$  | (1,803)   | \$    | (2,492)    | \$  | (43,918)    | \$   | (46,410)     |    |

### BRGL Dedicated Funds End of Month-February 2019

|   |       | (A)                       | (8)                         | (  | C)                           | (6     | 0)                         | (     | E)                       |          | F)<br>jected                       |  |
|---|-------|---------------------------|-----------------------------|----|------------------------------|--------|----------------------------|-------|--------------------------|----------|------------------------------------|--|
|   | Final | 2017<br>Amended<br>Budget | 2018<br>I Amended<br>Budget |    | :tuəl<br>Jəry-1 <del>9</del> | Year-t | tual<br>o-Date<br>(8/2019) | Remai | nate<br>ining for<br>ear | Year E   | Result at<br>ind-2019<br>ed Budget |  |
| PROGRAM EXPENDITURES<br>Staff Salaries        | \$    | 54,200                    | \$<br>9,968                 | \$ |                              | \$     |                            | \$    | 0                        | \$       | \<br>▲더                            |  |
| Health Benefits & Taxes<br>SEP/IRA-Retirement |       | 8,400<br>6,600            | <br>1,046<br>1,089          |    | 1                            |        |                            |       | ę                        | \$<br>\$ | *                                  |  |
| Total Expenditures                            | \$    | 69,200                    | \$<br>12,103                | \$ | 2.2                          | \$     |                            | \$    | -                        | \$       |                                    |  |

Updated March 18, 2019

# MONTHLY CASH REPORT

| ACCOUNTS:           | @12/31/18      | REVENUES     | EXPENSES     | OTHERS       | BALANCE        |
|---------------------|----------------|--------------|--------------|--------------|----------------|
| JEDCO Checking      | \$381,005.98   |              |              |              |                |
| January '19         | - ,            | \$100,522.15 | \$391,927.68 | \$204,262.01 | \$293,862.46   |
| February '19        |                | 9,787.89     | 202,495.27   | 205,412.30   | 306,567.38     |
| March '19           |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| April '19           |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| May '19             |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| June '19            |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| July '19            |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| August '19          |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| September '19       |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| October '19         |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| November '19        |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| December '19        |                | 0.00         | 0.00         | 0.00         | 306,567.38     |
| Jefferson EDGE Ck.  | \$186,316.55   |              |              |              |                |
| January '19         |                | \$0.00       | \$32,386.73  | (\$1,435.78) | \$152,494.04   |
| February '19        |                | 4,000.00     | 31,952.26    | (1,448.57)   | 123,093.21     |
| March '19           |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| April '19           |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| May '19             |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| June '19            |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| July '19            |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| August '19          |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| September '19       |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| October '19         |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| November '19        |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| December '19        |                | 0.00         | 0.00         | 0.00         | 123,093.21     |
| <b>INVESTMENTS:</b> |                |              |              |              |                |
| JEDCO Lamp          | \$2,556,434.82 |              |              |              |                |
| January '19         |                | \$5,325.06   | \$0.00       | \$0.00       | \$2,561,759.88 |
| February '19        |                | 4,887.06     | 0.00         | 0.00         | 2,566,646.94   |
| March '19           |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| April '19           |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| May '19             |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| June '19            |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| July '19            |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| August '19          |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| September '19       |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| October '19         |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| November '19        |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| December '19        |                | 0.00         | 0.00         | 0.00         | 2,566,646.94   |
| March 28,           | 2019           |              |              |              | 52             |

| Jefferson EDGE Lamp | \$827,561.74 |            |        |        |              |
|---------------------|--------------|------------|--------|--------|--------------|
| January '19         |              | \$1,723.80 | \$0.00 | \$0.00 | \$829,285.54 |
| February '19        |              | 1,582.05   | 0.00   | 0.00   | 830,867.59   |
| March '19           |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| April '19           |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| May '19             |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| June '19            |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| July '19            |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| August '19          |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| September '19       |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| October '19         |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| November '19        |              | 0.00       | 0.00   | 0.00   | 830,867.59   |
| December '19        |              | 0.00       | 0.00   | 0.00   | 830,867.59   |

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