

### JEDCO Executive Committee April 26, 2018 8:30 A.M. JEDCO Boardroom, Administration Building 700 Churchill Parkway, Avondale, LA 70094

### AGENDA

#### I. Call to Order - Chairman, Jimmy Baum

- Approval of Board absences
- Approval of JEDCO minutes for March 22, 2018 Pg. 2

#### II. **Public Comments on Agenda Items**

#### III. **Unfinished and New Business**

- Resolution authorizing the Amendment to the Escrow Agreement between • JEDCO, LCTCS Facilities Corporation and the State of Louisiana for the use and benefit of the Louisiana Community & Technical College System, Delgado Community College - Lacey Bordelon Pg. 6
- Resolution authorizing preliminary approval to a proposal by US Foods for the development of a Payment-In-Lieu-of-Taxes arrangement - Lacey Bordelon Pg. 13
- Unbudgeted expense for JEDCO office reconfiguration to accommodate new staff members - Scott Rojas
- Unbudgeted expense for generator tower to meet OSHA requirements for lifting Scott Rojas

#### IV. **Monthly Financial Report**

- March 2018 Cynthia Grows Pg. 24
- V. President & CEO Report – Jerry Bologna
- VI. Other Updates or Comments from the JEDCO Board of Commissioners

#### VII. Adjournment

In accordance with provisions of the Americans with Disabilities Act of 1990 (ADA), JEDCO and Jefferson Parish will not discriminate against qualified individuals with disabilities on the basis of disability in its services, programs or activities. If you require auxiliary aids or devices or other reasonable accommodation under the ADA, submit your request to the ADA Coordinator at least 48 hours in advance of this meeting or as soon as possible. Advanced noticed is required for ASI Certified Interpreters. Should you have any concerns, please contact: ADA Coordinator, Scott Rojas, 700 Churchill Parkway, Avondale, LA 70094 (504) 875-3908 or email: srojas@jedco.org

Any person, who believes he or she has been subject to unlawful discrimination by JEDCO, the Parish, any Parish officer or employee based on past or current disability, or his or her association with a person with a disability, may submit the grievance, in writing, to the Parish's designated Americans with Disabilities Act (ADA) Coordinator, contact information above.

700 Churchill Parkway • Avondale, LA 70094 • Phone 504-875-3908 • Fax 504-875-3923 • www.jedco.org JEDCO is an internationally Accredited Economic Development Organization. April 26, 2018

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### JEDCO Executive Committee March 22, 2018 8:30 A.M. JEDCO Boardroom, Administration Building 700 Churchill Parkway, Avondale, LA 70094

### **MINUTES**

- Call to Order 8:30 a.m.
- Attendance: Mickal Adler, Jimmy Baum, Mario Bazile, Lloyd Clark, Roy Gattuso, Tom Gennaro, Brian Heiden, Bruce Layburn, Stephen Robinson
- Staff: Jerry Bologna, Lacey Bordelon, Cynthia Grows, Jennifer Lapeyrouse, Scott Rojas, Kelsey Scram, Penny Weeks
- Absences: Larry Katz and Teresa Lawrence
- Reed Smith, Parish Attorney's Office Attorney:

Guests: David Wolf – Adams & Reese Don Wheat - Friends of Kenner Discovery Health Sciences Academy Foundation

#### I. Call to Order – Chairman, Jimmy Baum

- Approval of Board absences Bruce Layburn motioned to excuse the above named absences. The motion was seconded by Mickal Adler and passed unanimously.
- Approval of JEDCO minutes for February 22, 2018 Mario Bazile motioned to approve the minutes as amended (reflecting Lesha Freeland abstaining from the vote regarding the resolution authorizing the project and bond issue between JEDCO and Friends of Discovery Health Sciences Foundation). The motion was seconded by Tom Gennaro and passed unanimously.
- Approval of JEDCO Board Retreat minutes for February 22, 2018 Lloyd Clark motioned to approve the minutes, seconded by Mickal Adler. The motion passed unanimously.

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### II. Amending the Agenda

Roy Gattuso motioned to amend the agenda to include two time-sensitive items:
1. Resolution authorizing application to Jefferson Parish Department of Community Development for CDBG funding of a Revolving Loan Fund Program.
2. Resolution authorizing application to Jefferson Parish Department of Community Development for CDBG funding of a Façade Improvement Program.

The motion was seconded by Stephen Robinson and passed unanimously.

### III. Public Comments on Agenda Items

None

### IV. Unfinished and New Business

- Approval of JEDCO 2018 Strategic Operating Plan Lacey Bordelon Lacey presented the final version of the 2018 Strategic Operating Plan, which included recommendations from the Board of Commissioners. Roy Gattuso motioned to approve the final version as submitted. The motion was seconded by Bruce Layburn and passed unanimously.
- Resolution authorizing application to Jefferson Parish Department of Community Development for CDBG funding of a Revolving Loan Fund Program – Jennifer Lapeyrouse

The Loan Program application will allow for additional funds to be marketed under the JED(Grow) Program for loans to Jefferson Parish-based start-ups and existing small businesses. Roy Gattuso motioned to approve the resolution authorizing the application; seconded by Bruce Layburn. The motion passed unanimously.

• Resolution authorizing application to Jefferson Parish Department of Community Development for CDBG funding of a Façade Improvement Program – Jennifer Lapeyrouse

The Façade Improvement Program application will allow for a continuation of the current façade program in a new targeted business district in Jefferson Parish. Mickal Adler motioned to approve the resolution authorizing the application; seconded by Mario Bazile. The motion passed unanimously.

 Public hearing regarding issuance of not exceeding \$51,200,000 JEDCO Revenue Bonds (Kenner Discovery Health Sciences Academy Project) Series 2018

The Chairman asked David Wolf, Bond Counsel of Adams and Reese LLP, to explain the purpose of the public hearing and the parameters and purposes of the proposed Bonds. The Chairman also recognized Don Wheat from the Friends of Kenner Discovery Health Sciences Academy Foundation who also addressed the purposes of the proposed Bonds.

The Chairman asked if there were any members of the public or Board of Commissioners who wished to speak in support of, or objection to, the issuance of the Bonds. There was no one present from the public to ask questions or register any support or objections to the issuance of the Bonds, and Jerry Bologna, President and CEO of JEDCO, stated that none had been filed with JEDCO prior to the meeting. Commissioner Mickal Adler spoke in support of the issuance of the Bonds.

There being no further questions or discussion, the public hearing closed.

- Motion to authorize the negotiation of an amendment to the Escrow Agreement with the LCTCS Facilities Corporation, The State of Louisiana for the use and benefit of the Louisiana Community & Technical College System, Delgado Community College, dated November 16, 2016 for a oneyear extension to the date of escrow funds transfer – Lacey Bordelon Bruce Layburn motioned to authorize the negotiation of an amendment for a oneyear extension; seconded by Mickal Adler. The motion passed unanimously.
- Resolution approving Amendment #1 to the Cooperative Endeavor Agreement between JEDCO and Jack and Jerri Stumpf for the donation of artwork – Scott Rojas

Roy Gattuso motioned to approve the resolution for Amendment #1, extending termination date of the CEA to August 29, 2023; seconded by Mickal Adler. The motion passed unanimously.

### V. Monthly Financial Report

### • February 2018 - Cynthia Grows

Roy Gattuso motioned to accept the report as submitted; seconded by Stephen Robinson. The motion passed unanimously.

### VI. President & CEO Report – Jerry Bologna

- Ochsner's West Campus On March 15<sup>th</sup>, Ochsner celebrated the opening of the new West Campus, a \$360 million expansion to its Jefferson Highway campus. JEDCO continues to work with Ochsner to identify funding sources for enhancements near the campus.
- **JEDCO Challenge** March 26<sup>th</sup> is the deadline to apply for the sixth annual pitch competition.
- **Business Innovation Center and Conference Center –** Creating revenue for JEDCO, the production crew for "Think Like a Dog" leased space in both buildings through mid-June.
- Churchill Park Master Plan International architecture and design firm, Perkins+Will, will meet with area stakeholders and leaders to receive their input and visions for the Park on April 9<sup>th</sup> and April 10<sup>th</sup>. This will be the first of four stakeholder meetings over the next ten months.
- **Dyno Nobel** JEDCO will be meeting with leaders of Manufacturing Australia in June to tour Dyno Nobel/Incitec Pivot facility and other large-scale manufacturers in Jefferson. Incitec Pivot is the founding member of Manufacturing Australia.

- VII. Other Updates or Comments from the JEDCO Board of Commissioners None
- VIII. Adjournment Roy Gattuso motioned to adjourn; seconded by Mickal Adler. The motion passed unanimously.

**Teresa Lawrence JEDCO Secretary** Minutes for March 22, 2018





## **MEMORANDUM**

DATE:	April 26, 2018
TO:	JEDCO Board of Commissioners
FROM:	Gerry Bologna, President & CEO via Lacey Bordelon, Vice President & COO
SUBJECT:	Resolution authorizing amendment to Escrow Agreement with the LCTCS Facilities Corporation and Delgado

### Background:

In 2016, JEDCO transferred title of 10.5 acres of land within the Churchill Technology & Business Park to the LCTCS Facilities Corporation ("LCTCS F.C.") for the use and benefit of Delgado Community College. The title transfer was accompanied with a Cooperative Endeavor Agreement and Escrow Agreement that instructed the LCTCS F.C. to deposit \$510,714 into an escrow fund where the funds would remain until the escrow funds transfer date of April 1, 2018. In accordance with the Escrow Agreement, on this date instructions are to be delivered to the escrow agent to transfer the funds back to the LCTCS F.C. if Jefferson Parish is in receipt of state capital outlay funds it requested to construct a roadway within the Park. In the event the parish is not in receipt of those funds, the agreement stipulates that instructions be delivered to transfer the escrow funds to JEDCO.

At the March 22, 2018 JEDCO Board meeting, the Board authorized JEDCO staff to negotiate a one-year extension to the escrow funds transfer date to allow an additional year for the receipt of state capital outlay funds for the roadway project, considering the roadway project received appropriation of capital outlay funds by the state legislature as a result of the 2017 Second Extraordinary Session. While the funds were not converted to cash, and the Parish was, therefore, unable to draw down on the funds prior to April 1, 2018, the appropriation of funds shows the legislature's intent to fund the project. Furthermore, the Parish submitted a request for the funds once again for the 2018 legislative sessions.

### Discussion:

April 26, 2018

JEDCO and the LCTCS F.C. and Delgado have agreed to amendment to the Escrow Agreement, which essentially reflects what has transpired thus far in terms of the Parish submitting a capital outlay request to the state legislature for the 2018 session and extends the escrow funds transfer date to April 1, 2019.

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### **Recommendation:**

We are requesting that the JEDCO Board of Commissioners approve the attached resolution authorizing the amendment to the Escrow Agreement with the LCTCS Facilities Corporation and Delgado Community College

Attachments (2):

- JEDCO Board Resolution
- Amendment to Escrow Agreement

### JEDCO RESOLUTION

On motion of resolution was offered: \_, seconded by, \_\_\_\_\_, the following

### **RESOLUTION AUTHORIZING AMENDMENT TO THE ESCROW AGREEMENT BETWEEN JEDCO,** LCTCS FACILITIES CORPORATION AND THE STATE OF LOUISIANA FOR THE USE AND BENEIFT OF THE LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM DELGADO COMMUNITY COLLEGE

WHEREAS, In 2016, JEDCO transferred title of 10.5 acres of land within the Churchill Technology & Business Park to the LCTCS Facilities Corporation ("LCTCS F.C.") to facilitate the construction of Delgado Community College's River City Campus and Advanced Manufacturing Center of Excellence; and

WHEREAS, A Cooperative Endeavor Agreement and Escrow Agreement accompanied the title transfer instructing the LCTCS F.C. to deposit \$510,714 into an escrow fund where the funds would remain until the escrow funds transfer date of April 1, 2018, when either the funds would be transferred back to the LCTCS F.C. or to JEDCO; and

WHEREAS, the delivery of the escrowed funds back to the LCTCS F.C. are conditioned on Jefferson Parish's receipt of state capital outlay funds it requested in the 2017 legislative sessions; and

WHEREAS, while Jefferson Parish did not receive state capital outlay funds by April 1, 2018, the project received appropriation in the full amount requested during the 2017 legislative session, and the Parish subsequently requested a cash line of credit priority appropriation to draw down on the funds during the 2018 legislative session; and

WHEREAS, at the March 22, 2018 JEDCO Board meeting, the Board voted to authorize JEDCO to negotiate a one-year extension to the escrow funds transfer date; and

WHEREAS, JEDCO, the LCTCS F.C. and Delgado Community College have agreed to an amendment to the Escrow Agreement that reflects the Parish's request for capital outlay dollars to the state in the 2018 legislative session and extends the escrow funds transfer date to April 1, 2019.

NOW, THEREFORE BE IT RESOLVED, by the Board of Commissioners of the Jefferson Parish Economic **Development and Port District that:** 

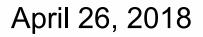
Jerry Bologna, President & CEO of JEDCO, is authorized to execute the Amendment to the Escrow Agreement by and between JEDCO, LCTCS Facilities Corporation and The State of Louisiana for the use and benefit of The Louisiana Community & Technical College System Delgado Community College, substantially in the form attached hereto.

The foregoing resolution having been submitted to a vote, the vote hereon was as follows: YEAS: NAYS: **ABSENT:** 

The resolution was declared to be adopted on this the 26th day of April, 2018.

Attested by:

Teresa Lawrence Secretary



### AMENDMENT TO ESCROW AGREEMENT

THIS AMENDMENT TO ESCROW AGREEMENT (the "Amendment") is entered into on the dates set forth below, effective on \_\_\_\_\_\_, 2018 (the "Effective Date") by and between:

JEFFERSON PARISH ECONOMIC DEVELOPMENT AND PORT DISTRICT, a Louisiana political subdivision created to foster economic development in Jefferson Parish, Louisiana, whose mailing address is 700 Churchill Parkway, Avondale, Louisiana 70094, herein appearing by and through Gerald A. Bologna, its President & CEO, duly authorized ("JEDCO"); and

LCTCS FACILITIES CORPORATION, a Louisiana not-for-profit corporation established to benefit the Louisiana Community and Technical College System, represented herein by Stephen C. Smith, its President, duly authorized, ("LCTCS F.C."); and

THE STATE OF LOUISIANA for the use and benefit of the LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM, DELGADO COMMUNITY COLLEGE, whose mailing address is 265 S. Foster Drive, Baton Rouge, LA 70806 represented by and through Joseph F. Marin, its Chief Operations Officer, duly authorized ("Delgado");

JEDCO, LCTCS F.C. and DELGADO are each a "Party" and collectively the "Parties"

### RECITALS

A. The Parties entered into an Escrow Agreement dated effective on November 16, 2016 (the "Agreement"); the terms and conditions of the Agreement are incorporated by reference and for all purposes; capitalized terms used in the Agreement but not defined herein will have the meaning given to such terms in the Agreement; and

B. The Parties desire to amend the Agreement as set forth herein

NOW, THEREFORE, the Parties agree as follows:

1. <u>Recitals Incorporated</u>. The foregoing recitals are incorporated by reference and for all purposes.

- 2. <u>Amendments to Agreement</u>.
  - (a) <u>Recital D</u>. Recital D of the Agreement is amended to read in its entirety as follows:

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LCTCS/JEDCO - Amendment to Escrow Agreement 1559413.1

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D. JEDCO has petitioned Jefferson Parish to make a request for funds in House Bill 2, which will be submitted to the Louisiana Legislature at its 2018 Regular Session, for the purpose of constructing a road on adjoining property owned by JEDCO, and Jefferson Parish submitted that request to the Louisiana Legislature for that purpose. The escrowed funds will be returned to LCTCS F.C., with accrued interest, in the event Jefferson Parish is allocated and in receipt of the funds in the full amount requested to fund the cost of the road (the "Road Construction Funding"). Otherwise, the principal amount held in escrow will be delivered to JEDCO and any accrued interest will be paid to LCTCS F.C. on April 1, 2019 unless otherwise agreed by the Parties in writing.

(b) <u>Section 3</u>. Section 3 of the Agreement is amended to read in its entirety as follows:

3. Transfer of Escrow Funds. LCTCS F.C. and JEDCO agree that the Escrow Agent shall immediately transfer the funds held pursuant to this Escrow Agreement, together with accrued interest, by wire transfer or by check (at LCTCS F.C.'s election) to LCTCS F.C. or to an account designated by LCTCS F.C., on Escrow Agent's receipt of notice signed by JEDCO that the condition described in the second sentence of Recital D has been satisfied. In the event Escrow Agent receives notice that the Road Construction Funding has not been obtained on or before April 1. 2019, LCTCS F.C. and JEDCO agree that Escrow Agent shall immediately transfer \$510,714.00 by wire transfer or by check (at JEDCO's election) to JEDCO or to an account designated by JEDCO and shall immediately transfer any interest accrued on such amount to LCTCS F.C. by wire transfer or by check (at LCTCS F.C.'s election) to LCTCS F.C. or to an account designated by LCTCS F.C. Notwithstanding anything in this Section 3 to the contrary, Escrow Agent will disburse the Escrow Funds and any interest accrued thereon pursuant to instructions contained in a written notice signed by both LCTCS F.C. and JEDCO.

4. <u>Agreement to Remain Effective</u>. Except as expressly amended hereby, the Parties acknowledge that the Agreement remains in full force and effect. If there is a direct conflict between the provisions of this Amendment and the Agreement or the Cooperative Endeavor Agreement between the parties dated April 1, 2016 then the provisions of this Amendment shall control.

5. <u>Counterparts.</u> This Amendment may be executed in two or more counterparts, each of which shall be deemed an original and all of which together will constitute the same agreement, whether or not each Party executes each separate counterpart. A facsimile or scanned signature shall be deemed equivalent to an original signature.

AND NOW, came and appeared Breazeale, Sachse & Wilson, L.L.P., which accepts its designation as Escrow Agent for the purposes set forth in this Agreement and which acknowledges its receipt of this Amendment.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be duly executed in multiple originals by the hereunder signed officers, as of the dates set forth below, after diligent reading of the whole, in multiple counterparts, each of which is an original, effective on the Effective Date.

### **JEFFERSON PARISH ECONOMIC DEVELOPMENT AND PORT DISTRICT**

By:

Gerald A. Bologna, President & CEO

Date:

LCTCS FACILITIES CORPORATION

By:

Stephen C. Smith, President

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Date:

STATE OF LOUISIANA for the use and benefit of the LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM, **DELGADO COMMUNITY COLLEGE** 

By:

Joseph F. Marin, its Chief Operations Officer

Date:

BREAZEALE, SACHSE & WILSON, L.L.P.

By:

Robert L. Atkinson, Partner

Date:

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LCTCS-JEDCO Amendment to Escrow Agreement 1559413.1

AND NOW, came and appeared Breazeale, Sachse & Wilson, L.L.P., which accepts its designation as Escrow Agent for the purposes set forth in this Agreement and which acknowledges its receipt of this Amendment.

IN WITNESS WHEREOF, the Parties have caused this Agreement to be duly executed in multiple originals by the hereunder signed officers, as of the dates set forth below, after diligent reading of the whole, in multiple counterparts, each of which is an original, effective on the Effective Date.

### JEFFERSON PARISH ECONOMIC DEVELOPMENT AND PORT DISTRICT

By:

Gerald A. Bologna, President & CEO

Date: \_\_\_\_\_

### LCTCS FACILITIES CORPORATION

By:

Stephen C. Smith, President

Date:

STATE OF LOUISIANA for the use and benefit of the LOUISIANA COMMUNITY & TECHNICAL COLLEGE SYSTEM, DELGADO COMMUNITY COLLEGE

Joseph F. Marin, its Chief Operations Bv: hfficer

4-13-2012

Date:

BREAZEALE, SACHSE & WILSON,

L.L.P.

By:

ert L. Atkinson, Partner

Date: 4/15/2018

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LCTCS/JEDCO - Amendment to Escrow Agreement 1559413.1



## **MEMORANDUM**

DATE: April 26, 2018

TO: JEDCO Board of Commissioners

FROM: Jerry Bologna, President & CEO via Lacey Bordelon, Vice President & COO

SUBJECT: Resolution giving preliminary approval to a proposal by US Foods for the development of a payment-in-lieu-of-tax arrangement

### Background:

For the past several months, JEDCO has been working with US Foods, a national foodservice distributor who recently acquired the assets of a local distributor, F. Christiana, to retain the company's existing operations in Marrero, Jefferson Parish, and to facilitate the company's expansion at the Marrero site. The company currently employs approximately 140 workers at the Marrero site and occupies an approximate 65,000 square foot cold storage and distribution facility. If the company decides to stay in Jefferson Parish, it will commence an approximate \$51,945,000 expansion on site for the construction of an approximately 250,000 square-foot building, including warehouse, distribution, cold storage space and a test kitchen, and an increase of on-site jobs by 45 jobs having an average weighted salary of \$46,000.

### Discussion:

While the company has acquired the Marrero site, it is evaluating its options against a competing out-ofstate location where a more financially feasible option exists. To offset higher construction costs at the Marrero location than at a competing location, the company has requested inducement to make the Marrero project more feasible. A Payment-in-lieu-of-Taxes (PILOT) arrangement would enable the company to realize a reimbursement of some of the higher construction costs associated with this project site over time, and it can be structured in a way so that the parish would not have to give up property tax revenue it already receives from the site.

The attached resolution grants preliminary approval to the development of a cooperative endeavor agreement providing for up to \$2,670,000 of reimbursement incentives to the company for construction expenses related to the expansion project.

It should be noted that the project site is inadequately served by utilities, specifically water, sewer and drainage. The utilities as they currently exist are under capacity to support the company's expansion,

therefore, major upgrades are required. To address one aspect of the inadequate infrastructure, particularly drainage, Jefferson Parish has agreed to maintain and operate the Celotex pumping station situated on the company's property until such time that it installs a gravity-flow drainage system at the parish's own expense, an improvement of approximately \$800,000. The drainage improvements will make the need for the Celotex pump obsolete and enable the general vicinity of the project site to drain into the parish's system.

### Recommendation:

We are requesting that the JEDCO Board of Commissioners approve the attached resolution, which when approved does the following:

1. Gives preliminary approval for the development of a Cooperative Endeavor Agreement providing up to \$2.67 million in reimbursement incentives to the company, which will be implemented via a PILOT through a Lease Agreement and Agreement to Issue Bonds;

2. Employs special counsel with Adams and Reese LLP to perform the legal work associated with the agreements; and

3. Approves the engagement letter with Adams and Reese, which commits the company to pay JEDCO's bond counsel fees associated with these agreements.

Please note that all terms and conditions of the final lease agreement and agreement to issue bonds require JEDCO Board approval and, therefore, will be brought before the board when finalized for board action. Furthermore, if the company requests that JEDCO issue bonds, the bond issuance must also be approved by the Jefferson Parish Council and State Bond Commission.

Attachment:

- JEDCO Preliminary Approval Resolution with Engagement Letter

### JEFFERSON PARISH ECONOMIC DEVELOPMENT AND PORT DISTRICT April 26, 2018

The following resolution was offered by \_\_\_\_\_\_ and seconded

by \_\_\_\_\_:

### RESOLUTION

A resolution giving preliminary approval to a proposal by US Foods, Inc., for the Jefferson Parish Economic Development and Port District to enter into a payment-in-lieu-of-tax arrangement providing for the reimbursement of certain infrastructure improvements relating to the development of a new warehouse and distribution center for US Foods, Inc., in Marrero, Louisiana; providing for the employment of special counsel; and providing for other matters in connection with the foregoing.

WHEREAS, the Jefferson Parish Economic Development and Port District ("JEDCO") is a body politic and political subdivision of the State of Louisiana, created in the Parish of Jefferson, under and pursuant to the provisions of Chapter 20, Title 34 of the Louisiana Revised Statutes of 1950, as amended (La. R.S. 34:2021 *et seq.*) (the "JEDCO Act"); and

WHEREAS, JEDCO is authorized under the laws of the State of Louisiana (the "State"), including particularly the JEDCO Act as well as Sections 991 to 1001, inclusive, and Chapter 13 of Title 39 of the Louisiana Revised Statutes of 1950, as amended, and other constitutional and statutory authority supplemental thereto, to issue its revenue bonds for the object and purpose of promoting and encouraging the development of economic and industrial opportunities, stimulating the economy through renewed commerce and industry, and for the utilization and development of natural and human resources in Jefferson Parish (excluding Grand Isle and Ward 11) by providing job opportunities; and

WHEREAS, in addition to any other powers and functions, JEDCO is authorized by the JEDCO Act, and specifically La. R.S. 34:2033, to perform the functions of an economic and industrial development entity, including fostering and supporting economic and industrial development and education in cooperation with private business enterprises, financial institutions, educational institutions, nonprofit institutions and organizations, state government and political subdivisions of the state, the federal government, and other organizations or persons concerned with research, development, education, commercial application, and economic or industrial development in ways which increase the economic base in its jurisdiction, and JEDCO is further authorized to engage in whatever activities and projects it deems most appropriate to encourage and assist economic growth and development in accordance with and pursuant to provisions of the foregoing; and

WHEREAS, the JEDCO Act further provides, specifically at La. R.S. 34:2034, that JEDCO may enter into cooperative endeavors that provide for any form of economic development assistance between or among JEDCO and the State, any of its local governmental

subdivisions, political corporations, or public benefit corporations, the United States or its agencies, or any public or private association, corporation, or individual, in the form of cooperative financing, cooperative development, or any other form of cooperative economic development activity; and

WHEREAS, US Foods, Inc., a corporation duly organized and existing under the laws of the State of Delaware, which is registered and authorized to do business in the State of Louisiana (the "Company"), has requested JEDCO to enter into a cooperative endeavor with the Company relating to the investment by the Company of approximately \$51.9 million in the acquisition and construction of a new food warehouse and distribution facility to be located at 7251 River Rd., in Marrero, Louisiana, including related equipment and IT costs (the "Project"); and

WHEREAS, the requested cooperative endeavor would provide for the reimbursement to the Company of not exceeding \$2,670,000 to offset additional infrastructure and development expenses related to the Project through a payment-in-lieu-of-tax ("PILOT") arrangement that will provide annual savings to the Company over a period of years totaling the said reimbursement amount; and

WHEREAS, the details of the aforesaid cooperative endeavor, including the amount of the PILOT incentive, conditions and clawbacks relating thereto, and all other details relating to the foregoing, will be set forth in a "Lease Agreement and Agreement to Issue Bonds" or similar cooperative endeavor agreement with the Company to be approved by subsequent resolution of this governing authority at a future date after such terms have been negotiated between JEDCO and the Company;

NOW, THEREFORE, BE IT RESOLVED by the Executive Committee of the Jefferson Parish Economic Development and Port District that:

SECTION 1. <u>Preliminary Approval of PILOT</u>. Pursuant to the authority of the JEDCO Act and other constitutional and statutory authority, and as an inducement to the Company to acquire and construct the Project described above, and to locate the Project in Jefferson Parish, this governing authority gives preliminary approval to the development of a cooperative endeavor agreement providing for up to \$2,670,000 of reimbursement incentives to the Company with respect to additional infrastructure and development expenses relating to the Project. Such reimbursement incentives shall be implemented by means of a PILOT arrangement that will be set forth in a "Lease Agreement and Agreement to Issue Bonds" or similar cooperative endeavor agreement with the Company. Such agreement shall provide for the details of the said PILOT, including the amount of the incentive, the time-frame for granting the PILOT, representations and covenants of the Company with respect to the economic benefits accruing to JEDCO from the Project, including, solely at the option of and request by the Company, the issuance of bonds by JEDCO for the benefit of the Company. The said PILOT agreement and the terms therein shall be subject to final approval by this governing authority prior to its execution and implementation.

SECTION 2. <u>Special Counsel</u>. It is recognized, found and determined that a real necessity exists for the employment of special counsel in connection with the issuance of the aforesaid bonds and/or the negotiation of the PILOT and preparation of the associated

documentation, and accordingly Adams and Reese LLP, New Orleans, Louisiana, are hereby employed as special counsel to JEDCO to do and to perform comprehensive, legal and coordinate professional work of a traditional legal nature with respect to the foregoing. The fee to be paid special counsel shall not exceed 75% of the fee based on the Attorney General's then current Bond Counsel Fee Schedule and other guidelines for comprehensive, legal and coordinate professional work in the issuance of revenue bonds applied to the estimated cost of the Project (presently estimated as \$51.9 million), together with reimbursement of out-of-pocket expenses incurred and advanced in connection with the foregoing work. In the event that the financing of the Project or the PILOT are not finalized and approved, special counsel shall be entitled to reimbursement of their out-of-pocket expenses incurred in connection with the Project and negotiation of the PILOT, and legal fees at an hourly rate to be agreed upon between the Company and said special counsel. <u>All amounts to be paid pursuant to this section shall be paid on behalf of JEDCO by the Company</u>.

SECTION 3. <u>Approval of Engagement Letter</u>. The form of Engagement Letter with special counsel attached hereto as Exhibit A is hereby approved and the same shall be executed and accepted for and on behalf of JEDCO by either the Chairman or Vice Chairman of this Board of Commissioners or the President and CEO of JEDCO.

The foregoing resolution having been submitted to a vote, the vote thereon was as follows:

YEAS:

NAYS:

**ABSENT:** 

**ABSTAINING:** 

And the resolution was declared adopted on this 26th day of April, 2018.

/s/ Teresa Lawrence Secretary <u>/s/\_Jimmy Baum\_</u>

Chairman

### [FORM OF ENGAGEMENT LETTER]

Mr. Jessup French US Foods, Inc. 9399 W Higgins Rd #500 Rosemont, IL 60018

Mr. Jimmy Baum, Chairman
Jefferson Parish Economic Development and Port District
700 Churchill Pkwy.
Avondale, LA 70094

Re: Negotiation of PILOT Incentives and Documentation relating to US Foods, Inc. Project to be located in Marrerro, Louisiana

Gentlemen,

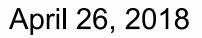
Adams and Reese LLP (the "Firm") is pleased that we will be working with the Jefferson Parish Economic Development and Port District ("JEDCO"), as special counsel to JEDCO in connection with the above-captioned matters. Accordingly, we submit for your approval the following provisions relating to our engagement.

Mr. Baum, if the terms of this letter are acceptable, please sign (or have the Vice Chairman or Jerry Bologna sign) a copy of this letter in the space provided and the end and return it to me, or simply respond by email that you accept the terms of this letter.

Mr. French, if the fee arrangements outlined in <u>Paragraphs 4 and 5</u> of this letter are acceptable to you, please have a representative of US Foods (the "Company") sign a copy of this letter in the space provided at the end and return it to me. If you or your in-house or local counsel have any questions about these provisions, please call me.

(1) <u>Client; Scope of Representation</u>. Our sole client in this matter will be JEDCO. We will report to and take instructions from JEDCO on this matter. Our engagement will include representing JEDCO as special counsel in connection with the negotiation of incentives and documentation relating to a payment-in-lieu-of-tax ("PILOT") incentive relating to the acquisition and development by the Company of a new building and improvements, FF&E/racking, material handling equipment, and IT costs, to be located at 7251 River Rd., Marrerro, Louisiana.

We assume that all other parties to the above-captioned transaction, including specifically the Company, will retain such counsel as they deem necessary and appropriate to represent their interest in the transaction. We further assume that all other parties understand that in this transaction we represent only JEDCO; we are not counsel to any other party; and we are not acting as an intermediary among the parties. Our services as special counsel are limited to those addressed in this letter. Our representation of JEDCO will not affect, however, our responsibility to render objective opinions as required.



Were JEDCO actually issuing bonds in this transaction then our services as special counsel to JEDCO would consist of "Comprehensive Legal and Coordinate Professional Work" in connection with the issuance of the bonds, as set forth in the Louisiana Attorney General's Guidelines for Services and Fees of Bond Attorneys. However, it is understood that at this time there is no plan to issue bonds. Instead, in connection with the negotiation and development of the PILOT Lease Agreement and related transactions, our services will include generally:

- (a) Assisting JEDCO in reviewing and evaluating the request for the PILOT incentive, including attending meetings, as well as coordinating discussions with the Company and its representatives, JEDCO consultants and members of the Parish administration relative to the negotiation and documentation of the PILOT;
- (b) Preparation and review of JEDCO resolutions, agreements and documents necessary or appropriate to the PILOT including the PILOT Lease;
- (c) Assisting JEDCO in seeking from other governmental authorities, such approvals, permissions, allocations and exemptions as we determine are necessary or appropriate in the circumstances, other than any approvals (such as zoning), licenses and permits relating to the construction and operation of the Project; and
- (d) subject to completion of proceedings to our satisfaction, rendering our legal opinion regarding the validity and binding effect of the PILOT Lease and matters relating thereto, which opinion will be addressed to JEDCO and delivered on the effective date of the PILOT Lease.

In rendering our opinion(s), we will expressly rely upon counsel to the Company as to matters relating to the due organization, existence and good standing of the Company in the State of Louisiana, as well as the authority of the Company to enter into the transactions relating to the PILOT Lease, and the binding effect thereof on the Company. We will similarly rely on counsel to other parties to the transaction as to similar matters relating to those parties.

(2) <u>Limits of Representation</u>. Our duties in this engagement are limited to those described above. Among other things, our duties as counsel to JEDCO *do not* include:

- (a) assisting in the preparation or review of any official statement or any other disclosure document with respect to bonds or conventional financing undertaken by the Company;
- (b) preparing requests for rulings, request or actions from the Internal Revenue Service or the Securities and Exchange Commission;
- (c) representing the Company with respect to any approvals, permits, zoning matters, etc., relating to the construction and operation of the Project;
- (d) preparing blue sky or investment surveys with respect to bonds;
- (e) drafting legislation or amendments to existing legislation;
- (f) pursuing test cases, bond validation proceedings or other litigation;



- (g) making an investigation or expressing any view as to the creditworthiness of the Company, any credit enhancement provider, or any bonds;
- (h) assisting in the preparation of, or opinion on, any continuing disclosure undertaking pertaining to bonds or, after the closing, providing advice concerning any actions necessary to assure compliance with any continuing disclosure undertaking.
- (i) representing JEDCO in Internal Revenue Service or Securities and Exchange Commission examinations, investigations or inquiries;
- (j) after the Closing Date, providing continuing advice to JEDCO, the Company or any other party concerning any actions necessary in connection with the transactions; and
- (k) addressing any other matter not specifically set forth above that is not required to render our opinion on the Closing Date.

(3) <u>Lawyers Providing Services</u>. I will be the primary contact for JEDCO on this matter at Adams and Reese, but there will be a team of lawyers and staff working on this matter. In my absence please consider that any member of our Public Finance Team is available to assist JEDCO.

(4) <u>Fees and Expenses.</u> (a) Although JEDCO will be our sole client, the Company will be responsible for paying our legal fees from the proceeds of bonds or otherwise. In connection with the services described in Paragraph I above, we will bill a minimum flat fee of \$63,600, assuming no changes to the parameters that have been presented to-date. The foregoing fee is approximately 3/4 of the fee calculated using the formula shown in (b) below (based on a total capital cost of \$51.9 million, which is the estimate given to JEDCO by the Company. The fee is subject to change if the actual estimated capital cost of the project is more than \$51.9 million at the time of closing.

(b) In the future, <u>if bonds are actually issued by JEDCO</u> on behalf of the Company, such issuance will be subject to the prior written request of and approval by the Company (i.e. JEDCO may not issue bonds unless the Company requests same in writing, at its sole discretion) then additional bond counsel fees will be in accordance with the Attorney General's guidelines for fees of "Bond Counsel providing comprehensive and coordinate legal services," as described in 1 above, based on the principal amount of the Bonds as shown in the following table:

Bond Amount More Than	But Not More Than	Maximum Fee*
Zero	\$1,350,000	1.5% of face amount of Bonds
\$1,350,000	\$2,700,000	\$20,750 plus 0.75% of all over \$1,350,000
\$2,700,000	\$6,750,000	\$30,375 plus 0.30% of all over \$2,700,000
\$6,750,000	\$13,500,000	\$42,525 plus 0.20% of all over \$6,750,000
\$13,500,000		\$56,025 plus 0.075% of all over \$13,500,000

\*Plus approved, reasonable and necessary travel and out-of-pocket expenses.

Any fees calculated under subparagraph (b) will be contingent upon the delivery of the bonds and payable out of bond proceeds or other funds provided by the Company. In the event that the value of the Project being financed with the bonds (or in connection with an agreement to issue

bonds) is significantly higher than the amount of bonds authorized, we may base our fees upon the size of the Project financing rather than the stated amount of bonds.

(c) Alternatively, we reserve the right to submit monthly billings of legal fees for services rendered as special counsel to JEDCO as described above in (a) or (b), as the case may be, at an hourly rate set forth below, plus reimbursement of out-of-pocket expenses incurred in connection with the Project. Any amounts to be paid pursuant to this paragraph shall be paid on behalf of JEDCO by the Company. In such case, legal services rendered under Paragraph 1 above will be billed at the standard hourly rate which is currently \$580/hour for work performed by David M. Wolf, Special Counsel, \$480/hour for work performed by Lisa E. Maurer and \$320/hour for work performed by James L. Moffett, III. Work performed by other partners, special counsel, associates and/or paralegals will be billed at our standard rates for such personnel. In the event that the Company pays for legal services pursuant to this subparagraph 4(c) (other than for the nonstandard services described in 2 above) and the Bonds are later actually issued and delivered, then a credit for previously billed services will be given against the final fixed fee described in 4(a) above.

Our fees may vary: (a) if the scope of the representation differs significantly from the matter(s) described above; (b) if there is any litigation relating to the PILOT or the bonds; (c) if unusual or unforeseen circumstances arise which require a significant increase in our time or responsibility or (d) if the Company requests that we perform services beyond those generally described in Paragraph 1 above. If, at any time, we believe that circumstances require an adjustment of our original fee estimates, we will advise you both.

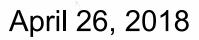
Out of pocket expenses will include services such as photocopying, messenger and delivery service, computerized research, travel, long distance telephone, fax, and filing fees. Our charge for photocopies will be  $25^{\pm}$  per page, our charge for faxes will be \$1.25 per page, and our charge for mileage will be the standard rate approved by the IRS. Other expenses will be billed at actual cost.

The Firm charges interest on past-due accounts receivable. Payment is due within 30 days of the invoice date. Interest will begin to accrue on all balances 60 days after the invoice date, i.e., not until they are 30 days past due, and the interest will continue to accrue until the balance is paid. The rate of interest will be 6% simple interest.

(5) <u>JEDCO Fees</u>. JEDCO will impose on the Company a closing fee and an annual fee in an amount to be determined and approved at the time of final approval by JEDCO of the terms of the PILOT, which fee shall be payable by the Company in the amounts and at the times so approved.

(6) <u>Communications Regarding Matter</u>. As noted above, we will report directly to the President of JEDCO on this matter. If JEDCO ever wants us to coordinate with other staff, your regular legal counsel or other counsel currently handling legal matters for you, we will be happy to do so. Of course, we will be pleased to answer any questions you may ever have of us. We understand the importance of being accessible, accordingly we commit to returning all phone calls within one business day of when they are received.

(7) <u>Preserving Confidences</u>. We appreciate that we may be privy to confidential information and we will take steps to maintain this confidentiality, all in compliance with the applicable rules of professional conduct. In order to promote efficiency and save costs, we may employ unencrypted electronic mail, where appropriate, to communicate with you on this matter.



(8) <u>Term of Engagement</u>. Either special counsel or JEDCO may terminate the engagement at any time for any reason by written notice, subject on our part to the applicable rules of professional conduct. Additionally, we reserve the right to terminate our representation if payment is not received within 45 days of the date of a statement, and JEDCO agrees not to contest our withdrawal if payment has not been received within this period. In the event that we terminate the engagement, we will take reasonable steps to protect JEDCO's interests in the above matter.

(9) <u>Conclusion of Representation; Retention and Disposition of Documents</u>. Unless previously terminated, our representation of JEDCO in connection with the specific matter captioned above will terminate upon our sending our final statement for services rendered in connection therewith. Following such termination, any nonpublic information JEDCO has supplied to us will be kept confidential in accordance with applicable rules of professional conduct. For various reasons, including minimization of unnecessary storage expenses, we reserve the right to dispose of file materials according to our document retention procedures.

(10) <u>Conflicts</u>. The JEDCO should be aware that our firm represents many other governmental entities, private companies and individuals. It is possible that during the time that we are representing JEDCO, one or more of our present or future clients will have transactions with JEDCO or otherwise have interests adverse to JEDCO. We also may be asked to represent, in an unrelated matter, one or more of the other parties involved in the negotiation of the PILOT Incentives or any subsequent bond issuance. We do not believe such representation, if it occurs, will adversely affect our ability to represent JEDCO as provided in this letter, either because such matters will be sufficiently different from these matters so as to make such representations not adverse to our representation of JEDCO, or because the potential for such adversity is remote or minor and outweighed by the consideration that it is unlikely that advice given to the other client will be relevant to any aspect of the captioned matter. We confirm that JEDCO does not believe that the representation of such other parties would pose a conflict of interest. Should JEDCO disagree with this conclusion or have any further questions about this paragraph, please contact us as soon as possible.

(11) <u>The Firm's In-House Counsel and Privilege</u>. You both understand that, as lawyers, we are required to follow to certain rules of professional conduct. From time to time issues may arise that raise questions as to our duties under these rules. Some of those questions involve conflicts of interest and could involve a dispute between the firm and a client over the handling of a matter. The firm has specially-designated lawyers who advise and represent the firm on these issues. When such issues arise our lawyers are instructed by Firm policy to seek the advice of these in-house counsel and, sometimes, of outside counsel. We believe that it is in the client's interest, as well as in the Firm's interest, that we receive expert analysis when such issues arise.

Accordingly, if we determine in our own discretion that it is appropriate to consult with our Firm's in-house counsel (or, if we choose, outside counsel), you both consent to our doing so. You agree that the consultation will not create a conflict of interest and that the Firm's continued representation of JEDCO will not waive any attorney-client privilege that the Firm has with its inhouse or outside counsel. This means that the Firm will not be required to disclose to JEDCO or the Company any communications with in-house or outside counsel on such issues.

Once again, we are pleased to have this opportunity to work with JEDCO. Please do not hesitate to call me if you have any questions or comments regarding this letter, or at any time during the course of our representation.

With kindest regards, I am

Yours very truly,

David M. Wolf

DMW/bd cc: Mr. Jerry Bologna, President & CEO, JEDCO

JEDCO'S ACCEPTANCE: JEDCO acknowledges and agrees to the terms of the foregoing letter, particularly the fee arrangements set forth in Paragraphs 4 and 5.

By: \_\_\_\_\_ Name/Title: \_\_\_\_\_

**COMPANY'S ACCEPTANCE:** The Company acknowledges and agrees to the terms of the foregoing letter, particularly the fee arrangements set forth in Paragraphs 4 and 5.

By: \_\_\_\_\_\_Name/Title: \_\_\_\_\_\_

## MONTHLY FINANCIAL REPORT HIGHLIGHTS

## **MARCH 2018**

### JEDCO-

Revenues:

• Received 3rd 2018 Occupational License Revenues installment of \$200,000 and \$41,300 from departmental fees totaling \$241,300 (\$2,903-BIC, \$34,806-Finance, \$85-EDS, \$190-Marketing, \$213-Conference Ctr. and \$3,103 in interest).

### Expenses:

- Attorney Fees expenses of \$2,200 (Finance)
- Dues and Subscriptions cost of \$1,309 (Salesforce, ESRI, Co-Star) (EDS)
- PR/Advertising expense of \$6,965 for advertising with N.O. Publishing Group (\$4,075), Renaissance Publishing (\$2,000) and The Pixie House (\$890) (Marketing)
- Computer/Equip./Svc. charges equaling \$7,801 for lift desk stations (\$1,714), backup/assistance (\$2,003), signage boards support & training (\$3,303), monitors (\$662) and service (\$119) (Administration)
- Personnel expenses of \$3,561 related to JEDCO Retreat (Administration)
- HVAC charges of \$4,595 for repairs to and maintenance of the chiller (Building Expenses)
- Hog Abatement totaling \$6,425 for February and March 2018 (Tech Park )

Others:

• JEDCO LAMP account balance at 3/31/2018 was \$2.25M

### JEFFERSON EDGE-

**Revenues:** 

• Total collection equaled \$47,383 (\$46,250 of private funds and \$1,133 of interest)

Expenses:

• Tech Park expenses of \$6,930 for Master Plan matters

Others:

• EDGE LAMP account balance at 3/31/2018 was \$814K

### SUPPLEMENTARY INFORMATION-

• Preparing 1<sup>st</sup> Amended 2018 budget

## JEDCO'S INVESTMENT REPORT 3/31/2018

ACTIVE DATE	INSTITUTIONS	OPENING BALANCE	CURRENT BALANCE	INTEREST	TERMS	MATURITY DATE	CURRENT STATUS
12/04/03	JEDCO LAMP	\$350,000	\$2,259,511	1.76%	DAILY		OPEN
	TOTAL	\$350,000	\$2,259,511				

Updated April 11, 2018

#### JEFFERSON ECONOMIC DEVELOPMENT COMMISSION (JEDCO) End of Month-March 2018 Fiscal Year Ending December 31, 2018

	(A)		(A) (B)			(C)	(D)	(E)	(F) Projected		
	Fin	2016 al Amended Budget	Fin	2017 al Amended Budget		Actual March-18	 Actual ar-to-Date 3/31/2018)	Estimate maining for Year	Act Yea	ual Result at ar End-Final dopted Budget)	
SUMMARY OF REVENUES BY SOURCES							 	 	(		
LOCAL SOURCES:											
Occupational Licenses	\$	2,000,000	\$	2,020,000	\$	200,000	\$ 600,000	\$ 1,452,320	\$	2,052,320	
Business Innovation Ctr. (Schedule A)		36,600		•		2,903	2,903	31,397		34,300	
Financing Activities (Schedule B)		199,000		211,000		34,806	59,042	271,482		330,524	
Econ. Dev. Svc. Fees (Schedule C)		149,900		126,720		85	339	125,461		125,800	
Strategic Initiatives (Schedule D)				25,500		1.1	2.470	25,000		25,000	
Marketing - P/R (Schedule E)		44,000		67,000		190	190	50,810		51,000	
Administration (*) (**) (Schedule F)				158,330			1.				
Interest, Misc.		7,000		22,000		3,103	8,424	576		9,000	
Kenner Program (Schedule G)		75,000		25,000				5.401		-	
Tech. Park Revenues (Schedule I)		15,804		15,650				22,000		22,000	
FORJ (Ground Lease Payment)		2,200					-	10101		,000	
Conference Center (Schedule J)		25,800		9,200		213	803	20,197		21,000	
Total Revenues from Local Sources	\$	2,555,304	\$	2,680,400	\$	241,300	\$ 671,701	\$ 1,999,243	\$	2,670,944	
SUMMARY OF EXPENDITURES BY AGENCY											
JEDCO											
Total Expenditures by Agency	\$	2,438,796	5	2,442,960	\$	176,451	\$ 807,931	\$ 1,887,809	\$	2,695,740	
SUMMARY OF EXPENDITURES BY DEPARTMENTS											
Departments:											
Business Innovation Ctr. (Schedule A)		65,500		124,789		4,992	15,890	57,710		73,600	
Finance (Schedule B)		244,900		245,900		22,171	58,228	251,752		309,980	
Econ. Dev. Svc. (Schedule C)		225,600		258,100		19,697	62,226	225,774		288,000	
Strategic Initiatives (Schedule D)				66,600		6,844	21,388	74,762		96,150	
Marketing - P/R (Schedule E)		191,850		244,850		14,410	36,395	179,205		215,600	
Admin. Exp. (Schedule F)		884,775		877,700		77,467	317,961	711,639		1,029,600	
Kenner Program (Schdule G)		75,000		25,000		-	-	•			
JEDCO Bldg. Expenses (Schedule H)		520,300		482,200		19,166	274,630	249,930		524,560	
Tech. Park Expenses (Schedule I)		195,161		68,550		8,228	11,909	87,341		99,250	
Conference Center (Schedule J)		35,710		49,271		3,476	9,304	49,696		59,000	
Total Expenditures by Departments	\$	2,438,796	\$	2,442,960	\$	176,451	\$ 807,931	\$ 1,887,809	\$	2,695,740	

Restricted funds of \$49,725 received from J.P. in 2015 for Strategic Neighborhood Revitalization Plan project with expenses occurring in 2016 (\$47,948) and 2017 (\$1,777).
 Additional related expenses incurred by JEDCO are also included.

\*\*Restricted funds of \$158,330 received from J.P. in 2017 for Select Comfort project. Expenses are expected to be paid out in 2018 (\$100,000), 2019 (\$33,330) and 2020 (\$25,000).

### JEFFERSON ECONOMIC DEVELOPMENT COMMISSION (JEDCO)

End of Month-March 2018

	(A)	(B)	(C)	<b>A A</b>	(D)	(£) Projecteď
	2016 Final Amended Budget	2017 2nd Amended Budget	Actual March-18	Actual Year-to-Date ( @ 3/31/2018)	Estimate Remaining for Year	Actual Result at Year End-Final (2018 Adopted Budg
SUMMARY OF EXPENDITURES BY CHARACTERS						
Salaries/HB&Taxes/SEP-Retirement	1,225,625	1,316,590	119,493	358,132	1,109,348	1,467,48
Communications	32,500	32,250	2,442	7,375	32,125	39,50
Equipment Rental/Maintenance	11,850	7,375	377	1,506	12,894	14,40
Office Supplies	12,500	11,690	533	3,377	19,373	22,75
Postage	8,700	7,850	443	1,638	6,812	8,45
Dues & Subscriptions	27,450	33,900	2,362	7,780	32,470	40,25
PR/Advertising/Video Equip. Expense	47,000	58,500	6,965	14,424	57,976	72,40
Trave!/Mileage	12,500	9,170	505	686	20,414	21,10
Staff & Professional Development	17,900	15,300	1	2,575	18,925	21,50
Special Project/Programs/Events	32,250	79,900	31	68	37,932	38,00
Attorney Fees	13,000	14,000	2,220	2,718	8,282	11,00
Data Base Analysis	9,000	6,000	63		3,000	3,00
Gretna Expenses	25,000	25,000	-		25,000	25,00
Web-Site Update	10,500	3,300	140	905	1,095	2,00
Entrepreneur Challenge	23,500	25,200	245	245	24,755	2,00
Seminars	2,925	9,000		245	12,000	12,00
Admin.Fees/Personnel & Emergency Exp.	28,450	19,000	4,713	6,958	14,042	
Computer/Equip./Svc.	75,950					21,00
Computer/Equip./svc. Committee Mtg./Business Development		80,100	7,801	10,124	65,876	76,00
Professional Svc.	13,500	13,000	2,489	4,417	10,583	15,00
	14,100	co 200	1 475	44 704	70.000	
Utilities/Water	46,700	63,700	1,426	11,704	70,096	81,80
Repairs and Maintenance	6,910	17,000	1,887	2,182	12,818	15,00
Janitorial & Contract Services	44,600	53,000	2,573	8,289	40,711	49,00
Insurance	76,000	72,000	5,197	15,079	70,921	86,00
Accounting/Audit	35,000	32,000	510	6,510	28,490	35,00
Security	1,000	1,650	58	320	780	1,10
Lawn Maintenance	13,000	13,000	<u>ं र</u>		15,400	15,40
Generator Expenses	4,600	3,500		305	5,235	5,54
Bldgs. Supplies	6,500	3,821		254	12,746	13,00
HVAC Expenses	16,000	16,800	4,595	11,833	4,967	16,80
Elevator Repairs and Maintenance	6,000	6,200	517	1,551	3,849	5,40
Landscaping	6,000	5,700	1,800	1,800	7,550	9,35
Grass Cutting/Clearing/Fill	142,421	9,000			41,400	41,40
Access Road Expenses	7,000	6,800	32		5,000	5,00
Lease Expenses	40	*	-		-	
Hog Abatement	38,500	38,550	6,425	9,638	28,862	38,50
Appraisal Expenses	2	4,500	54		12	-,
Sales and Marketing	÷.	_			5,500	5,50
Program Costs	4,000	9,275			6,500	6,50
AEDO Accreditation Expenses			-			
Garbage Collection/Pest Control/Door Mat	9,300	6,600	704	1,527	3,093	4,62
Equipment Expenses (Conference Ctr.)		2			200	7,02
JEDCO Loan Payment	262,000	212,000		211,156	844	212,00
Food & Beverage Expenses	1,200			1,355	(355)	1,00
Neighborhood Revitalization Expenses *	49,725	4,000		60018	2,000	2,00
Services	9,100	12,500				
	9,000				7,500	7,50
Contract Svc./Loan Processing	9,000	24,000			-	
Conferences & Conventions	-	5,000		4 500	4 800	
Business Attraction		2,000		1,500	1,000	2,50
Economic Dev. (Select Comfort)	-			100,000		100,00
Bad Debt 2007 Experior fills the Contracters	2,438,796	<u>53,239</u> 2,442,960 2 o	9 176,451	807,931	1,887,809	2,695,74

#### JEFFERSON ECONOMIC DEVELOPMENT COMMISSION (JEDCO) End of Month-March 2018 Fiscal Year Ending December 31, 2018

-	(A)	(B)	(C)	(D)	(E)	(F) Projected
	2016			Actual	Estimate	Actual Result at
	Final Amended Budget	2017 2nd Amended Budget	Actual March-18	Year-to-Date ( @ 3/31/2018)	Remaining for Year	Year End-Final (2018 Adopted Budget)
SUMMARY OF OTHER FINANCING USES						
Transfer to other funds	-	•	1.0			3 <b>-</b> 1
Transfer from other funds	267,742			-	20,000	20,000
<b>Total Other Financing Uses</b>	\$ 267,742	<u>\$</u> -	\$ -	\$ -	\$ 20,000	\$ 20,000
NET CHANGE IN FUND BALANCE	384,250	237,440	64,849	(136,230)	131,434	(4,796)
ESTIMATED BEGINNING BALANCE	1,570,415	2,489,660				2,534,391
ESTIMATED ENDING BALANCE	\$ 1,954,665	\$ 2,727,100				\$ 2,529,595

#### Jefferson EDGE End of Month-March 2018 Fiscal Year Ending December 31, 2018

	(A)		(A) (B)		(C)		(D)			(E)	(F) Projected		
		2016 Il Amended Budget	2017 Final Amended Budget		Actual March-18		Actual Year-to-Date ( @ 3/31/2018)		Estimate Remaining for Year		Actual Result at Year End-Final (2018 Adopted Budget)		
SUMMARY OF REVENUES BY SOURCES													
LOCAL SOURCES:													
Private Funds	\$	247,500	\$	217,500	\$	46,250	\$	56,750	\$	168,250	\$	225,000	
Investment Income		2,700		7,100		1,133		3,050		(2,050)		1,000	
Total Revenues from Local Sources	\$	250,200	\$	224,600	\$	47,383	\$	59,800	\$	166,200	\$	226,000	
SUMMARY OF EXPENDITURES BY CHARACTERS Marketing P/R:													
Local Market/PR Campaign				9,500		1,195		3,585		26,415		30,000	
Sub-Total	\$	9	\$	9,500	\$	1,195	\$	3,585	\$	26,415	\$	30,000	
Tech. Park Implementation						6,930		6,930		13,070		20,000	
Site Selectors Initiative		5,000		5,000		0,550		0,550		5,000		5,000	
Tech Park Marketing		50,000		40,000				2,000		23,000		25,000	
Infrastructure Expenses		<u></u>		2				-		25,000		25,000	
Sub-Total	\$	55,000	\$	45,000	\$	6,930	\$	8,930	\$	66,070	\$	75,000	
Administrative													
Misc. Project Fund		27,500		10,000		· · · • ·	\$	997		14,003		15,000	
EDGE Fundraising		16,500		18,000		1,455	*	4,365		13,635		18,000	
Investor Relations/Staff Support		1,000		1,000		7		14		486		500	
Meetings/Meals		3,000		5,000		324		324		1,676		2,000	
Sub-Total	\$	48,000	\$	34,000	\$	1,786	\$	5,700	\$	29,800	\$	35,500	
Total Expenditures by Characters	\$	103,000	\$	88,500	\$	9,911	\$	18,215	\$	122,285	\$	140,500	
SUMMARY OF OTHER FINANCING USES													
Transfer to other funds{JEDCO-Clearing		30,000				10 <b>2</b> 11				20,000		20,000	
Transfer from other funds				-		2000				20,000		20,000	
Total Other Financing Uses		30,000								20,000		20,000	
NET CHANGE IN FUND BALANCE	\$	117,200	\$	136,100	\$	37,472	\$	41,585	\$	23,915	\$	65,500	
ESTIMATED BEGINNING FUND BALANCE	\$	736,384	\$	894,550							\$	948,486	
ESTIMATED ENDING FUND BALANCE	\$	853,584	\$	1,030,650							\$	1,013,986	

#### Forward Jefferson (FORJ) End of Month-March 2018 Fiscal Year Ending December 31, 2018

	(A)		(A) (B)			(C)		(D)		(E)		(F)	
		2016 Il Amended Budget	2017 Final Amended Budget		Actual March-18		Actual Year-to-Date ( @ 3/31/2018)		Estimate Remaining for Year		Projected Actual Result at Year End-Final (2018 Adopted Budget)		
SUMMARY OF REVENUES BY SOURCES													
LOCAL SOURCES:													
Account Balance	\$	251,534	\$	10,000	\$		S	10,000	\$		\$	10,000	
JEDCO Bldg. Lease Income				-				-		-			
Insurance Revenues		4,100		े				(n)				100	
Total Revenues from Local Sources	\$	255,634	\$	10,000	\$	-	\$	10,000	\$		\$	10,000	
SUMMARY OF EXPENDITURES BY CHARACTERS													
Debt Service/Capital One Loan				1.5				-					
Monthly Lease Payments		2,167		-		-							
Insurance		4,100						-		2.42			
Other Fees		1,625		-		1.20				1000		100	
Total Expenditures by Characters	\$	7,892	\$	-	\$		\$	-	\$	-	\$		
SUMMARY OF OTHER FINANCING USES													
Transfer to other funds (JEDCO)		237,742		3		. *				1143			
Total Other Financing Uses		237,742				-						62.5	
NET CHANGE IN FUND BALANCE	\$	10,000	\$	10,000	\$		\$	10,000		625	\$	10,000	

#### LRCF End of Month-March 2018 Fiscal Year Ending December 31, 2018

	_1	(A) 2016				2016		2017		(C)		( D ) Actual		(E) stimate	( F ) Projected Actual Result at		
	Fin	al Amended Budget	Fir	al Amended Budget	Actual March-18		Year-to-Date (@3/31/2018)		Remaining for		Year End-Final						
SUMMARY OF REVENUES BY SOURCES	-			ounder	IVI	01111-10	(@ro	y 31/ 2018)		Year	(2018 A	dopted Budget)					
LOCAL SOURCES:																	
Interest Earned from Payment	\$	220,600	\$	175,000	\$	11,406	S	42,487	\$	167,513	\$	210,000					
Interest Earned from Investment		2,700		1,800		211		647		(147)		500					
Total Revenues From Local Sources	\$	223,300	\$	176,800	\$	11,617	\$	43,134	\$	167,366	\$	210,500					
SUMMARY OF EXPENDITURES																	
Administration Expenses		102,000		100,000		10,459		28,034		62,388		90,422					
Loan Loss Reserve		-		1,872,283				-		281,449		281,449					
Bad Debt				112,442		•		-				-					
Total Expenditures by Characters	\$	102,000	\$	2,084,725	\$	10,459	\$	28,034	\$	343,837	\$	371,871					
NET CHANGE IN FUND BALANCE	\$	121,300	\$	(1,907,925)	\$	1,158	\$	15,100	\$	(176,471)	\$	(161,371)					
								-				, ,,					
ESTIMATED BEGINNING FUND BALANCE	\$	8,052,466	\$	8,190,698							\$	8,203,365					
ESTIMATED ENDING FUND BALANCE	\$	8,173,766	\$	6,282,773							\$	8,041,994					

#### EDA End of Month-March 2018 Fiscal Year Ending December 31, 2018

		(A)				(A) (B)			(C)		(D)		(E)		(F) Projected	
	Fin	2016 al Amended Budget	Fin	2017 al Amended Budget	Actual March-18		Actual Year-to-Date ( @ 3/31/2018)		Estimate Remaining for Year		Actual Result at Year End-Final {2018 Adopted Budget}					
SUMMARY OF REVENUES BY SOURCES LOCAL SOURCES:											(					
Interest Earned from Payment Interest Earned from Investment	\$	7,900 1,950	\$	33,000 1,050	\$	2,900 16	\$	11,744 109	\$	18,256 891	\$	30,000 1,000				
<b>Total Revenues from Local Sources</b>	\$	9,850	\$	34,050	\$	2,916	\$	11,853	\$	19,147	\$	31,000				
SUMMARY OF EXPENDITURES BY CHARACTERS Administrative Expenses		21,000		45,000		2,900		8,171		104,529		112,700				
Total Expenditures by Characters	\$	21,000	\$	45,000	\$	2,900	\$	8,171	\$	104,529	\$	112,700				
NET CHANGE IN FUND BALANCE	\$	(11,150)	\$	(10,950)	\$	16	\$	3,682	\$	(85,382)	\$	(81,700)				
ESTIMATED BEGINNING FUND BALANCE	\$	1,333,896	\$	1,347,675							\$	1,359,325				
ESTIMATED ENDING FUND BALANCE	\$	1,322,746	\$	1,336,725							\$	1,277,625				

#### ILTAP End of Month-March 2018 Fiscal Year Ending December 31, 2018

		(A)		(A)		(B)		(C)		(D)	(E)		(F) Projected		
	Fin	2016 al Amended Budget	Fin	2017 Final Amended Actual Budget March-18		Actual Year-to-Date ( @ 3/31/2018)		Estimate Remaining for Year		Actual Result at Year End-Final (2018 Adopted Budget)					
SUMMARY OF REVENURES BY SOURCES											1	<u></u>	<u>.</u> .		
LOCAL SOURCES: Interest Earned from Payment	\$	14,000	s	42,000	Ś	3,933	s	9.676	5	45,324	s	55.000			
Interest Earned from Investment	2	1,200	2	600	Ş	5,955	2	197	2	45,524	\$	55,000 200			
Total Revenues from Local Sources	\$	15,200	\$	42,600	\$	4,004	\$	9,873	\$	45,327	\$	55,200			
SUMMARY OF EXPENDITURES BY CHARACTERS Administrative Expenses		8,000		18,000		2,283		5,630		23,962		29,592			
Total Expenditures by Characters	\$	8,000	\$	18,000	\$	2,283	\$	5,630	\$	23,962	\$	29,592			
NET CHANGE IN FUND BALANCE	\$	7,200	\$	24,600	\$	1,721	\$	4,243	\$	21,365	\$	25,608			
ESTIMATED BEGINNING FUND BALANCE	\$	2,323,282	\$	2,350,229							\$	2,393,865			
ESTIMATED ENDING FUND BALANCE	\$	2,330,482	\$	2,374,829							\$	2,419,473			

#### JEDCO Development Corporation End of Month-March 2018 Fiscal Year Ending December 31, 2018

	(A) (B)		(B) (C)			(D)		(E)		(F)		
		2016 Final Amended Budget		2017 Final Amended Budget		Actual March-18		Actual Year-to-Date ( @ 3/31/2018)		Estimate Remaining for Year		rojected al Result at r End-Final lopted Budget}
SUMMARY OF REVENUES BY SOURCES				-			, -	<u>, , , , , , , , , , , , , , , , , , , </u>			1	
Fee Payments	\$	59,500	\$	60,000	\$	3,956	\$	11,904	s	49,905	\$	61,809
Total Revenues from Local Sources	\$	59,500	\$	60,000	\$	3,956	\$	11,904	\$	49,905	\$	61,809
SUMMARY OF EXPENDITURES BY CHARACTERS Administrative Expenses		59,500		60,000		3,956		11,904		49,905		61,809
Total Expenditures by Characters	\$	59,500	\$	60,000	\$	3,956	\$	11,904	\$	49,905	\$	61,809
NET CHANGE IN FUND BALANCE	\$	-	\$	1	\$	<u>_</u>	\$	120	\$	23	\$	

End of Month-March 2018

Business Innovation Center (BIC)-Schedule A

		(A)	(8)	(C)		(0)	(E )	Р	(F) rojected
·	Final	2016 Amended udget	2017 Il Amended Budget	Actual arch-18	Yea	Actual ar-to-Date 3/31/2018)	stimate naining for Year	Actu Yea	al Result at r End-Final dopted Budget)
PROGRAM REVENUES									
Tenant Revenue Services	\$	67,200 23,640	\$ -	\$ 2,903	\$	2,903	 \$23,897 7,500	\$	26,800 7,500
Total Revenues	\$	90,840	\$ -	\$ 2,903	\$	2,903	\$ 31,397	\$	34,300
PROGRAM EXPENDITURES									
Staff Salaries		43,500	45,500	3,913		11,739	35,761		47,500
Health Benefits & Taxes		4,000	5,600	467		2,215	4,585		6,800
SEP/IRA-Retirement		5,300	6,000	477		1,431	4,369		5,800
Communications		700	700	58		174	526		700
Equipment Rental/Maintenance		3,000	1,000	77		231	2,819		3,050
PR/Advertising			-				2,000		2,000
Office Supplies		-	-	-		-	-		-,
Dues & Subscriptions		250	250			100	150		250
Postage		-	-	7.1			-		
Travel/Mileage		-	-	2.1		1.21			
Staff Development				÷					
Special Projects		•		2.4			-		
Services		23,640	12,500	1			7,500		7,500
Bad Debt		21	 53,239	 12			 <u>.</u>		
Total Expenditures	\$	80,390	\$ 124,789	\$ 4,992	\$	15,890	\$ 57,710	\$	73,600
OTHER FINANCING SOURCES (USES)									
Transfer to other funds		5	 0.00	 25		-	 (H		-
Total other financing sources (uses)		- 1				12			120
NET PROGRAM SURPLUS/DEFICIT	\$	10,450	\$ (124,789)	\$ (2,089)	\$	(12,987)	\$ (26,313)	\$	(39,300)

#### End of Month-March 2018

Financing-Schedule B

	(A)		(B)		(C)		(D)		(E )		(F)
	-					Yea	r-to-Date			Actu Yea	rojected al Result at r End-Final oposed Budget)
s	111.500	\$	113.000	s	15 272	¢	77 229	c	200 262	ć	228,102
	97,500		98,000	<u> </u>	19,534		31,703		70,719	÷	102,422
\$	209,000	\$	211,000	\$	34,806	\$	59,042	\$	271,482	\$	330,524
	177,000		160,000		15,670		42,497		163.503		206,000
	15,300		9,100		747		3,077		13,403		16,480
	21,700		20,000		1,975		5,248		19,252		24,500
	5,000		5,000		489		1,467		3,533		5,000
	1,000		500		-		-		1,500		1,500
	2,500		1,500		75		225		2,275		2,500
	300		800		-		-		20,000		20,000
	2,500		1,500		181		443		2,057		2,500
	2,500		2,000		-		349		2,151		2,500
	1,500		1,500		182		182		6,818		7,000
	4,000		4,000		-		-		7,000		7,000
	7,000		11,000		632		2,170		7,830		10,000
	5,000		5,000		2,220		2,570		2,430		5,000
	100		24,000		•		-		<u> </u>		*
\$	245,300	\$	245,900	\$	22,171	\$	58,228	\$	251,752	\$	309,980
s	(36,300)	5	(34,900)	s	12,635	\$	814	s	19,730	Ś	20,544
	\$ \$ \$	2017 Adopted Budget \$ 111,500 97,500 \$ 209,000 \$ 209,000 \$ 209,000 177,000 15,300 21,700 5,000 1,000 2,500 300 2,500 1,500 4,000 7,000 5,000 1,500 4,000 7,000 5,000	2017 Adopted Budget         Fina           \$         111,500 97,500         \$           \$         209,000         \$           \$         209,000         \$           \$         209,000         \$           177,000         15,300         \$           1,000         2,500         \$           2,500         300         \$           2,500         300         \$           5,000         1,500         \$           4,000         7,000         \$           \$         245,300         \$	2017 Adopted Budget         2017 Final Amended Budget           \$         111,500 97,500         \$         113,000 98,000           \$         209,000         \$         211,000           \$         209,000         \$         211,000           \$         209,000         \$         211,000           \$         209,000         \$         211,000           \$         209,000         \$         20,000           \$         209,000         \$         211,000           \$         20,000         \$         000           \$         20,000         \$         000           \$         2,500         1,500           \$         2,500         1,500           \$         2,500         1,500           \$         2,500         1,500           \$         2,500         1,500           \$         2,500         1,000           \$         5,000         5,000           \$         24,000         4,000	2017 Adopted Budget         2017 Final Amended Budget         M           \$ 111,500 97,500         \$ 113,000 98,000         \$ 98,000         \$ 98,000           \$ 209,000         \$ 211,000         \$           \$ 209,000         \$ 211,000         \$           177,000         160,000         \$           177,000         160,000         \$           20,700         \$ 000         \$           21,700         20,000         \$           21,700         20,000         \$           2,500         1,500         \$           300         800         \$           2,500         1,500         \$           300         800         \$           2,500         1,500         \$           4,000         4,000         \$           7,000         11,000         \$           5,000         5,000         \$           -         24,000         \$	2017 Adopted Budget         2017 Final Amended Budget         Actual March-18           \$             111,500 97,500         \$             113,000 98,000         \$             15,272 19,534           \$             209,000         \$             211,000         \$             34,806           1177,000         160,000         15,670           177,000         160,000         15,670           177,000         160,000         19,755           5,000         \$             01,000         19,975           5,000         \$             01,500         1,975           5,000         \$             01,500         1,975           300         8800         -           2,500         1,500         181           2,500         1,500         182           4,000         4,000         -         -         -         -           5,000         \$          \$          \$          -         -           4,000         4,000         -         -         -         -         -         -           5,000         \$          \$          \$          \$          -         -         -         -	2017 Adopted Budget         2017 Final Amended Budget         Actual March-18         Yea (@ 0           \$ 111,500 97,500         \$ 113,000 98,000         \$ 15,272 19,534         \$ 98,000         \$ 19,534           \$ 209,000         \$ 211,000         \$ 34,806         \$           \$ 209,000         \$ 211,000         \$ 34,806         \$           177,000         160,000         15,670         \$           121,700         20,000         1,975         \$           5,000         \$,000         489         \$           1,000         \$00         -         \$           2,500         1,500         181         \$           2,500         1,500         182         \$           4,000         4,000         -         \$           7,000         11,000         632         \$           5,000         \$,000         2,220         -           -         24,000         -         \$	2017 Adopted Budget         2017 Final Amended Budget         Actual March-18         Actual Year-to-Date (@ 03/31/2018)           \$ 111,500 97,500         \$ 113,000 98,000         \$ 15,272 19,534         \$ 27,339 31,703           \$ 209,000         \$ 211,000         \$ 34,806         \$ 59,042           1777,000         160,000         15,670         42,497           177,000         160,000         19,755         5,248           5,000         \$ 000         1,500         -           1000         500         -         -           2,500         1,500         75         225           300         800         -         -           2,500         1,500         181         443           2,500         1,500         182         182           4,000         4,000         -         -           7,000         11,000         632         2,170           5,000         5,000         2,220         2,570           -         24,000         -         -           2,500         \$ 245,900         \$ 22,171         \$ 58,228	2017 Adopted Budget         2017 Final Amended Budget         Actual Actual March-18         Actual Year-to-Date (@ 03/31/2018)         Est Ren (@ 03/31/2018)           5         111,500         \$         113,000         \$         15,272         \$         27,339         \$           5         111,500         \$         113,000         \$         15,272         \$         27,339         \$           5         209,000         \$         211,000         \$         34,806         \$         59,042         \$           177,000         160,000         15,670         42,497         \$         \$           177,000         160,000         15,670         42,497         \$         \$           177,000         20,000         1,975         5,248         \$         \$           5,000         5,000         489         1,467         \$         \$           1,000         500         -         -         \$         \$         \$           2,500         1,500         181         443         \$         \$         \$           2,500         2,000         -         -         -         \$         \$         \$           4,000         4,000	2017 Adopted Budget         2017 Final Amended Budget         2017 Final Amended Budget         Actual Actual March-18         Actual Year-to-Date (@ 03/31/2018)         Estimate Remaining for Year           \$             111,500             5             113,000             \$             15,272             \$             27,339             \$              5             111,500             5             113,000             \$             15,272             \$             27,339             \$              5             209,000             5             211,000             \$             34,806             \$             59,042             \$              177,000             160,000             15,670             42,497             163,503               15,300             9,100             747             3,077             13,403               21,700             20,000             1975             5,248             19,252               5,000             5,000             489             1,467             3,533               1,000             500             -             -             20,000               2,500             1,500             75             225             2,275               300             800             -             -             20,000               2,500             1,500             181             443             2,057               2,50	2017 Adopted Budget         2017 Final Amended Budget         2017 Final Amended Budget         Actual Actual March-18         Actual Year-to-Date (@ 03/31/2018)         Estimate Remaining for Year         Actual Year           \$             111,500 97,500         \$             113,000 97,500         \$             115,272 98,000         \$             27,339 19,534         \$             27,339 31,703         \$             200,763 70,719         \$ (2018 pr.           \$             209,000             \$             211,000             \$             34,806             \$             59,042             \$             271,482             \$               177,000             160,000             15,670             42,497             163,503               177,000             160,000             15,670             42,497             163,503               12,300             9,100             747             3,077             13,403               21,700             20,000             1,975             5,248             19,252               5,000             5,000             75             225             2,275               300             800             -             75             225             2,275               300             800             -             7,000               2,500             1,500             181             443             2,057               2,500

#### End of Month-March 2018

Economic Development Services (EDS)-Schedule C

continue peasityment services (cps)-serve	aute c	(A)		(B)		(C)		(D)		{E }		(F)
						1979 C					1	Projected
		2017		2017				Actual	E	stimate		ual Result at
		Adopted	Fina	al Amended		Actual	Yea	ar-to-Date	Rei	naining for	Ye	ar End-Final
		Budget		Budget	N	Aarch-18	(@ (	3/31/2018)		Year	(2018 P	roposed Budget)
PROGRAM REVENUES												
Incentive Fees	\$	2,200	\$	1,120	\$	85	\$	339	\$	1,861	\$	2,200
Gretna Revenues		25,000		-		255		-		-		
Pilot Administration Fees		123,600		125,600		•		<u> </u>		123,600		123,600
Total Revenues	\$	150,800	\$	126,720	\$	85	\$	339	\$	125,461	\$	125,800
PROGRAM EXPENDITURES												
Staff Salaries		165,900		152,000		13,577		40,634		142,365		183,000
Health Benefits & Taxes		30,100		27,500		2,141		9,346		24,154		33,500
SEP/IRA-Retirement		23,500		20,900		1,656		4,957		15,543		20,500
Communications		9.000		8,000		489		1,467		6,533		8,000
Program Costs		3,000		8,500				-		4,000		4,000
Equipment Rental/Maintenance		2,000		1,200		75		225		1,775		2,000
Office Supplies		1,500		1,500		71		185		815		1,000
Dues & Subscriptions		13,000		15,500		1,309		4,145		11,355		15,500
Postage		2,300		2,000		136		365		1,635		2,000
Data Base Analysis		2,500		6,000				-		3,000		3,000
Travel/Mileage		4,500		4,500		243		402		4,098		4,500
Staff Development		6,000		6,000				500		3,500		4,000
Special Projects		1,500		4,500						4,000		4,000
Gretna Expenses		25,000						_				-,000
Seminars/Conferences & Conventions						-		-		3,000		3,000
Total Expenditures	\$	289,800	\$	258,100	\$	19,697	\$	62,226	\$	225,774	\$	288,000
NET PROGRAM SURPLUS/DEFICIT	\$	(139,000)	\$	(131,380)	\$	(19,612)	\$	(61,887)	\$	(100,313)	s	(162,200)

End of Month-March 2018

Strategic Initiatives-Schedule D

-	(A	(A)		(8)		(C)		(D)		(E)	D	(F) rojected
	20 Ador Bud	ted		2017 Il Amended Budget		Actual Iarch-18	Yea	Actual ar-to-Date 3/31/2018)		stimate naining for _Year	Actu Yea	al Result at r End-Final oposed Budget)
PROGRAM REVENUES												
Gretna Revenues	\$	-	s	25,000	\$	-	Ş	-	\$	25,000	\$	25,000
Scholarship		-		500	·	-	·	-	•	-	¥	-
Total Revenues	\$	-	\$	25,500	s		\$		\$	25,000	Ś	25,000
	·		•		•		*		4	25,000	÷.	23,000
PROGRAM EXPENDITURES												
Staff Salaries		-		20,000		5,320		14,288		16,712		31,000
Health Benefits & Taxes		-		4,000		431		2,244		4,856		7,100
SEP/IRA-Retirement		-		5,000		649		1,743		5,107		6,850
Communications		-		900		100		300		1,500		1,800
Program Costs		-		275		-		-		1,000		1,000
Equipment Rental/Maintenance		-		125		-		375		(25)		350
Office Supplies		-		150		12		24		226		250
Oues & Subscriptions		-		2,500		269		814		7,186		8,000
Postage		-		100		-		-		200		200
Conferences/Conventions		-		5,000		-		-		5,000		5,000
Trave!/Mileage		-		300		32		32		568		600
Staff Development		-		1,000		-		-		2,500		2,500
Business Attraction Strategy		-		2,000		-		1,500		1,000		2,500
Gretna Expenses		-		25,000		-		-		25,000		25,000
Special Projects		-		250		31		68		3,932	. <u> </u>	4,000
Total Expenditures	\$	-	\$	66,600	\$	6,844	\$	21,388	\$	74,762	\$	96,150
NET PROGRAM SURPLUS/DEFICIT	\$	ã	\$	(41,100)	\$	(6,844)	\$	(21,388)	\$	(49,762)	\$	(71,150)

End of Month-March 2018

Marketing-Schedule E

	(A)		(B)	(C)	(D)		(E)		(F)
	 2017 Adopted Budget	Fina	2017 al Amended Budget	Actual Iarch-18	Actual ar-to-Date 3/31/2018)		stimate naining for Year	Acti Yea	Projected ual Result at ar End-Final roposed Budget)
PROGRAM REVENUES									
Program/Event Revenues	\$ 16,000	\$	14,000	\$ 2	\$ 20	s	16.000	s	16,000
Entrepreneur Challenge	20,000		20,000	-			20,000		20.000
Sponsorship	 		33,000	 190	 190		14,810		15,000
Total Revenues	\$ 36,000	\$	67,000	\$ 190	\$ 190	\$	50,810	\$	51,000
PROGRAM EXPENDITURES									
Staff Salaries	52,800		60,000	5,288	14,484		59,516		74,000
Health Benefits & Taxes	6,800		6,800	433	2,254		4,846		7,100
SEP/IRA-Retirement	6,500		6,500	645	1,767		5,083		6,850
Communications	7,000		6,000	489	1,467		5,533		7,000
Equipment Rental/Maintenance	2,500		1,500	75	225		2,275		2,500
PR/Advertising	54,400		57,700	6,965	14,424		35,976		50,400
Office Supplies	3,000		1,500	-	318		2,682		3,000
Dues & Subscriptions	500		500	-	-		4,500		4,500
Postage	750		750	130	306		444		750
Travel/Mileage	500		÷)	-	-		500		500
Staff Development	2,000		100	-	-		2,000		2,000
Web-Site Update	2,000		3,300	140	905		1,095		2,000
Programs/Event	30,000		75,000	-	-		30,000		30,000
Video Equipment Expenses	-		-	-	-		-		•
Entrepeneur Challenge	 25,000		25,200	 245	 245		24,755		25,000
Total Expenditures	\$ 193,750	\$	244,850	\$ 14,410	\$ 36,395	\$	179,205	\$	215,600
NET PROGRAM SURPLUS/DEFICIT	\$ (157,750)	\$	(177,850)	\$ (14,220)	\$ (36,205)	\$	(128,395)	\$	(164,600)

#### End of Month-March 2018

Administration-Schedule F

	(A)		(8)		(C)		(D)	(E)		(F)	
	2017 Adopted		2017 I Amended		Actual		Actual ar-to-Date	stimate maining for	Act Yea	Projected ual Result at ar End-Final	
	 Budget	_	Budget	N N	larch:18	(@(	3/31/2018)	Year	(2018 P	roposed Budget)	
PROGRAM REVENUES											
Economic Assist. (Select Comfort) **	\$ -	\$	158,330	\$		\$	-	\$	\$	-	
Total Revenues	\$ -	\$	158,330	\$	1	\$		\$ 0	\$	-	
PROGRAM EXPENDITURES											
Staff Salaries	481,500		526,000		46,926		138,312	408,688		547,000	
Health Benefits & Taxes	64,900		60,000		5,389		21,226	51,374		72,600	
SEP/IRA-Retirement	59,000		62,500		5,586		16,332	52,168		68,500	
Communications	11,000		10,000		734		2,251	8,749		11,000	
Equipment Rental/Maintenance	4,000		2,000		75		225	3,775		4,000	
Office Supplies	16,000		7,000		269		2,407	13,593		16,000	
Dues & Subscriptions	1,500		2,500		131		488	1,012		1,500	
Postage	3,000		3,000		177		618	2,382		3,000	
Committee Meetings	10,000		8,000		1,862		3.665	6,335		10,000	
Seminars/Conventions	4,500		9,000					4,000		4,000	
Accounting/Audit	35,000		32,000		510		6,510	28,490		35,000	
Insurance	36,000		35,000		2,634		7,390	28,610		36,000	
Business Development	5,000		5,000		627		752	4,248		5,000	
Travel/Mileage	8,000		2,500		33		55	7,945		8,000	
Staff Development	2,000		1,200		1.4		500	2,500		3,000	
Administrative Fees	13,000		12,000		1,152		2,817	10,183		13,000	
Computer/Equip./Svc.	99,000		80,000		7,801		10,124	65,876		76,000	
AEDO Accreditation										10,000	
Personnel Expenses	5,000		7,000		3,561		4,141	859		5,000	
Emergency Expenses	3,000		-					3,000		3,000	
Attorney Fees	5,000		9,000				148	5,852		6,000	
Professional Services/Loan Expenses	-		-		-			-,			
Neighborhood Revitalization Expenses *	-		4,000					2,000		2,000	
Economic Assist. (Select Comfort) **	 -		-				100,000	 		100,000	
Total Expenditures	\$ 866,400	\$	877,700	\$	77,467	\$	317,961	\$ 711,639	\$	1,029,600	
NET PROGRAM SURPLUS/DEFICIT	\$ (866,400)	\$	(719,370)	\$	(77,467)	\$	(317,961)	\$ (711,639)	\$	(1,029,600)	

 Restricted funds of \$49,725 received from J.P. in 2015 for Strategic Neighborhood Revitalization Plan project with expenses occurring in 2016 (\$47,948) and 2017 (\$1,777). Additional related expenses incurred by JEDCO are also included.

\*\*Restricted funds of \$158,330 received from J.P. in 2017 for Select Comfort project. Expenses are expected to be paid out in 2018 (\$100,000), 2019 (\$33,330) and 2020 (\$25,000).

#### End of Month-March 2018

Kenner-Schedule G

Kenner-Schedule G		(A)		(B)	(	C)		(D)	(	E }	f	(F)	
	A	2017 dopted Budget	Final	2017 Amended Judget		tual ch-18	Year	ctual to-Date /31/2018)		nate ning for ear	Actual Year E	jected Result at nd-Final osed Budget)	
PROGRAM REVENUES													
City of Kenner	\$	75,000	\$	25,000	\$	10	\$	-	\$	3	\$		
Total Revenues	\$	75,000	\$	25,000	\$	-2	\$		\$		\$		
PROGRAM EXPENDITURES													
Staff Salaries		50,000		17,350		4.5		1.00					
Health Benefits & Taxes		6,600		3,050		-							
SEP/IRA-Retirement		6,100		2,340						1			
Communications		150		450		÷		0.00		1.2		-	
Equipment Rental/Maintenance		150		50									
Office Supplies		200		40								2.2	
Seminar		300		-		× 2		0.0.0		-			
Travel Expenses		2,000		320				120		- 2			
Program & Project Expenses		2,500		150		-		2.40				-	
Staff Development		2,500		-		-						1000	
Computer Expenses		700		100									
Data Base Analysis		200		-		<b>5</b> 0						-	
Dues and Subscriptions		3,600		1,150		+1				-		-	
Totał Expenditures		75,000		25,000		55			\$	-	\$		
NET PROGRAM SURPLUS/DEFICIT	\$		\$	-	\$	20	\$		\$		\$	0.00	

#### End of Month-March 2018

Building Operations-Schedule H

Building Operations-Schedule H								
	(A)	(B)	(€)	(D)	(E)		(F)	
	2017 Adopted Budget	2017 I Amended Budget	 Actual Iarch-18	Actual ar-to-Date 03/31/2018)	stimate naining for Year	Actu Yea	Projected ual Result at Ir End-Final roposed Budget)	
PROGRAM REVENUES								
Revenues	\$ ÷	\$ *	\$	\$	\$ 14	\$	•	
Total Revenues	\$ 87	\$	\$ 129	\$ 24	\$ 12	\$		
PROGRAM EXPENDITURES								
Staff Salaries	74,000	75,200	6,469	19,407	59,093		78,500	
Health Benefits & Taxes	11,000	12,000	945	4,137	10,063		14,200	
SEP/IRA-Retirement	9,000	9,250	789	2,369	7,331		9,700	
Communications	6,000	1,200	83	249	5,751		6,000	
Travel/Mileage	500	50	15	15	485		500	
Repairs and Maintenance	5,500	5,500			5,500		5,500	
Janitorial Services	34,000	35,000	2,070	6,210	27,790		34,000	
Utilities	55,000	39,500		6,709	48,291		55,000	
Security	600	1,500	58	320	280		600	
Insurance	48,000	37,000	2,563	7,689	42,311		50,000	
JEDCO Bldg. Lease Expenses							50,000	
Lawn Maintenance	15,400	13,000	-	-	15,400		15,400	
Garbage Collection	1,620	2,000	256	512	1,108		1,620	
Generator Maintenance	3,040	3,500		305	2,735		3,040	
Bldg. Supplies	5,500	2,000	-	130	5,370		5,500	
Water	800	2,400	337	960	840		1,800	
Dues and Subscriptions	500	500	21	63	437		500	
HVAC Maintenance	16,800	16,800	4,595	11,833	4,967		16,800	
Elevator Repairs and Maintenance	5,400	6,200	517	1,551	3,849		5,400	
Door Mat Services	1,800	2,100	158	435	1,365		1,800	
Pest Control	1,200	2,500	290	580	620		1,200	
Generator Repairs	2,500			-	2,500		2,500	
Professional Development	3,000	3,000		-	3,000		3,000	
JEDCO Loan Payment	 212,000	 212,000	 •	 211,156	 844		212,000	
Total Expenditures	\$ 513,160	\$ 482,200	\$ 19,166	\$ 274,630	\$ 249,930	\$	524,560	
NET PROGRAM SURPLUS/DEFICIT	\$ (513,160)	\$ (482,200)	\$ (19,166)	\$ (274,630)	\$ (249,930)	\$	(524,560)	

#### End of Month-March 2018

Tech Park Expenses-Schedule I

	(A)		(B)		(C)		(D)		(E)		(F)	
	•					Yea	ar-to-Date			Actu Yeai	al Result at End-Final	
\$	10,000	\$	15,650	\$	83 74	\$	140	\$	22,000	\$	22,000	
\$	10,000	\$	15,650	\$	-	\$		\$	22,000	\$	22,000	
	9,350		5,700		<b>*</b> 0				9,350		9.350	
	41,400		9,000		1,800		1,800		39,600		41,400	
	600		3,000		3		176		824		•	
	4,000		1,000		-		294		3,706			
	12,000		-				1.4				-	
	0° -		6,800				-		5,000		5,000	
	-		-		-		•		-		-	
	38,500		38,550		6,425		9,639		28,861		38,500	
	-		4,500		57				-		38	
5	105,850	\$	68,550	\$	8,228	\$	11,909		\$87,341	\$	99,250	
	-		-		- 22		· •					
	20,000		•				828		20,000		20,000	
\$	-	\$		\$		\$	050		\$0	\$	240	
\$	(75,850)	\$	(52,900)	\$	(8,228)	\$	(11,909)		(45,341)	\$	(57,250)	
	\$ \$ \$	2017 Adopted Budget \$ 10,000 - \$ 10,000 - \$ 10,000 41,400 600 4,000 12,000 - - - 38,500 - - 5 105,850 - - \$ -	2017         Adopted         Final           Budget         Final           \$ 10,000         \$           \$ 10,000         \$           \$ 10,000         \$           \$ 10,000         \$           \$ 10,000         \$           \$ 10,000         \$           \$ 10,000         \$           \$ 105,850         \$           20,000         \$	2017 Adopted Budget         2017 Final Amended Budget           \$         10,000         \$         15,650           \$         10,000         \$         15,650           \$         10,000         \$         15,650           \$         10,000         \$         15,650           \$         10,000         \$         15,650           \$         10,000         \$         15,650           \$         10,000         \$         0,000           \$         10,000         -           \$         6,800         -           \$         105,850         \$         68,550           \$         105,850         \$         68,550           \$         20,000         -         -           \$         \$         \$         -	2017         2017         2017         2017           Adopted         Budget         Budget         M           \$ 10,000         \$ 15,650         \$           \$ 10,000         \$ 15,650         \$           \$ 10,000         \$ 15,650         \$           \$ 10,000         \$ 15,650         \$           9,350         \$,700           41,400         9,000           600         3,000           4000         1,000           12,000         -           -         6,800           -         4,500           \$ 105,850         \$ 68,550         \$           -         -         -           \$ 105,850         \$ 68,550         \$	2017 Adopted Budget         2017 Final Amended Budget         Actual March-18           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 10,000         \$ 15,650         \$ -           \$ 3,000         \$ 1,800         \$ -           \$ 41,400         \$ 9,000         \$ 1,800           \$ 600         \$ 3,000         \$ -           \$ 4,000         \$ 1,000         -           \$ 4,000         \$ -         -           \$ 105,850         \$ 68,550         \$ 8,228           \$ 105,850         \$ 68,550         \$ 8,228           \$ 20,000         -         -           \$ 20,000         -         \$ -	2017 Adopted Budget         2017 Final Amended Budget         Actual March-18         Yes (@ 0           \$ 10,000         \$ 15,650         \$ -         \$	2017 Adopted Budget         2017 Final Amended Budget         Actual Actual March-18         Actual Year-to-Date (@ 03/31/2018)           \$             10,000         \$             15,650         \$             -             5          \$             -             5          \$             10,000         \$             15,650         \$             -             5          \$             -          \$             -          \$             -             -	2017 Adopted Budget         2017 Final Amended Budget         Actual March-18         Actual Year-to-Date (@ 03/31/2018)         Es Ren (@ 03/31/2018)           \$             10,000         \$             15,650         \$             -             5          \$             5	2017 Adopted Budget         2017 Final Amended Budget         Actual Actual March-18         Actual Year-to-Date (@ 03/31/2018)         Estimate Remaining for Year           \$             10,000         \$             15,650         \$             -         \$             22,000         \$             22,000               \$             10,000             \$             15,650             \$             -             \$             22,000               \$             10,000             \$             15,650             \$             -             \$             22,000               9,350             \$             15,650             \$             -             \$             22,000               9,350             \$             15,650             \$             -             \$             22,000               9,350             \$             15,650             \$             -             \$             22,000               9,350             \$             15,650             \$             -             \$             22,000               10,000             \$             1,800             1,800             39,600             \$             39,500               12,000             -             -             -             -             -               -             -             -             -             -             -               \$             12,00	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	2017 Adopted Budget         2017 Final Amended Budget         2017 Actual Budget         Actual Actual March-18         Actual Year-to-Date (@ 03/31/2018)         Estimate Remaining for Year         Projected Actual Result at Year End-Final (2018 Proposed Budget)           \$             10,000             5             15,650             5             5             5             5             22,000             5             22,000               \$             10,000             5             15,650             5             5             5             5             22,000             5             22,000               \$             10,000             5             15,650             5             5             5             22,000             5             22,000               9,350             5,700             -             9,350             9,350             9,350               41,400             9,000             1,800             1,800             39,600             41,400               4,000             1,000             2.2000             5             2.2,000             5               12,000             -             5.000             5.000             5.000             5.000               -             6,800             5             8,228             5             9,639             28,861             38,500               -             -             5

#### End of Month-March 2018

Conference Center-Schedule J

conterence center-schedule 1											
		(A)		(B)		(€)		(Ð)		(E)	(F)
		2017		2017				Actual	Es	timate	rojected al Result at
	4	Adopted	Fina	Amended		Actual		r-to-Date		naining for	r End-Final
		Budget		Budget	M	arch-18		3/31/2018)		Year	oposed Budget)
PROGRAM REVENUES											
Building Rent	\$	25,000	s	9,200	s		~			40.400	
	¢		Ş	9,200	\$	212	\$	802	\$	19,198	\$ 20,000
Food & Beverage Revenues		1,000		1. T.						1,000	 1,000
Total Revenues	\$	26,000	\$	9,200	\$	212	\$	802	\$	20,198	\$ 21,000
OGRAM EXPENDITURES											
Repairs and Maintenance		5,500		10,500		1,887		1,887		3,613	5,500
Utilities		21,000		18,800		1,086		3,859		20,141	24,000
Contract Services		15,000		18,000		503		2,079		12,921	15,000
Insurance				1.000		÷."					-
Sales and Marketing		5,500		-		-		-		5,500	5,500
Supplies		7,500		1,821		-0		124		7,376	7,500
Security		500		150		-		-		500	500
Food & Beverage Expenses		1,000		1.0		•		1,355		(355)	 1,000
Tatal Forman disease											
Total Expenditures	\$	56,000	\$	49,271	\$	3,476	\$	9,304	\$	49,696	\$ 59,000
IET PROGRAM SURPLUS/DEFICIT	\$	(30,000)	\$	(40,071)	\$		\$	(8,502)	\$	(29,498)	\$ (38,000)
								340		- i i i i i i i i i i i i i i i i i i i	121

#### BRGL Dedicated Funds End of Month-March 2018

	(A)		(B)	(C)		{D}	(E)		(F) jected	
	2017 dopted Budget		2017 I Amended Budget	Actual arch-18	Yea	Actual ir-to-Date 3/31/2018)	stimate naining for Year	Actual Year E	Result at Ind-Final Iosed Budget)	
PROGRAM EXPENDITURES Staff Salaries Health Benefits & Taxes SEP/IRA-Retirement	\$ 54,200 8,400 6,600	ş	\$4,200 8,400 6,600	\$ 1,036	\$	9,967 1,046 1,089	\$ (9,967) (1,046) (1,089)	\$ \$ \$	-	
Total Expenditures	\$ 69,200	\$	69,200	\$ 1,036	\$	12,102	\$ (12,102)	\$		

Updated April 11, 2018

## MONTHLY CASH REPORT

ACCOUNTS:	@12/31/17	REVENUES	EXPENSES	OTHERS	BALANCE
JEDCO Checking	\$273,123.24				
January '18	ΨΞ/3,1Ξ3.24	\$40,820.63	\$494,170.68	\$504,529.45	\$324,302.64
February '18		17,786.07	156,845.45	200,470.74	385,714.00
March 18		35,382.28	203,679.54	206,042.61	423,459.35
Jefferson EDGE Checking	\$231,527.62	¢1 000 00	62 105 00	(#1.400.45)	#000 010 1 <b>7</b>
January '18 Fahruary '18		\$3,000.00	\$3,195.00	(\$1,420.45)	\$229,912.17
February '18 March '18		7,500.00 0.00	1,195.00 8,449.45	49.28	236,266.45
March 18		0.00	8,449.45	(2,862.54)	224,954.46
BRGL (I & II) Revenues	\$12,102.56				
January '18	,	\$0.00	\$5,499.31	\$0.00	\$6,603.25
February '18		0.00	5,567.48	0.00	1,035.77
March '18		0.00	1,035.77	0.00	(0.00)
<b>INVESTMENTS:</b>					
JEDCO Lamp	\$2,551,336.73				
January '18	\$ <b>4</b> ,551,550115	\$2,696.22	\$0.00	\$0.00	\$2,554,032.95
February '18		2,485.92	0.00	(300,000.00)	2,256,518.87
March '18		2,992.29	0.00	0.00	2,259,511.16
Jefferson EDGE Lamp	\$811,896.27				
January '18		\$935.20	\$0.00	\$0.00	\$812,831.47
February '18		896.46	0.00	0.00	813,727.93
March '18		1,079.07	0.00	0.00	814,807.00